Rowan University

Graduate Catalog 2005-2007
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The provisions of this catalog are not to be regarded as an irrevocable contract between Rowan University and the student. The University reserves the right to change any provision, policy, or requirement, including admissions, degree, and graduation requirements, at any time according to established procedures without actual notice to individual students.
INTRODUCTION

Welcome

Welcome to the Graduate School at Rowan University. The Graduate School offers stimulating and challenging graduate education experiences. Small classes, well-qualified professors, focused and dynamic courses characterize our varied graduate programs. The Graduate School provides scholarly opportunities to meet professional and personal desires for lifelong learning and career development and promotes an exceptional environment for achievement and fulfillment. Our programs emphasize the integration of theory and practice through classroom applications, field experiences, projects and theses, and culminating capstone experiences.

Rowan University offers degree programs at the graduate level leading to the Master of Arts, the Master of Business Administration, the Master of Education, the Master of Science, Master of Music and the Master of Science in Teaching degrees. There is also a doctoral program leading to the Doctor of Education (Ed.D.) in Educational Leadership, and an Education Specialist degree (Ed.S.) in School Psychology. There is a new master’s program in education (Standards Based Practice) and new certificate programs in Middle School Mathematics and in Teaching and Learning. There are also selected programs that can lead to licensure by the New Jersey Department of Education. The University is accredited by the Middle States Association of Colleges and Secondary Schools. Eligible Master of Arts education programs and certification programs are fully accredited by the National Council for the Accreditation of Colleges of Teacher Education (NCATE).

We hope your educational experience at Rowan University will be positive and rewarding. This catalog provides information that will be useful for you as you plan and complete your program. If you need assistance or have questions, please do not hesitate to call your program advisor and/or The Graduate School. We are here to serve you.

Rowan University in Brief

Type
Comprehensive, coeducational, non-sectarian, state-supported, founded in 1923

Colleges
Business, Communication, Education, Engineering, Fine and Performing Arts, Liberal Arts and Sciences, and The Graduate School

Degrees
Bachelor of Arts, Bachelor of Fine Arts, Bachelor of Music, Bachelor of Science, Master of Arts, Master of Business Administration, Master of Education, Master of Music, Master of Science, Master of Science in Teaching, Educational Specialist, Doctor of Education

Campuses
Glassboro, NJ—Main (approximately 20 miles southeast of Philadelphia, PA)
Camden, NJ—Branch

Size
Approximately 6,716 full-time and 3,100 part-time students; approximately 550 full-time equivalent (FTE) faculty
Average Costs (2005-2006)*

<table>
<thead>
<tr>
<th></th>
<th>Tuition &amp; Fees (Master's level)</th>
<th>Tuition &amp; Fees (Doctoral level)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>In-State</strong></td>
<td>$652/credit</td>
<td>$711/credit</td>
</tr>
<tr>
<td><strong>Out-of-State</strong></td>
<td>$983/credit</td>
<td>$1078/credit</td>
</tr>
</tbody>
</table>

*subject to annual change

Administrative Offices Telephone Numbers

- Academic Affairs: 256-4011
- Admissions (Undergraduate): 256-4200
- Alumni Office: 256-4131
- Bursar: 256-4150
- Career & Academic Planning: 256-4225
- Counseling and Psychological Service Center: 256-4222
- Dean, Business: 256-4025
- Dean, Communication: 256-4340
- Dean, Education: 256-4750
- Dean, Engineering: 256-4670
- Dean, Fine and Performing Arts: 256-4550
- Dean, Liberal Arts and Sciences: 256-4850
- Dean, The Graduate School: 256-4050
- Dean of Students: 256-4040
- Disability Resources: 256-4233
- Financial Aid: 256-4250
- Graduate Admissions: 256-4050
- Campbell Library: 256-4800
- International/Multicultural: 256-4238
- Main Switchboard: 256-4000
- President: 256-4100
- Provost: 256-4108
- Public Safety: 256-4570
- Recreation Center: 256-4900
- Registrar: 256-4350
- Student Center: 256-4601
- Student Health Center: 256-4333
- VP Administration and Finance: 256-4140
- VP Institutional Advancement: 256-4095
- VP Student Affairs: 256-4283
Programs

College of Business
M.B.A., Master of Business Administration
M.S., Accounting

College of Communication
M.A., Public Relations
M.A., Writing

College of Education
Ed.D., Educational Leadership
Ed.S., Educational Services: School Psychologist Certification
M.A., Counseling in Educational Settings
M.A., Educational Technology
M.A., Elementary School Teaching
M.A., Environmental Education and Conservation
M.A., Higher Education
M.A., Learning Disabilities
M.A., Reading Education
M.A., School Administration
  Principal Preparation
  School Business Administration Preparation
M.A., School Psychology
M.A., School and Public Librarianship
M.A., Special Education
M.A., Subject Matter Teaching
  Art (with College of Fine and Performing Arts)
  Music Education (with College of Fine and Performing Arts)
  Biological Sciences (with College of Liberal Arts and Sciences)
  Physical Sciences (with College of Liberal Arts and Sciences)
  Mathematics (with College of Liberal Arts and Sciences)
M.A., Supervision and Curriculum Development
M.Ed., Standards-Based Practice
M.S., Teaching
  Elementary Education
  Secondary Education
  Special Education

College of Engineering
M.S., Engineering

College of Fine and Performing Arts
M.M., Music
M.A., Theatre
College of Liberal Arts and Sciences
M.A., Mental Health Counseling and Applied Psychology
M.A., Mathematics

Certificates of Graduate Study
Early Childhood Education
Computers in Education
Elementary School Mathematics
Elementary School Language Arts
Foreign Language Education
Mental Health Counseling
Middle School Mathematics
Principal Preparation
Secondary Mathematics
Teaching and Learning
Theatre Practice
Writing: Composition and Rhetoric

Certification Programs (leading to New Jersey certification)
Associate School Library Media Specialist
ESL/Bilingual Education
Learning Disabilities Teacher/Consultant
Reading Specialist
Substance Awareness Coordinator
Supervisor's Certification
Academic Calendar

**Fall 2005**
- Thursday, September 1: Classes Begin
- Monday, September 5: Labor Day
- Thursday, September 22: Convocation
- Thursday, October 20: 1st Quarter Concludes
- Friday, November 11: Veterans’ Day Observed (No Classes)
- Thursday-Friday, November 24-25: Thanksgiving Recess (No Classes)
- Tuesday, December 13: 2nd Quarter Concludes
- Wednesday-Friday, December 14-16 and Monday-Tuesday, December 19-20: Final Week
- Tuesday, December 20: Semester Concludes

**Spring 2006**
- Tuesday, January 17: Classes Begin
- Monday, March 6: 3rd Quarter Concludes
- Monday-Friday, March 13-17: Spring Break (No Classes)
- Friday, April 14: Good Friday (No Classes)
- Tuesday, May 2: 4th Quarter Concludes
- Tuesday-Friday, May 2-5 and Monday, May 8: Final Week
- Monday, May 8: Semester Concludes
- Thursday, May 11: Graduate Commencement
- Friday, May 12: Undergraduate Commencement
- Monday, May 29: Memorial Day (No Classes)

**Fall 2006**
- Monday, September 4: Labor Day (No Classes)
- Tuesday, September 5: Classes Begin
- Thursday, September 21: Convocation
- Thursday, October 23: 1st Quarter Concludes
- Friday, November 10: Veterans’ Day Observed (No Classes)
- Thursday-Friday, November 24-25: Thanksgiving Recess (No Classes)
- Friday, December 15: 2nd Quarter Concludes
- Monday-Friday, December 18-22: Final Week
- Friday, December 22: Semester Concludes

**Spring 2007**
- Thursday, January 16: Classes Begin
- Monday, March 5: 3rd Quarter Concludes
- Monday-Friday, March 12-16: Spring Recess (No Classes)
- Friday, April 6: Good Friday (No Classes)
- Tuesday, May 1: 4th Quarter Concludes
- Tuesday-Friday, May 1-4 and Monday, May 7: Final Week
- Monday, May 7: Semester Concludes
- Thursday, May 10: Graduate Commencement
- Friday, May 11: Undergraduate Commencement
- Monday, May 28: Memorial Day (No Classes)

*Academic calendar subject to change*
From Normal to Extraordinary:
A History of Rowan University

Rowan University has evolved from its humble beginning in 1923 as a normal school with a mission to train teachers for South Jersey classrooms to a comprehensive university with a strong regional reputation.

In the early 1900s, many New Jersey teachers lacked proper training because of a shortage of schools in the state that provided training. To counter the trend, the state decided to build a two-year training school for teachers, known then as a normal school, in southern New Jersey.

The town of Glassboro was an early favorite because of its excellent rail system, harmonious blend of industry and agriculture, natural beauty and location in the heart of South Jersey.

Several towns in South Jersey competed to be the site of the new normal school because of the economic benefit and prestige such an institution would bring. In 1917, to sway the decision in their favor, 107 residents and businesses of Glassboro raised more than $7,000 to purchase 25 acres, which they offered to the state for free if it selected Glassboro as the site for the new college.

The land included the Whitney mansion and carriage house. Before the purchase, the entire property belonged to the Whitney family, prominent owners of the Whitney Glass Works during the 1800s. This show of support, along with the site’s natural beauty, convinced the selection committee that Glassboro was the perfect location.

In September 1923, Glassboro Normal School opened with 236 young women arriving by train to convene in the school’s first building, now called Bunce Hall. Dr. Jerohn Savitz, the University’s first president, expanded the curriculum as the training of teachers became more sophisticated. Despite the rigors of the Depression, the program was expanded to four years in 1934. In 1937, the school changed its name to New Jersey State Teachers College at Glassboro.

The college gained a national reputation as a leader in the field of reading education and physical therapy when it opened a clinic for children with reading disabilities in 1935 and added physical therapy for the handicapped in 1944. The college was one of the first in the country to recognize these needs and was in the forefront of the special education movement.

Rowan’s second president, Dr. Edgar Bunce, created a junior college program in 1946 to serve World War II veterans taking advantage of the GI Bill.

In the 1950s, Dr. Thomas Robinson, the University’s third president, expanded the curriculum, increased enrollment and added several buildings to the campus. In 1958, the school’s name was changed to Glassboro State College to better reflect its mission.

The University received worldwide attention when it hosted a historic summit conference between President Lyndon Johnson and Soviet Premier Aleksei Kosygin. The conference was held in Hollybush, the former Whitney Mansion. The University was chosen because of its strategic location midway between Washington, D.C. and New York, where Kosygin was visiting to speak at the United Nations. The meetings between the two leaders on June 23-25, 1967 led to a thaw in the Cold War and eased world tensions.

The University’s fourth president, Dr. Mark Chamberlain, guided the college through its next phase of growth as enrollment doubled and the college became a multi-purpose institution in the 1970s. As new majors and a Business Administration Division were added, the college’s four divisions grew into schools, a board of trustees was formed, and a satellite campus was opened in Camden. With a 1978 Division III National Championship in baseball—the first of 11 national championships—the athletic program established itself as one of the premier athletic programs in the country.

The fifth president, Dr. Herman James, assumed the leadership of the college in 1984. Under his direction, Rowan established the first doctorate program in the state’s college/university system, added the College of Engineering and College of Communication, and attained university status. Dr. James also was responsible for the construction of a new $16.8-million library, an $8.6-million student recreation center, and the $30-million engineering school facility.
INTRODUCTION

In July 1992, industrialist Henry Rowan and his wife, Betty, donated $100 million to the institution, then the largest gift ever given to a public college or university in the history of higher education. Later that year, the school changed its name to Rowan College of New Jersey to recognize the Rowans’ generosity.

To lead Rowan University into the 21st century, the Board of Trustees named Dr. Donald J. Farish as the sixth president in July 1998.

Today, Rowan University is divided into a Graduate School and six academic colleges: Business, Communication, Education, Engineering, Fine & Performing Arts and Liberal Arts & Sciences. Rowan’s nearly 10,000 students can select from among 36 undergraduate majors, seven teacher certification programs, 26 master’s degree programs and a doctoral program in educational leadership. The tree-lined campus contains 42 buildings, including eight residence halls, four apartment complexes, a Student Recreation Center and 43 computer labs.

Rowan is in the midst of an aggressive 10-year plan that will give the university a national reputation for excellence and innovation and will make it the public university of choice in the region. The plan calls for the construction of new academic buildings and residence halls, renovation of most of the existing facilities, implementation of a comprehensive landscaping plan and purchase of nearly 600 acres in nearby Harrison and Mantua townships for the University’s third campus. The anchor of the new campus, located two miles west of Glassboro, will be the South Jersey Technology Park at Rowan University—a project expected to play a significant role in the economic development of the region.

Throughout its history Rowan has earned a reputation as a high quality, moderately priced university. Its programs and achievements have caught the attention of national organizations that evaluate colleges and universities. US News & World Report ranked Rowan University in the “Top Tier” of Northern Regional Universities. Kaplan included the University in “The Unofficial, Biased Insider’s Guide to the 320 Most Interesting Colleges.” Also, Kiplinger’s named Rowan University one of the “100 Best Buys in Public Colleges and Universities” and the Princeton Review included Rowan in the latest edition of “The Best Northeastern Colleges.”

From the modest normal school begun more than 80 years ago, Rowan University has become an extraordinary comprehensive institution that has improved the quality of life for the citizens of New Jersey and the surrounding states.

The Rowan University Mission

A leading public institution, Rowan University combines liberal education with professional preparation from the baccalaureate through the doctorate. Rowan provides a collaborative, learning-centered environment in which highly qualified and diverse faculty, staff, and students integrate teaching, research, scholarship, creative activity, and community service. Through intellectual, social and cultural contributions, the University enriches the lives of those in the campus community and surrounding region.

The Rowan Vision

Rowan University, at the next level, will continue to focus on its commitment to learning and teaching, combining liberal education with professional preparation. Rowan will advance through the rankings of regional universities on the strength of its excellent undergraduate programs and its noteworthy development of a learning-centered environment. At the same time and without compromising the primacy of its focus on residential, undergraduate education, Rowan University will continue to build on its growing leadership in graduate and continuing professional education.

The Rowan Experience

The pursuit of high qualitative standards for academic programs for Rowan University will be carried forward in the context of a philosophy that the ideal educational experience focuses on the development of students as whole persons while they are engaged in rigorous academic pursuits. While cultivating the
complete intellectual, physical, emotional, social and cultural well being of all members of the University community, the Rowan experience is built upon residential learning communities, mentoring programs, a commitment to service learning and volunteerism, a required Rowan Seminar for incoming freshmen, and awareness of current findings in the study of student life. Additionally, the Rowan experience provides the opportunity for students to work closely with faculty and professional staff in research and professional activities. A principal goal at Rowan is to motivate all students to take responsibility for their own learning, which is the outlook most conducive to the strongest intellectual growth and development.

Goals
(adopted from Five Year Plan, Strategic Objectives, 2003-2008)

Academic Programs
High quality academic programs will provide opportunities for student research and collaboration. Student learning outcomes will be assessed to help students improve and maintain academic success and to assist the institution in monitoring quality. Programs will meet national standards of excellence through national accreditation, peer review and/or benchmarks against standards in the discipline.

Information Resources
Rowan University will develop and maintain an effective technology infrastructure to support the university’s information-system needs. Information Resources, along with Campbell Library, will play a significant role in assisting students and faculty in identifying and mastering rapidly developing technological resources that are such a dominant force in storing and transmitting information. In addition, Campbell Library will be a key participant in the University’s efforts to ensure that all students attain a sufficient level of information literacy supportive of integrative learning.

Academic and Student Support
Rowan University is committed to providing high quality, student-centered academic and student support services that increase and enhance retention and graduation rates. Implementation of a comprehensive and effective enrollment management plan will allow the university to maintain enrollment at current levels, continue to seek high quality students, assure diversity of the student body, and better accommodate students’ admission into and progress toward completion of their desired majors.

Learning Community
We will continue fostering a community of scholars dedicated to the concept of an integrated learning experience. Increased interaction between faculty and students, as well as the removal of artificial walls that traditionally stand between what students learn in and out of class, will become the hallmark of the Rowan experience. Interdisciplinary and integrative learning will be stressed; living/learning programming will be enhanced; educational programs and student support services will be integrated, and residence hall programming will be further developed. We will broaden our understanding of teaching to incorporate helping students to develop in settings outside of the classroom.

International/Multicultural Understanding
We will continue to develop students’ understanding of the similarities and differences among various cultural groups and enhance their appreciation of other cultures and of the worth of all individuals regardless of cultural background. Importantly, to move beyond tolerance in intergroup relations on campus will require both curricular and co-curricular activity.
INTRODUCTION

Community Service
We embrace our mission of providing service to our community and region and promote an enhanced sense of civic responsibility and a higher level of civic engagement for all members of the Rowan community. Rowan University is one of the major economic engines of South Jersey and is also the major cultural and intellectual center in the area. We provide services, life-long educational opportunities for the workforce, cultural events and resources, and enrichment of the intellectual life of the region.

Organization of the University
Under the leadership of its Board of Trustees and its chief executive officer, the president, Rowan University is organized into five divisions. The provost directs the University's academic affairs and oversees its strategic planning efforts; the vice president for student affairs directs student and academic support services; the vice president for administration and finance directs financial, budgetary and administrative functions; the vice president for university advancement directs development and alumni relations; and the vice president for university relations directs the institution's communications efforts.

The division of academic affairs is composed of a Graduate School and six academic colleges: Business, Communication, Education, Engineering, Fine & Performing Arts and Liberal Arts & Sciences–each directed by a dean. The provost and the four associate provosts direct academic affairs and information resources.

In addition to its Glassboro campus, the University maintains a branch campus in Camden, New Jersey. Geared to meet the needs of urban residents, the Camden campus offers several baccalaureate degree programs as well as a full range of general education offerings.

Assessment of the work accomplished in the four divisions is integrated in the planning cycle of the University. Student participation in the assessment effort is expected and will be an important contribution to the learning experience.
Organization of the University

Under the leadership of its board of trustees and its chief executive officer, the president, Rowan University is organized into five administrative divisions and six academic colleges and The Graduate School. The provost directs the academic affairs division, and the vice president for student affairs directs student support and academic services. The vice president of administration and finance directs the University's business and administrative affairs, and the executive director for budget and planning directs institutional research and planning, the academic budget and the grants funding budget. The executive vice president for university advancement directs all development and external affairs of the University.

The six academic colleges within the University are: Business, Communication, Education, Engineering, Fine and Performing Arts and Liberal Arts and Sciences. Each academic college is directed by a dean. The provost and the two associate provosts direct academic affairs and information resources. The dean of students supervises all student affairs. The dean of The Graduate School provides leadership for graduate education.

In addition to its Glassboro campus, the University maintains a branch campus in Camden, New Jersey. Geared to meet the needs of urban residents, the Camden Campus offers several baccalaureate degree programs as well as a full panoply of general education offerings.

Office of the Provost

Christy Faison, Interim Provost
Bole Hall
(856) 256-4108
faison@rowan.edu

Patricia Mosto, Interim Associate Provost for Academic Affairs
Bole Hall
(856) 256-4012
mosto@rowan.edu

Robert Zazzali, Associate Provost for Faculty Affairs
Bole Hall
(856) 256-4110
zazzali@rowan.edu

Rowan University is an institution of higher learning in which priority is given to the intellectual development of its students. Intellectual development is held to be important for its own sake, essential as part of preparation for future careers and significant for the personal growth of students. Further, the University is committed to an academic tradition that encourages research and provides public service as a function of its social responsibility.

All academic programs offered at Rowan University have broad perspectives affecting the mind, body and spirit of its students. Intellectual pursuits often are matched by experiential enrichment—field experience, work study and personal involvement.

Students at Rowan University are expected to master bodies of knowledge. This mastery is typically accomplished by means of subject-matter specialization in combination with a required general education program strongly based in the liberal arts and sciences.
Academic excellence is core to all programs at Rowan University. Our faculty has the requisite expertise to assure the currency and high quality of the curriculum. The academic administrators and professional staff are selected according to their experience and expertise in curriculum, policy, and leadership. Support staff is essential to a well-functioning division that aims to promote student learning. Academic programs at Rowan University are reviewed, enhanced and/or modified regularly by the faculty to assure excellence and currency. Student learning outcomes assessment provide information to make changes where needed in the curriculum or to assure the excellence of programs. We seek accreditation or external review for academic programs to demonstrate quality.

The Academic Affairs Division is headed by the Provost or Chief Academic Officer. The Provost is responsible for leadership and oversight of academic programs, faculty affairs, the Library, technology delivery and planning and the Rowan University Camden Campus. The Deans of the Colleges of Business, Communication, Education, Engineering, Fine & Performing Arts, Liberal Arts & Sciences and the Graduate School, Library and Rowan at Camden report to the Provost. The Provost reports directly to the President and is second in the chain of command of the University.

Rowan University at Camden
Eric Clark, Dean
Tyrone W. McCombs, Associate Dean
Boradway at Cooper Street
Camden, NJ
(856) 756-5400
clarke@rowan.edu
mccombst@rowan.edu

Rowan University Camden Campus offers programs and services convenient for the residents of the City of Camden and surrounding counties. Students attending the Camden Campus can take general education courses and complete a full degree program in one of the following majors: Sociology, Elementary Education, and Law and Justice Studies.

The English as a Second Language (ESL) Program on the Camden Campus is very unique. It provides non-native speakers of the English language with the opportunity to study English, improve their language and academic skills and take Rowan courses at the same time.

The Educational Opportunity Fund (EOF) Program on the Camden Campus provides students who are financially or academically disadvantaged New Jersey residents the opportunity to pursue a degree. The EOF students are required to attend a summer pre-college program. During the program, students are enrolled in college preparatory and developmental courses. At the end of the summer program students are evaluated for acceptance to the University for the fall semester.

The courses at the Camden Campus are offered in the day and in the evening for a diverse student body. The flexible course scheduling is designed for individuals who may work. In addition, the Camden Campus also has a Childcare facility for those students who may have family responsibilities.

Rowan University Camden Campus also offers cross registration with Rutgers University-Camden and Camden County College-Camden. In addition, the Camden Campus offers a limited number of support services in collaboration with the City institutions including the Library and recreation center.
**Campbell Library**

Gregory Potter, Acting Dean  
Campbell Library  
(856) 256-4800  
potter@rowan.edu

The Keith and Shirley Campbell Library, a 118,000 sq. ft. facility, houses more than 350,000 books, documents, multimedia materials, newspapers, and special collections. In addition, the library subscribes to an extensive number of online periodical and special information databases in support of the diverse academic programs and majors offered by the University. To provide needed complementary resources, print subscriptions are also held to key academic journals, with extensive backruns in microfiche, microfilm, and bound volumes.

The Library provides two major special collections, one of which is a depository collection of selected U.S. federal and State of New Jersey documents, available in both print and microform. The other is named in memory of Frank Stewart, a prominent New Jersey industrialist who donated an extensive and valuable collection of New Jersey historical documents and artifacts.

With connection to the Rowan campus network, the library is available online 24 hours daily. Reference librarians are available during regular library hours to assist patrons in using both the print and online resources. Specialized databases, such as the multi-million volume OCLC bibliographic database, can be accessed with librarian assistance. Two electronic reference rooms in the library are available during regular library hours. Patrons with laptop computers can be accommodated in the main building.

The library provides orientations, tours, and workshops throughout the academic year, including the summer sessions. A 30-workstation lab is available for “hands on” library instruction.

Located in the Wilson Fine and Performing Arts Building is the Music Library, which houses a large collection of scores, CDs, recordings, and other related materials. Listening equipment is available.

**Information Resources**

Anthony Mordosky, Associate Provost  
Memorial Hall  
(856) 256-4743  
mordosky@rowan.edu

The Division of Information Resources provides leadership, planning, coordination, and support services for the information technology infrastructure of the university and its satellite campus. Information Resources is committed to providing students, faculty, and staff with universal access to library and information technology resources that support and enhance academic and administrative programs and promote student centeredness, excellence in instructional practice, quality management, and efficiency and integrity of operations.

This division consists of the Office of the Associate Provost for Information Resources, Instructional Technology, Management Information Services, Network and System Services, and the Information Resources Support Desk.
The Graduate School

S. Jay Kuder, Associate Provost for Research and Dean
Memorial Hall
(856) 256-4053
kuder@rowan.edu

The Graduate School mission is to provide programmatic leadership, coordination and administrative support for quality graduate programs and experiences at Rowan consistent with national, state and regional educational needs. Through graduate degree programs at the master's, specialist, and doctoral levels and through graduate certificate programs and graduate courses, The Graduate School expands academic opportunities for students to meet workplace, professional and personal desires for lifelong learning. Led by the Graduate Council, graduate program advisors and faculty and the Dean and staff of The Graduate School, the Rowan graduate experience is an integral component of the overall University mission to provide an exceptional environment for achievement and fulfillment.

The office of The Graduate School, located in Memorial Hall (1st floor), is open Monday through Friday (Monday through Thursday from mid-May to mid-August). The main phone number of The Graduate School office is (856) 256-4050. The office can be reached by e-mail at gradoffice@rowan.edu.

The office staff can provide information about graduate programs and admissions procedures and can help students obtain additional academic advisement. The staff of the office of The Graduate School are:

S. Jay Kuder,
Dean, The Graduate School
(856) 256-4053
kuder@rowan.edu

Dorie Gilchrist
Director of Graduate Admissions
(856) 256-4054
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Cheri James
Secretary
(856) 256-4059
jamesc@rowan.edu
Admission to The Graduate School

To be admitted to a graduate program (degree or non-degree) at Rowan University, an applicant must have a baccalaureate degree from a regionally accredited college or university in the United States or its equivalent from a foreign institution of higher education.

Applicants to graduate degree programs must also present evidence of potential for graduate study demonstrated by undergraduate academic performance, two letters of recommendation (at least one should evaluate related professional skills, e.g., teachers should include an evaluation of teaching skills by a supervisor), and standardized test scores taken within the last five years. Some programs have additional specific requirements. The Graduate Application contains information about specific program requirements; program descriptions in this catalog also identify program-specific additional admission requirements.

Graduate applications are available for degree, non-degree, certificate and certification programs by contacting The Graduate School, Memorial Hall, Glassboro, New Jersey 08028-1701; (856) 256-4050; fax (856) 256-4436; or on line at gradoffice@rowan.edu.

Honors Admission for Rowan Students

Rowan students who have graduated within the last three years, or Rowan seniors in their final semester, will be guaranteed admission to appropriate master's degree level programs in The Rowan Graduate School if they have achieved a cumulative GPA of 3.8 or above in their undergraduate coursework and meet other admissions requirements. These students would be exempt from paying an application fee and from taking standardized tests except where it is necessary to meet standards recommended by accrediting bodies, certification agencies, statutory regulations and/or professional societies.

Admissions Requirements for International Applicants

In addition to the application requirements for all students as noted above, foreign or international applicants who have completed a baccalaureate degree at a college or university outside the U.S. are required to earn minimum scores of 213 (computer-based test) or 550 on the paper test of English as a Foreign Language (TOEFL), provide evidence of immunization against measles, mumps, and rubella, and evidence of the ability to have medical insurance coverage during their proposed stay in the U.S. Applicants are further required to submit all application materials, including transcripts, diplomas, certificates, etc. translated into English. Foreign or international applicants must arrange with World Education Services to have at least a document by document review of their educational credentials. World Education Services must confirm that the applicant's undergraduate experience is the equivalent of four years of undergraduate study at an accredited U.S. college or university, culminating in the bachelor's degree. Also, foreign or international students are required to certify that sufficient funds to support their academic and personal living expenses during their stay in the U.S. are available. A non-refundable admissions deposit of $300.00 is required as a condition of granting the F-1 visa. This deposit will be applied to tuition and fees for the student's first semester at Rowan University. Student deposits which are not applied to tuition costs within one year of acceptance may not be applied to tuition costs after that time.

The F-1 visa is the only visa acceptable to Rowan University for purposes of admission. As a condition of continuing matriculation, foreign or international students are required to maintain full-time (at least 9 semester hours per term) enrollment in graduate courses leading to a degree.

Program Transfers

Students wishing to transfer from one program to another should complete a transfer request form and return the form to The Graduate School. Approval for transfer is given by the program advisor of both the exiting and receiving programs, department chair, college dean, and the dean of The Graduate School. The student, however, must meet the conditions established by the advisor of the program into which transfer is requested. Students with questions about program change or special requests should see the program advisor or the staff of The Graduate School. The six-year requirement for matriculated students to complete a program begins with the date of the initial program.
Non-Degree Option

Students who wish to take graduate-level course work for personal enrichment or professional development with no intention of seeking acceptance into a graduate degree or certificate/certification program, may enroll as a “Non-Degree Graduate Student.” Students must meet the prerequisite requirements of the course/courses for which they wish to enroll. Non-matriculated students must enroll as a non-degree graduate student if they wish to take more than 9 schedule hours at the graduate level and do not intend to become a degree candidate. Some programs (e.g. the MBA and MST programs) do not permit non-degree students to enroll.

As a non-degree graduate student, individuals may take up to 18 schedule of graduate course work, including those courses taken before declaring non-degree status. This limitation does not apply to custom-designed, professional development courses unless they can be applied to a graduate degree program. Non-Degree graduate students may take no more than nine (9) schedule hours or three (3) courses in one graduate program. Students who wish to take more than nine semester hours in one program must apply for admission to that program or seek permission of the graduate program coordinator, with the approval of the department chair, college dean and the Dean of the Graduate School to take additional courses in that program due to compelling circumstances.

Non-degree students may apply for admission to a degree program at any time. They must meet all of the admission requirements of the Graduate School and the graduate program to which they are applying. No more than nine (9) schedule hours may generally be utilized toward a degree program (six (6) schedule hours toward a certificate/certification program). It is the responsibility of the graduate program coordinator, with the approval of the department chair, college dean and the Dean of the Graduate School to determine which credits can be applied to the program. Admission as a Non-Degree graduate student does not imply or guarantee acceptance into a graduate degree or certificate/certification program.

Students wishing to apply for the Non-Degree Graduate Student program must complete an application form, including official transcripts from all undergraduate and graduate schools, and pay the non-refundable graduate application fee.

Restriction on Non-Matriculated Students

Non-matriculated graduate students must apply for admission to a graduate program (degree or non-degree) before completing nine hours of graduate credit if they wish to continue graduate study. The University reserves the right to specify what courses may be available for non-degree seeking and non-matriculated students and to establish certain minimum qualifications for enrollment in graduate courses by non-degree seeking students and to restrict their course registrations. Most M.B.A. and M.S.T. graduate courses are not available to non-degree seeking and non-matriculated students.

No more than nine semester hours of graduate courses may be taken by non-matriculated students. No more than eight semester hours may be taken in any one semester. Non-degree and non-matriculated students who register for graduate courses at Rowan University for the purpose of pursuing certification through the New Jersey Department of Education are subject to all restrictions applicable to other non-degree seeking and non-matriculated students regarding course enrollments and course credit limitations.

Post-Baccalaureate Teacher Certification Programs

Post-baccalaureate teacher certification programs are available in approved undergraduate teacher certification programs at the University. These programs are designed to provide initial teacher certification to candidates who may be graduates of an accredited college or university or certified teachers seeking an additional certification that does not require a master’s degree. These programs require an earned bachelor’s degree in undergraduate programs with the same course requirements as Rowan’s degree programs. Admission to post-baccalaureate teacher certificate programs is through the Graduate School Office of (256-4027).
Courses in post-baccalaureate programs are at the undergraduate level. Students accepted into the post-baccalaureate teacher certification program are restricted to a maximum of six semester hours of graduate coursework. Registration in additional graduate courses requires the approval of The Graduate School dean. Students who exceed this six semester hour maximum may have their registrations withdrawn.

**Frequently Asked Questions about Graduate Study**

1. **How can I take a course before being accepted into a program?**
   
   Some students prefer to “try out” one or two graduate courses before applying to a program or to improve their academic or professional credentials. Non-matriculated students are permitted to take up to nine credits (usually three courses) of graduate coursework. Non-matriculated students may during the Extended Registration period if they provide proof of the award of the undergraduate degree. If students provide evidence of the award of a master’s degree or higher, they will be permitted to register for non-reserved courses beyond the nine credit limit. Matriculated, non-degree students may take up to 18 semester hours of coursework (but no more than 9s.h. in one degree or 6s.h. in one certification program).

2. **Can I go part-time?**

   A substantial number of students pursue degree or certification programs on a part-time basis. To accommodate these students, academic departments have scheduled most graduate courses in late afternoons and evenings. Most graduate courses meet once a week, usually from 4:30-7:00, 7:10-9:40, or 6:30-9:00 p.m. in the fall and spring semesters. The Registrar’s Office prepares course schedule booklets each semester listing available courses and meeting times.

3. **What are the application deadlines?**

   Most Rowan University graduate applications are accepted at any time of the year (rolling admissions). However, selected graduate degree programs have established application deadlines (October 15 for early admissions decisions and March 15 for the School Psychology, Learning Disabilities, Student Personnel Services, Mental Health Counseling and Writing programs. The Master of Science in Teaching application deadline to submit all materials, including relevant test scores, is April 1.

4. **How are admissions decisions made?**

   Applications cannot be reviewed by a program admissions committee until all required materials are received. In order to facilitate this process, all materials should be submitted at one time in the envelope attached to the application. Applicants will be notified of a decision as soon as possible by letter. Because of competition for available slots, students must be aware that complying with all admissions requirements does not guarantee acceptance. Applicants are evaluated on the basis of multiple criteria: grade point average (both undergraduate and graduate); recommendations; standardized test scores and any additional criteria required by the program of choice, such as interviews, writing samples, etc., as listed in the application requirements in this catalog under individual program descriptions. Every effort is made to identify and admit those students who demonstrate clearly both the ability to benefit from the proposed program of study and the greatest promise of scholarly achievement by carefully examining a variety of different criteria.

5. **How long can I take to complete my program?**

   Students have six years from the date they matriculate to complete their graduate degree programs. Under certain circumstances, a one-time extension of up to one additional year may be granted.

6. **Can I get financial aid?**

   Need-based financial aid for graduate students is administered by the Office of Financial Aid at Rowan University (256-4250). Applications should be filed as soon as possible after January 1. Applicants are advised not to wait for an admission decision before applying for need-based financial aid. In addition, a limited number of graduate assistantships are available annually through The Graduate School.
Applications are available in March prior to the fall semester of the next academic year. Successful applicants receive tuition waiver and a stipend in exchange for part-time employment on campus. Call The Graduate School (256-4050) for more information.

7. What if I just want to get New Jersey teaching certification?

At Rowan University, the post-baccalaureate program leading to regular initial New Jersey teaching certification is an undergraduate program. Individuals who seek additional certifications at the graduate level are encouraged to apply for program admission through The Graduate School.

**Academic Policies and Requirements**

The following selected policies and procedures govern conditions that affect student enrollment. It is important to note that these are not a summary of all academic policies and procedures that govern graduate study. For more information on these and other policies that may relate to academic affairs, students are encouraged to consult the Graduate Student Handbook.

**Registration Procedures**

Telephone and on-line registration for matriculated students is usually conducted in April and May for the Fall semester, in October and November for the Spring semester and in March for the Summer sessions. Consult the Master schedule of Classes for exact dates.

The Master Schedules of Classes may be viewed at http://www.rowan.edu/studentaffairs/registrar/. Course availability information is at: http://sinfo.rowan.edu/

Payment of tuition and fees for those students who use telephone and on-line registration must be made by the date indicated on the course confirmation invoice (term bill). Students who do not pay by the date indicated on the invoice will have their confirmations canceled. Students wishing to re-register after such a cancellation may do so at final registration by making selections from courses with seats remaining and paying tuition and fees at that time. Please note, that students who register during the final registration period will be charged a late registration fee.

In some instances, students who request courses via telephone registration will not receive such courses because they may have been canceled or closed because requests exceeded seat capacity. When this occurs, charges for these courses will not appear on the term bill. Students whose requests for courses are not accepted may register for alternative courses during the schedule adjustment period or at final registration for no additional charge.

Telephone and on-line registration course confirmation invoices for students receiving scholarships, VA benefits, graduate assistant stipends and other financial aid must be validated by the Business Office by the date indicated on the invoice. Students are responsible for this validation regardless of who is paying the bill. If such validation has not been completed by the due date on the invoice, the confirmation will be canceled. If students wish to re-register after such a cancellation, they may do so at in-person registration by making selections from courses with seats remaining and presenting evidence of financial aid at that time.

**Final Registration (Matriculated and Non-Matriculated Students)**

Final registration is usually conducted one week prior to the beginning of a semester or summer session. A late registration fee is charged.

**Advising**

Information and advising about the programs and requirements are available from The Graduate School and the graduate program advisor. A program advisor is designated for each program. In addition, for those programs requiring a liberal arts or fine arts content component, an academic advisor is also available from the appropriate academic department. Program advisors are assigned only to fully matriculated students.
It is the student's responsibility to seek advisement and to follow the prescribed program. Variances from requirements must be approved by the program advisor, the academic department chair, the appropriate college dean and the dean of The Graduate School. Since most courses are offered on a rotating basis, the student should confer with the program advisor to establish a sequence for enrolling in courses.

**Immunization and Medical Records**

As a condition of admission and continued enrollment, each student is required to provide evidence of immunization against measles, mumps, and rubella (N.J.S.A. 18A:61D-1). Students are also required to submit a complete medical record to the student health center. Additional information on these requirements is available from The Graduate School. (256-4050) or the Student Health Center (256-4333).

**Deferred Payment Plan**

Under certain circumstances, deferred payments plans are available for full-time students. For more details, students must consult with the Bursar’s Office (256-4150).

**Full-Time Status**

A full-time graduate student is a student who is matriculated in a graduate program and has enrolled for a minimum of nine (9) credit hours per semester.

**Academic Honesty**

The vitality of any academic program is rooted in its integrity. It is essential to Rowan University that the grades awarded to students reflect only their own individual efforts and achievements. Each segment of the academic community, i.e., faculty, students and administration, is responsible for the academic integrity of the University. Academic dishonesty, in any form, will not be tolerated. Students found to have committed an act of academic dishonesty may be subject to failure in the course, suspension from the University, or both.

**Grading System**

The interim grade of IN (incomplete) may be assigned by an instructor under certain circumstances. This grade must be removed before the end of the following academic semester. If students believe that circumstances warrant an extension, they may request the instructor, in writing, for such an extension. If approved, the instructor will renew the incomplete in the Registrar's Office when grades are due. Failure to remove the incomplete grade within the prescribed time will automatically change the IN to an F.

The following are used to evaluate students’ performances in courses:

<table>
<thead>
<tr>
<th>letter grade</th>
<th>point value</th>
<th>grade</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>4.0</td>
<td>Excellent</td>
</tr>
<tr>
<td>A–</td>
<td>3.7</td>
<td></td>
</tr>
<tr>
<td>B+</td>
<td>3.3</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>3.0</td>
<td>Good</td>
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<tr>
<td>B–</td>
<td>2.7</td>
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<td>C+</td>
<td>2.3</td>
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<tr>
<td>C</td>
<td>2.0</td>
<td>Fair</td>
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<tr>
<td>C–</td>
<td>1.7</td>
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<tr>
<td>D+</td>
<td>1.3</td>
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<td>D</td>
<td>1.0</td>
<td>Poor</td>
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<tr>
<td>D–</td>
<td>0.7</td>
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<tr>
<td>F</td>
<td>0.0</td>
<td>Failure</td>
</tr>
<tr>
<td>P</td>
<td>—Pass</td>
<td></td>
</tr>
<tr>
<td>NC</td>
<td>—No Credit</td>
<td></td>
</tr>
<tr>
<td>IN</td>
<td>—Incomplete</td>
<td></td>
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</tbody>
</table>
The following notations are made by the registrar:

- **W** — Withdrawal
- **NR** — Not Recorded

The **NR** notation will be inserted by the registrar when instructors do not record grades for students in courses in which these students are registered. This notation may be changed later to a regular letter grade by instructors using the Change of Grade procedure. The symbol could be changed to a **W** if students present sufficient evidence of withdrawal from the course involved.

The interim grade of **IN** (incomplete) may be assigned by an instructor under certain circumstances. This grade must be removed before the end of the following academic semester. If students believe that circumstances warrant an extension, they may request the instructor, in writing, for such an extension. If approved, the instructor will renew the incomplete in the Registrar’s Office when grades are due. Failure to remove the incomplete grade within the prescribed time will automatically change the **IN** to an **F**. Doctoral students proceeding through the 12 semester hours of dissertation credits are awarded the **IP** (In Progress) designation instead of the **IN** (Incomplete) grade until the sequence is completed.

Grades of **C- and below** do not meet the requirements for graduate credit and will not be applied to the credits necessary for the successful completion of a degree or certification program.

### Process for Resolving Disputed Grades

It is the responsibility of the classroom instructor to evaluate each student’s work and to assign a grade which is a fair and valid measure of the student’s achievement in the course. In the event of a dispute over an assigned course grade, the student will document in writing the rationale for the grade dispute. The student must provide a copy of his/her perception of the dispute to the instructor and the department chair. It will then become part of the permanent record concerning the dispute. This document must be signed and the date of the transmittal to the instructor and the department chair noted on the document.

1. **Departmental Level:**
   a. The student and instructor will meet to attempt resolution of the disputed grade. If the instructor is no longer accessible for any reason (e.g., prolonged illness, no longer at Rowan), the student may continue the process as noted in this policy by first meeting with the department chair.
   b. If the matter is not resolved, the student and instructor will meet with the department chair who will act as a facilitator to determine if resolution is possible. These steps must take place within fourteen (14) working days from the date the student knew or should reasonably have known about the alleged unfair grade. The timing of the resolution of a disputed grade is very important to students for a variety of reasons, so faculty should make every effort to meet with students to discuss disputed grades as early in the process as possible. If the dispute cannot be resolved informally, faculty must continue to be available as much as is feasible to assist in the resolution of the dispute.

2. **College Level:**
   If the issue is not resolved at the department level, within seven calendar days of the departmental level meeting, the student shall schedule a meeting with the appropriate academic dean and will provide, in writing, the rationale for the grade dispute. The academic dean will attempt to effect a reconciliation between the two parties within ten calendar days of receiving the student’s written rationale for the grade dispute. Pertinent documentation provided by the instructor and the student shall form the basis of discussion at this stage.

3. **Grade Grievance Committee Level:**
   If the matter is still unresolved, fourteen calendar days after the meeting with the academic dean or associate dean, the student may pursue the matter with the associate provost for academic affairs. The associate provost for academic affairs will provide the Grievance Committee with the student’s written
grievance to determine whether a formal hearing is warranted. If the Grievance Committee determines a formal hearing is warranted, a date and time will be set for the hearing. The Grade Grievance Committee shall, at the conclusion of the hearing, have prepared a written recommendation to the provost. The recommendation shall be submitted within four working days after the hearing.

4. Provost Level:

Within ten working days of receiving the recommendation, the provost will take action and shall notify both parties in the grievance of the decision and action taken. This action is final.

The Grievance Committee shall be composed of two faculty members appointed by the Senate, two students appointed by the SGA, and two administrators appointed by the University president or his/her designee. A chairperson shall be elected from and by the membership and shall have the right to vote. The associate provost for academic affairs shall serve as an ex-officio member of the Committee without vote. A majority of the Committee membership must be present for all meetings of the committee.

Every effort will be made by the associate provost for academic affairs to schedule a grade grievance hearing at a time that is mutually convenient to the instructor and the student. This may, however, not always be possible. The associate provost for academic affairs will set the schedule for the meeting after careful consideration of the personal schedules of the parties involved. A hearing will not be set for a time when either the instructor or the student has a class at Rowan scheduled. One continuance is permitted if unforeseen events make one or the other party's attendance impossible. Thereafter, a new date for the hearing will be set, and the committee will be convened despite the absence of one or both of the parties to the dispute.

If any committee member has a direct personal or professional relationship with any individual(s) involved in a particular case, that committee member may disqualify him/herself from serving on the committee while the case is being heard. Further, if a charge of bias is raised by an individual, the contested committee member may disqualify him/herself from committee deliberations. Failing voluntary action in either situation, the committee itself must reach a decision as to the continuance of the individual so questioned. If a member is disqualified, another individual from the same constituency shall be appointed to serve in his/her place.

**Academic Warning and Dismissal**

**From the Graduate Program**

**Academic Warning**

Students will be placed on academic warning for either of the following conditions:
1. A student receives two grades (6 s.h.) of **C+ or below**.
2. A student has a cumulative GPA of less than 3.0 after accumulating 9 graduate credits or more.

**Dismissal Conditions**

Academic dismissal occurs when students fail to maintain satisfactory progress toward the attainment of their graduate degrees or certifications. Students accumulating more than 6 s.h. of **C+ or below** or earning a cumulative GPA of less than 3.0 after taking 12 graduate credits or more will be subject to academic dismissal. Such dismissal will generally, but not always, take place at the end of the academic year, whether or not the student is currently registered for courses. Students so dismissed may not register for any additional graduate courses at Rowan University either as matriculated or non-matriculated students. Students who do register will have their registrations withdrawn by the Registrar. Students who have been dismissed may seek readmission through the Office of The Graduate School after one academic year. Students who are dismissed forfeit grants, graduate assistantships, and/or scholarship aid that may be in effect at the time. Students who are academically dismissed have the right to appeal through the dismissal appeal process of The Graduate School.
Class Attendance
Students are expected to be present at each scheduled class for which they are officially registered. Rowan’s “community of learners” can be realized only when teachers and learners interact in ways deemed appropriate for any particular class. Because Rowan recognizes diversity in both teaching and learning styles—and even course design and delivery—rules may vary with the learning experience, e.g., online or distance learning courses.

Faculty establish the parameters of a particular learning experience and are expected to maintain the efficiency of the community and to keep accurate attendance records. Faculty are also expected to counsel students who develop a pattern of excessive and unexplained absences, and to request assistance from the dean of students if the pattern of absences continues.

Students who are absent for reasons of illness, death in the family, inclement weather, religious observances, official university activities or for matters of personal conscience should inform each of their instructors, ideally with a written excuse, before the fact or as soon as possible thereafter. Except in cases where classroom experience cannot be repeated, faculty may provide these students the opportunity to make up written work, tests or other assignments at the earliest possible convenient time.

In any event, faculty are under no obligation to make special provisions for students absent for reasons other than those listed above.

Faculty may establish additional attendance criteria which are consistent with the above paragraphs. In learning communities, where attendance is critical to the functioning of the group, the rationale and justification for additional attendance requirements must be part of the syllabus provided for students prior to the end of the drop/add period.

Audit Policy
Students who wish to attend classes in a particular course and not receive credit may do so by registering for the course as an auditor. Auditors must register on the last day of the late registration/drop-add period after all students who wish to take the course for credit have had the opportunity to register. Auditors may choose whether or not to do the normally required course work; likewise, instructors may choose whether or not to formally evaluate auditors’ work. Auditors receive neither grade nor credit for any course. Courses designated “AU” (audit) on students’ transcripts do not count in defining full-time/part-time status, financial aid or veterans’ benefits, or degree requirements. Students are not permitted to audit private lessons in the Department of Music, internships, student teaching, independent study, or other experiential courses, or courses with mandated academic prerequisites. Tuition for courses taken under the audit designation is established by the University’s Board of Trustees.

Withdrawal System
Registration in a given Rowan University course implies the student’s obligation to complete its requirements. Provisions for withdrawal are made for special circumstances. Except in extreme circumstances when the department chair and the dean of a particular college allow, students are not permitted to withdraw from the same course more than two (2) times.

The notation of W, withdrawal, is not a grade. The notation of W is made by the Registrar on the basis of information supplied by the student. Students should follow the regulations stated below in order to receive the notation of W.

a. To drop a course during the drop/add period only, students must secure a “Drop/Add” Form from the Registrar’s Office. When students withdraw from a course during the drop/add period, neither the course nor the drop will be recorded on the transcript.
b. To withdraw from a course between the drop/add period and mid-semester, students must secure a "Withdrawal from Course Request Form A" from the Registrar's Office. The reason for the request may be stated on the form and must be signed by both the student and the course professor, who must note the student's last date of attendance in class on the form. Upon receipt of the signed "Withdrawal from Course Request Form A," the Registrar's Office will enter a W on the official transcript.

c. To withdraw after mid-semester, the same process as stated in item "b" above will prevail, except that the reason(s) for the request must be stated and approval must be obtained from the professor and respective department chairperson. If the approval is granted, the professor will indicate that the student is withdrawing with a passing grade (WP) or withdrawing with a failing grade (WF). The professor will also note the student's last date of attendance in class on the form. Upon receipt of the properly approved form, the Registrar's Office will enter a WP or WF on the official transcript.

d. Withdrawals during the last four weeks of the semester are considered exceptional and may occur only with the approval of the professor, department chairperson and dean and only for good and sufficient reasons beyond the control of the student. (WP/WF remains in effect.)

Repeating a Course

In the event that a student must or voluntarily chooses to repeat a course, the grade received for the repeated course will constitute the final grade for that subject for cumulative G.P.A. purposes—whether the grade is higher or lower than the grade received in the original course. The original grade, although not counted in the cumulative G.P.A., remains on the student's transcript. It is the responsibility of the student to notify the Registrar's Office when a course is repeated. The G.P.A. is not changed without this notice. The University stipulates that the same course may not be taken more than twice including withdrawals. However, except for general education courses, further restrictions may be determined by the individual departments/colleges, only to meet standards recommended by accrediting bodies, statutory regulations, and/or professional societies. Appeals may be made through the normal appeals process.

Senior Privilege

Seniors at Rowan University who have earned at least a 3.0 GPA may request permission from The Graduate School Dean to register for one graduate-level course per semester. The total number of all graduate credits taken shall not exceed 6 semester hours. Students may take a graduate course for application to either an undergraduate or a graduate degree, but may not apply the course to both. For a student to enroll in a graduate course, recommendations are required from both the student's undergraduate program advisor and the chairperson of the department(s) in which the graduate course(s) is housed. Furthermore, final approval of exceptions to this policy must be obtained from the Dean of The Graduate School.

Requirements for a Graduate Degree and/or Certificate

The requirements for successful completion of each degree and/or certificate program differ, however there are specific requirements that are common to all graduate programs:

1. A maximum of nine semester hours in graduate credit from another accredited U.S. college or university may be applied toward the required program credits, provided the grade for each course is at least a B (3.0) and has been earned within the last 10 years. Students must complete a form in The Graduate School Office requesting the transfer of credits from another institution. This form and an official transcript of the course(s) should be submitted to The Graduate School for processing. The transfer of courses must be approved by the student's program advisor, the department chair, the appropriate college dean, and the dean of The Graduate School.

Transfer courses may be accepted within the following provisions:

a. Transfer courses from accredited U.S. institutions of higher education may be accepted as free electives.

b. If the student requests that the transfer course be used as a program requirement, the department offering the Rowan University course for which the transfer course would be substituted and the program advisor will review the course description and will recommend action to the department chair, the appropriate college dean, and The Graduate School dean for final approval.
2. In order for Rowan University to recommend to the New Jersey Department of Education that a certification be awarded after completion of a program of studies, the student must have successfully completed a minimum of 15 semester hours or two-thirds of the program’s semester hour requirements (whichever is appropriate) in residence at Rowan University.

3. In very rare and compelling instances beyond the control of the student, it may be possible to apply a selected upper level (junior/senior) undergraduate course to the requirements of the graduate degree or certification program. Students who wish to request this alternative must do so in writing to their respective graduate program and academic advisors. Approval must be granted by the advisor(s), department chair, appropriate college dean, and The Graduate School dean. Students may not request permission to apply more than 3 credits of such undergraduate courses to their degree or certification programs. The undergraduate course may only be taken after a student has successfully matriculated into a graduate program and after written approval as described above has been obtained.

4. A cumulative grade point average of 3.000 must be maintained for graduate work involved in the program course requirements. To maintain satisfactory academic progress, students may earn no more than six semester hours in courses with grades of C+ or below. Grades of C- and below do not meet the requirements for graduate credit and will not be applied to the credits necessary in graduate degree programs. Students must earn at least a B average (3.000 GPA) to receive any graduate degree or recommendation for certification. Students who fail to maintain satisfactory academic progress are subject to academic warning and/or dismissal. For information on the University’s academic warning and dismissal policies, readers are referred to the appropriate section in the catalog entitled “Academic Policies.” (p 134).

5. The master’s degree or the advanced certification program must be completed within six academic years following the first enrollment as a matriculated student in graduate courses at Rowan University. Students who do not maintain continuous enrollment within limits prescribed by University policy may be involuntarily withdrawn from the University. In rare and compelling instances, an extension of up to one year may be requested by a degree candidate to complete his/her program. This request may be granted only once upon approval by the program advisor and dean of The Graduate School.

6. Most programs require that a student present a written project as one of the requirements for the degree. The project must have academic significance and must be completed under the guidance of the student’s program advisor or someone officially designated by the advisor. The project, as a general rule, will be in the student’s area of specialization in the graduate program. Typically, it will be completed as part of the requirement of a seminar in the field of specialization. The project must show evidence that the student:
   a. understands the essentials of a research problem
   b. proceeds independently with a well organized plan of work
   c. demonstrates reasonable familiarity in handling the research methods involved in the project
   d. demonstrates reasonable facility in writing and interpreting the material, and
   e. demonstrates skill in relating findings and conclusions to professional needs.

7. A final written comprehensive examination is required of candidates for the master’s degree, with the exception of the Master in Business Administration, the Master of Science in Teaching, and the Master of Science in Engineering. The examination is normally administered twice a year with a minimum of three months between the scheduling of the examinations. Prospective graduates may repeat the examination once. Exceptions to this must be approved by the program advisor, departmental chair, appropriate college dean and dean of The Graduate School. The examination shall be prepared, reviewed and the results evaluated by the student’s graduate program committee. The committee shall also develop a system of identification that ensures the anonymity of the student until the examination evaluators have completed the assessment of the total examination.
The examination committee will prepare written, predetermined criteria for success in the examination. Upon request of the program advisor, these criteria may be distributed, in writing, to the student when the student applies to take the examination. Students will make application to the program advisor to schedule the examination.

Comprehensive examinations are usually scheduled in the fall (October-November) and in the spring (March-April). The specific schedule, within this framework, will be available in advance from the program advisor and The Graduate School. Nevertheless, it is the sole responsibility of the student to schedule the comprehensive examination with his/her advisor. In exceptional circumstances the student may be scheduled for the examination in the summer upon the recommendation of the program advisor and the approval of the dean of The Graduate School.

8. Each candidate for the master's degree is required to enroll in at least two sequential semesters in which the student must demonstrate the ability to engage in sustained and in-depth study. For the purpose of this requirement, a summer session may be counted as a semester. The seminar and research courses, with the approval of the program advisor, may fulfill this requirement.

Seminar and Research
(Master of Arts and Master of Science in Teaching)

Only fully matriculated students may register for research seminar courses. Approval by the program advisor is required before a student may register for any specialization research seminar and internship. Registration in these courses requires a grade point average of 3.000 in the basic professional and specialization courses. The student may be required to successfully complete the course, 0824.501 Procedures and Evaluation in Research, as a prerequisite for registration in the seminar and research courses. Although the structure of the seminar and research component may vary for the various curricula, each curriculum includes the study of research methods and findings and the designing and conducting of research.

Where the grade of NC has been recorded from a previous enrollment in the graduate seminar because the student did not complete the master's project, the student should register for the appropriate number of credit hours in "Research Seminar (R)" during a regular term or a summer term. Approval to register for Research Seminar (R) must be obtained from the dean of The Graduate School.

The written research project must be prepared in the format style of the American Psychological Association unless approved for an alternate style by the program advisor and the dean of The Graduate School.

Graduate Credit by Examination

Examinations for academic credits in lieu of regular class enrollment are very rare and are available to graduate students at Rowan University only under the following conditions:

1. Each department and the program advisor will determine which of the department's courses, if any, might be completed for credit by examination.

2. Students who wish to exercise the credit-by-examination option, if it is available, must register and pay all tuition and fees for the course. Examinations will be administered only once. Students who pass the examination will be given a grade of "P" (Pass). Students who do not pass the examination must be given a grade of "NC" (No Credit). Students who receive a grade of "NC" may register and re-take the course if they wish. However, under no circumstances may students request to exercise the credit-by-examination option more than once per course.

3. Examinations will be developed by those faculty usually teaching the subject matter, but must be approved by a majority of the members of the department. Upon the approval of the department, the program advisor, in consultation with the department chair, should inform the appropriate dean of those courses for which tests have been developed and which may be used for credit by examination. Questions regarding courses that may be available for credit by examination should be directed to The Graduate School. There should be on file in the department more than one form of each examination for those courses which the department has approved for credit by examination.
4. The examination should be comprehensive enough to satisfy the faculty of the department and the University that academic standards are maintained. The examination may be written, oral or performance based; but, in any case, it should be evaluated by at least two members of the department who teach graduate courses, at least one of whom has taught the course for which the examination has been prepared.

5. Each program advisor will keep proper records of all examinations for credit and forward a summary of results to The Graduate School.

6. A method of periodic review of the effectiveness of examination for credit will be established by the Graduate Council in accordance with prevailing policies and procedures.

7. Students may apply to the degree or certification program a maximum of six (6) semester hours through the credit by examination process.

8. The University will establish appropriate fees for credit by examination.

9. The Graduate School, in accordance with prevailing policies and procedures, will establish dates on which tests may be administered.
Financial Information

Tuition and Fees at Rowan (2005-2006)*
*subject to annual change

Tuition
Graduate tuition rates are:

<table>
<thead>
<tr>
<th></th>
<th>New Jersey resident</th>
<th>Non-resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time</td>
<td>$9,886</td>
<td>$15,834</td>
</tr>
<tr>
<td>Part-Time</td>
<td>$549 per credit hour</td>
<td>$880 per credit hour</td>
</tr>
<tr>
<td>Doctoral</td>
<td>New Jersey resident</td>
<td>$608 per credit hour</td>
</tr>
<tr>
<td></td>
<td>Non-resident</td>
<td>$975 per credit hour</td>
</tr>
</tbody>
</table>

*For the policy on determining New Jersey residency for purposes of tuition, contact the Rowan University Registrar's Office at 256-4350.

Student Center Fee
This fee is charged to all students at $6.60 per credit hour. Total construction costs for the Student Center building, including costs of the bond sale and assumed interest rate, were approximately $6,000,000, therefore, it is necessary to assess the student body a fee to cover the operating expenses and amortization cost of the building.

General Services Fee
This fee is charged to all students at $19.50 per credit hour for general services that include health examinations, use of the University’s Health Center, access to medical help, placement service, counseling service, graduation expenses (including diploma), and other services not funded by State appropriations.

Facilities Fee
This fee is charged to all students at $12.50 per credit hour. The fee helps pay for the debt service, operation and maintenance costs of recently completed campus facilities that all students can now use.

Technology Fee
This fee is charged to all students at $9 per credit hour.
The fee helps pay for the costs of new instructional technology equipment and for the maintenance of current equipment.

The following is a summary of fees charged at Rowan. Tuition and other charges are subject to change at any time in accordance with policies established by Rowan University. The fees do not include the cost of textbooks and personal expenses.
FINANCIAL INFORMATION

**Fees**
- Admissions Application $50
- Identification Card $10
- ID Card Replacement $10
- Deferred Payment Plan Fee $30
- Late Payment Fee $25-50
- Late Registration Fee $75
- Returned Check Charge $25-50
- Parking Fee $20
- Student Accident and Health Insurance $126
- Instructional Technology Fee 9.00/credit
- Student Center Fee 6.60/credit
- Student Recreation Center Fee 7.75/credit
- General Service Fee 19.50/credit
- Transcript $5
- Library Fines
  - First Notice $1
  - 2nd Notice $3
  - 3rd Notice $6

Library and other services may be denied if fine obligations are not met.

**Approved Refund Schedule**

*Tuition, General Services Fee, and Student Center Fee*

- Withdrawal before end of Add/Drop Registration: 100%
- First third of semester: 40%
- Withdrawal after first third of semester: None

**Term Bills**

The Bursar's Office is responsible for the billing of students and for the collection of payments. A statement of expenses for the fall semester will be mailed by August 1. A similar statement is usually mailed on or about November 15 for the spring semester.

All charges must be paid in full each semester on or before the date stipulated in the statement of expenses given each student. Students who do not pay their bills will be withdrawn from classes in accordance with the University policy on outstanding financial obligations. Credit may be extended to students engaged in negotiations concerning state scholarships, loans, or grants. Questions regarding university expenses should be discussed with personnel in the Bursar's Office (256-4150).

Checks in payment of all charges should be made payable to Rowan University.

Payment may also be made with American Express, MasterCard and Visa. Detailed information on use of these credit cards is available to students prior to the beginning of each semester. Tuition and fees, regulated by the Rowan University Board of Trustees, are subject to change without notice to individual students.

In many instances, students who request courses will not receive such courses because they may have been cancelled or closed because requests have exceeded seat capacity. When this occurs, charges for these courses will not appear on the term bill. Students whose requests for courses are not accepted may register for alternative courses during the schedule adjustment period or at in-person registration.
Outstanding Financial Obligations
The University may deny a student graduation, readmission, registration, or records because of outstanding financial obligations to the University. This action may be taken in cases where reasonable notice of a debt and the consequences of non-payment have been given to the student. If a student does not meet his/her outstanding obligations by the established deadlines under the policy, the student will automatically be denied registration for the following semester, in addition to losing all other university services. Denial for future semesters will also be continued until such times as the obligation is met. The student will have the right to a hearing in cases of dispute concerning an obligation. The request for a hearing must be submitted in writing by the student to the appropriate department or office head. If it becomes necessary, any appeal of a decision resulting from such a hearing must be arranged through the collection manager, Bursar’s Office, or dean of students in Savitz Hall.

The University reserves the right to withhold the degree and all records, including certification, transcripts, placement services, etc., pending satisfactory financial arrangements.

Transcript Fee
Transcripts are prepared by the Registrar’s Office in accordance with the policies of the American Association of Collegiate Registrars. Transcripts are sent only upon the written request of students. Where Rowan University transcripts show credit hours earned at other institutions, the official transcripts from those institutions have become a part of the student’s permanent file in the Registrar’s Office. Rowan University does not make copies of other institution’s transcripts; it is necessary to obtain such transcripts directly from the institutions concerned. There is a $5 charge to process a request for each official Rowan transcript. Disclosure of information contained in students’ official transcripts may only be done in accordance with the provisions of the Family Educational Rights and Privacy Act of 1974 (FERPA).

Identification Cards
The University requires that all matriculated students carry an official identification card at all times. This card is needed for library use, student activities, registration, and security purposes. Students must be registered for classes to qualify for a card. The cards are made in the Student Center, and the initial charge for an ID card is $10. Replacement of a lost or stolen card is also $10 and is initiated in the Registrar’s Office in Savitz Hall.

Insurance
As a service to students, Rowan University makes available a low cost health and accident protection plan. The $126 fee includes coverage for twelve months. Additional coverage for a student’s spouse and/or children may also be purchased. All students who compete in intercollegiate sports programs are covered while participating by a separate policy purchased by the University. Premiums for insurance are subject to change. Additional information is available in the Dean of Students Office.

Late Payment Fee
Students on Deferred Payment Plan who fail to pay bills by the date due will be charged a non-refundable late payment fee between $25 and $50, depending on when payment is made.

Late Registration Fee
Students who fail to register at the time designated will be charged a non-refundable $75 fee.

Parking
Parking on campus is available to commuting students by decal only and is subject to regulations currently in effect. The fee is $20.

Returned Check Charge
A charge of $25-50 will be made for each check that is given to the University if it is returned by the bank for any reason.
Graduate Assistantships and Financial Aid

Students who wish to apply for a graduate assistantship or for some other type of financial aid must be fully admitted to a degree program. Applicants should allow sufficient time for admissions credentials to be assembled and for the graduate application to be processed.

Graduate Assistantships

A limited number of graduate full- or part-time assistantships are available each year for qualified matriculated degree students who are recommended by one of the academic or student affairs units of the University and approved by the dean of The Graduate School and the provost. The terms and conditions associated with these assistantships may vary at the discretion of the University. The stipend of the assistantship may also vary. The maximum workload is 20 hours per week for full-time regular assistantships. Half-time and research assistantships may also be available. In addition, the graduate assistant receives a waiver of tuition for program required courses only taken during the fall and spring semesters. Tuition waivers may, at the discretion of the University, vary according to the terms and conditions of the assistantship.

The length of the assistantship is normally one academic year, commencing on September 1 and concluding on June 30. Students may request to extend their assistantships through the end of the succeeding summer semester (tuition waiver only), but must work ten hours for each credit of study during the summer. The maximum number of credit hours for which tuition may be waived is generally governed by the requirements of the graduate program to which they are admitted, including the summer term. In selected instances under certain conditions, consideration may be given, upon request by the graduate assistant, to extend the assistantship beyond one year. Other conditions, at the discretion of the University, may also be established for the graduate assistantships.

Graduate assistant applications are generally available from the Graduate School in March of each year for the succeeding academic year.

Resident and Recreation Center Assistantships

Opportunities are available for matriculated graduate students to work as resident directors or student recreation center assistants. These graduate students must fulfill the institutional obligations of these assistantship programs and serve from September 1 until August 30 of the succeeding year. For resident directors there is a monetary stipend plus room and board for the fall and spring terms. For more information, students should contact the Office of Residence Life at 256-4266 or the Director of the Student Recreation Center at 256-4900.

Financial Aid Programs

Financial aid is available to graduate students who have been admitted as degree candidates, are making satisfactory academic progress, intend to register at least half-time, and fulfill the eligibility requirements of the program for which they apply. For purposes of financial aid, the University has established that nine semester hours of course work constitutes full-time status. For information, contact the Financial Aid Office at 256-4250.

Federal College Work Study (FWS)

If the student is eligible and funds are available, FWS allows a student to work on- or off-campus. Applicants must be citizens or eligible non-citizens of the United States. All FWS jobs must be cleared through the Financial Aid office. A FWS award is the maximum amount that a student may earn and receive funding from this program. It is the responsibility of the student to find a FWS job and to monitor earnings so as to avoid exceeding the FWS award.
Educational Opportunity Fund Graduate Grant (EOF)
Applicants must be New Jersey residents for 12 months prior to making application. To be eligible, the applicant must be a student from an economically disadvantaged background who demonstrates financial need. Applicants receiving an EOF graduate grant need not have been EOF recipients as undergraduates. Grants in the amount of up to $4000 may be awarded annually. Duration and amount of grants depend on the course of study selected. Students who seek financial aid through EOF are required to apply in advance of beginning their studies at Rowan University. Students wishing to apply for EOF assistance are strongly encouraged to contact the EOF Office (256-4080) well before they begin their studies.

William D. Ford Federal Direct Stafford Loan (Formerly GSL)
This program is available to matriculation which the obligation exists. d students who file a free application for federal student aid and present a valid student aid report to the Financial Aid Office. Students must be citizens or eligible non-citizens of the United States to be eligible. A graduate student who is enrolled at least half-time and is making satisfactory academic progress toward a degree or certificate may borrow up to $8,500 each academic year with a cumulative amount of $65,000 (including undergraduate amounts). If the student is eligible, the federal government may pay the interest until six months after graduation or withdrawal from the University, at which time the borrower must begin to repay the loan. Information on interest rates from this program are available from the Financial Aid Office.

New Jersey CLASS Loan Program
Students may borrow up to the full cost of attendance (minus other financial assistance). Students must be matriculated in a graduate program. For more information see www.hesaa.org or contact the Financial Aid office at 256-4250.

Veterans’ Benefits
Eligible veterans may receive financial assistance in monthly payments based on dates and duration of service. Students interested in veterans assistance should contact their local offices of the Veterans Administration or the Office of Specialized Services (256-4233).

Scholarship Programs
Students seeking assistance through any of the following programs should contact the appropriate office as noted below.

Alumni Scholarships
A limited number of Alumni Scholarships is available each year. These are partial scholarships intended to help defray the costs of graduate education. Contact the Rowan University Foundation office (256-4314).

MST Scholarships
A limited number of scholarships are available to eligible students from minority racial and under-represented ethnic groups who qualify for admission to the Master of Science in Teaching (MST) graduate degree program. Contact The Graduate School (256-4050).
Student Life

Student Rights

Rowan University’s primary concern is the student. The University provides an environment where students can pursue academic endeavors, social growth and individual self-discipline. To foster this type of development, students can exercise certain rights and must accept certain responsibilities.

In all matters, both academic and co-curricular, students have the right to fair and impartial treatment. They have the right to freedom from unlawful discrimination based on race, color, creed, religion, age, gender, sexual orientation, national origin or physical disability.

Students have the right to engage in the free and peaceful expression of ideas. They may speak, write or publish freely on any topic in accordance with the guarantees of federal and state constitutions. As members of the Rowan community, students have the right to participate in discussions at the University. They have the right to engage in peaceful and orderly picketing, demonstrations and protests so long as they do not violate public law or disrupt functions of the University.

Students at Rowan (including their persons, living quarters, papers and personal effects) are secure and free from illegal searches and seizures.

Student Responsibility

It is the responsibility of the student to become knowledgeable of, and to observe, all University policies, regulations, and procedures. The University is under no obligation to waive a requirement or grant an exception because a student pleads ignorance of a policy, regulation, or requirement or because a student asserts that he/she has not been informed of such policy, regulation, or requirement.

It is the student’s responsibility to become familiar with, and to remain informed about, all academic, administrative, financial, or other policies, regulations, or requirements concerning admission, registration, payment of tuition or fees, continued enrollment, grades and satisfactory program progress, graduation requirements, or any other matter which affects the student. Students are especially expected to know the requirements of the program in which they are enrolled. While the faculty and staff will endeavor to assist in every manner possible, students are responsible for becoming and remaining informed of current program and graduation requirements, their status in the program, and their progress toward graduation.

Family Educational Rights and Privacy Act of 1974

In accordance with the provisions of the Family Educational Rights and Privacy Act of 1974, students have the right to inspect and review their own educational records. Records include permanent academic records in the Registrar’s Office, student housing records in the Office of Residence Life, placement records and credentials (except those on file prior to January 1, 1975), judiciary hearing records in the Office of the Dean of Students, and health service records in the Student Health Center. However, students must personally sign a release permitting the University the right to release copies of such records to outside individuals or agencies. Unless students sign such a release, records can be released only by court order. For details concerning this policy, contact the Dean of Students.
Sexual Harassment
Harassment on the basis of sex violates Section 703 of Title VII of the Civil Rights Act of 1964 and is not tolerated on the Rowan University campus.

Unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature constitute sexual harassment when:

- submission to the sexual advances is a condition of employment or academic success expressed in explicit or implicit terms;
- employment decisions (or academic decisions) are based on an employee (or a student) submitting to or rejecting sexual advances;
- such conduct has the effect of substantially interfering with an affected person’s work performance or of creating an intimidating, hostile, or offensive work (or learning) environment.

Students who feel they may have been sexually harassed, as a first step, may (1) file an incident report with the Office of Residence Life in Savitz Hall; or (2) file an incident report with the Office of Public Safety in Triad; or (3) file an incident report with the Dean of Students in Savitz Hall.

Student Conduct
Students have the right and responsibility to organize as long as their behavior does not violate public law or the rights of others and does not interfere with the educational process.

The University expects students to conduct themselves in an acceptable manner at all times. The University will not permit conduct that demonstrates a disrespect for law, properties or the health, safety and welfare of members of the University community. In addition, the University will not permit conduct that interferes or attempts to interfere with academic processes or University functions.

The following are examples of misconduct that are not acceptable. These and similar activities are considered to be in conflict with the educational objectives of the University and thus subject to disciplinary action:

- all types of dishonesty, including plagiarism, knowingly furnishing false information to the University or University officials, forgery and alteration of or use of University documents or instruments of identification with intent to defraud;
- intentional disruption or obstruction of teaching, studying, research, administration, disciplinary proceedings, public meetings, public programs or other University activities;
- physical or verbal abuse of any person on University premises or at functions sponsored or supervised by the University;
- theft from or damage to the University premises or damage to property of a member of the University community or on the premises;
- failure to comply with directions of University officials acting in the performance of their duties;
- violations of published institutional regulations, including those relating to entry and use of University facilities;
- violation of published rules governing residence halls;
- violation of law on all University premises, both buildings and grounds.
Grievance Procedure

The University provides a formal grievance procedure for students and staff which has been approved by the University Senate, SGA, AFT and administration. Claims of inequitable treatment concerning grade disputes, allegations of discrimination in educational programs or activities because of sex, race, ethnicity, or physical handicap can form the basis of a grievance.

Grievances can be pursued on both an informal or formal basis. Students who wish to pursue a grievance in an area noted above should contact the Dean of Students.

All other grievances are handled in the Office of the President in Bole Administration Building.

Counseling Center

Savitz Hall 256-4222

The Counseling Center strives to promote a caring community that supports all of its members in their quest for growth and excellence. Its student development philosophy is supportive of students as they address developmental tasks which result from their movement toward autonomy, interdependence, competence and management of emotions. Professionally trained counselors provide confidential counseling to address the challenges which students potentially confront in the academic, social and cultural environment of the University.

Through the use of individual and group counseling, workshops and presentations, mediation and student leadership training, counselors provide students with preventive strategies, coping skills and the support necessary to reduce stress, anxiety, isolation, and interpersonal difficulties. Some common concerns include: academic/personal skill building, rape and other trauma, substance use and abuse, eating and body image issues, and situations involving depression, grief and loss. Workshops on orientation to university life, assertiveness, time and stress management, as well as support groups for disordered eating, trauma survivors and grief are available upon request.

The Center also provides exit interviews to assist students in their decision-making regarding leaves of absence from the University.

Career and Academic Planning Center

Savitz Hall 256-4225

The Career and Academic Planning Center (CAP Center) is designed to provide matriculated graduate students and alumni with assistance in the process of making career and job search strategy decisions. Making an initial or mid-life career decision and developing an effective search for a specific job are all areas that can be explored with professionals in the Center. The resume bank, job hotline, and on-campus recruitment program are additional services available. A part of CAP, the Career Resource Center offers contact names and addresses for specific employment opportunities.

Graduate Education Resource Center

The Graduate School Memorial Hall 256-4050

A Graduate Education Resource Center is located in Memorial Hall in the office complex of The Graduate School. Graduate catalogs and other related materials from colleges, universities and professional schools (business, law, medicine) are housed in this Center for use by students seeking information about graduate study at Rowan or elsewhere in the country. In addition, students may access Internet resources and homepages of universities/colleges/schools to gather information about their post-baccalaureate educational programs, admissions requirements, curricula, etc. Call The Graduate School (256-4050) for information about Resource Center hours.
Health Services Center

Linden Hall 256-4333

Rowan University operates a Student Health Center for students. Students must present a valid college identification card, have paid their service fees and provided the facility with a complete medical record. The Center supplements the complete health services provided by family physicians. It serves students for short-term illnesses and emergencies.

While the Center can handle most minor needs, students who require long-term bed care, special diagnostic and therapeutic procedures, or individual nursing care are admitted to nearby hospitals. Some students return home for treatment. The Student Health Center provides the services of qualified physicians on a part time basis each week and on call. A staff of registered nurses is scheduled seven days per week, 24 hours each day when classes are in session.

The Student Health Center does not cover the cost of any prescription drugs not available in the Center, nor the cost of diagnostic laboratory procedures.

The Center, located in Linden Hall, serves faculty and staff on an emergency basis only.

Directions to the University

Glassboro is located in South Jersey, 18 miles southeast of Philadelphia. It can easily be reached from the N.J. Turnpike, the Atlantic City Expressway, or any of the Delaware River bridges.

If you drive from the north or the south, take the N.J. Turnpike to Exit 2 and follow Rt. 322 East, which runs through the campus.

From Philadelphia, take the Walt Whitman or Benjamin Franklin Bridge to 676 South toward Atlantic City. Shortly after 676 becomes Rt. 42 South, exit to the right onto Rt. 55 South. Take Rt. 55 South to the Glassboro-Mullica Hill exit (50A) and exit onto Rt. 322 East, which passes through the campus.

From central N.J., take Rt. 70 West to Rt. 295 South. Follow Rt. 295 to Rt. 42 South (Atlantic City). Exit Rt. 42 South onto Rt. 55 South and follow directions above.

From coastal points, take the Garden State Parkway to the Atlantic City Expressway. Take the Expressway to the Williamstown exit. Turn left after exiting and follow Rt. 322 West to the campus.

From Delaware, take the Delaware Memorial Bridge to the N.J. Turnpike. Take Exit 2 and follow Rt. 322 East to the campus. From Northern Wilmington, you can take the Commodore Barry Bridge which feeds onto Rt. 322 East, which runs through the campus.
History
Founded in 1923, Rowan University (formerly Glassboro State College) is a regional center for education, services and the arts. In 1992, the institution received the largest gift ever bestowed on a public college or university and was renamed in honor of benefactors Henry and Betty Rowan. The $100 million gift has become the catalyst for refining and expanding the role of the University in its service to students and the region. A medium-size university, Rowan enrolls about 1,500 students in 27 programs in the Graduate School and more than 9,000 students in 30 undergraduate majors among six academic colleges (Business, Communication, Education, Engineering, Fine & Performing Arts, Liberal Arts & Sciences).

The University is located in the suburban southern New Jersey town of Glassboro, 30 minutes from Philadelphia and 55 minutes from the Jersey Shore. Our students also travel conveniently to New York, Washington, D.C., and the Chesapeake for research, training and recreation.

Rowan’s campus is in the midst of an ambitious program of expansion and improvement. Most of the existing buildings have been or will be renovated or rebuilt. A new science building and a new education building were recently opened. Additional buildings are in the planning stage, including Rowan’s South Jersey Technology Park designed to facilitate regional economic growth through its science and technology initiatives. Construction began on the Technology Park in 2005 and construction for the Innovation Center will start in spring 2006. The Technology Park aims to establish a technology-based entrepreneurial economy; expand and strengthen the unique research and learning environment at Rowan University; and create economic, physical and social development for surrounding communities.

About the MBA Program
Rowan’s MBA program is especially suited for full-time employees working in the tri-state area. The program is personal, pragmatic and progressive. Classes are conveniently scheduled in the evening and on Saturdays to accommodate demanding work schedules. Rowan’s reputation as a respected regional university makes the reasonable cost of a Rowan MBA a wise investment.

Accreditations
The Rowan University MBA program is accredited by AACSB International—the Association to Advance Collegiate Schools of Business. Awarded to only 18 percent of U. S. business programs, AACSB accreditation assures quality and promotes excellence and continuous improvement in undergraduate and graduate education for business administration and accounting.
Programs Offered
Specialization in Accounting, Specialization in Finance, Specialization in Entrepreneurship (forthcoming)

Services
Information and personal appointments can be requested by phone, fax, e-mail, or in-person.
Voice: 856-256-4024, Fax: 856-256-4439,
E-mail: mba@rowan.edu,

M.B.A., Master of Business Administration
Daniel J. McFarland, M.B.A. Program Director
Bunce Hall
856-256-5426
mcfarland@rowan.edu

The Master of Business Administration (M.B.A.) program at Rowan University provides contemporary graduate business education to professionals from diverse fields and academic backgrounds. The program prepares students as team leaders and team players with effective interpersonal, oral, and written communication and group process skills. The M.B.A. curriculum emphasizes critical thinking, quantitative analysis and computing applications, and the technological and international nature of business.

The Rowan M.B.A. program offers small class sizes with an average student/faculty ratio of 15 to 1. M.B.A. classes are scheduled on evenings and Saturdays. The program attracts graduates from business, sciences, engineering and other programs whose careers are leading them to positions of responsibility in business or industry.

The M.B.A. program consists of 12 graduate classes with nine required and three elective courses. The three elective courses allow the individual student to tailor the academic program to meet his/her specific career development needs. Prospective students who do not have the required foundation courses may enroll as Pre-M.B.A. students while completing the necessary foundation courses. Acceptance into the Pre-M.B.A. program does not guarantee acceptance into the M.B.A. program.

Admission Requirements for Pre-M.B.A.
All applicants must submit a Pre-M.B.A. application and an official transcript of all undergraduate programs attended. Applicants must have been awarded a baccalaureate degree from an accredited institution of higher learning, having achieved a minimum four-year grade point average of 2.5 (out of 4.0) or a 2.8 grade point average during the last 60 semester hours. Pre-MBA Academic Policies and Procedures follow the prevailing undergraduate academic Policies and Procedures in place at the time each course is taken.

Admission Requirements for M.B.A.
In addition to the University requirements for admission to a graduate program, the following requirements must be met:

1. The applicant shall provide the Graduate Management Admission Test (GMAT) score taken within the last five years.

2. If professional (relevant management or supervisory) experience is being used as a basis for support of the applicant’s qualification, a letter must be written by the applicant’s supervisor or by a responsible executive of the company describing the applicant’s current position, responsibilities and length of service.
3. The applicant shall provide evidence of ability to use a computer for word processing and development of electronic spreadsheets. Acceptable evidence may include a college course transcript, CEU certificate, documents from the work site, or a personal written statement attesting to the proficiency attained.

4. The applicant shall provide a written statement of career objectives.

5. International applicants must complete an international graduate application.

6. All M.B.A. students must maintain a 3.0 GPA. Students are expected to make steady progress toward the completion of their degree. Full-time students may complete the degree requirements in 2 years. All students have a maximum of 6 years to complete the program.

**Foundation Course Requirements**
*(Subject to approval by program director)*

**Pre-M.B.A. Requirements:** Students must present evidence of earning a grade of C- or better for the following undergraduate course equivalencies:

- Foundations of Accounting (Equivalent to Financial & Managerial Accounting)
- Principles of Economics: Global Perspectives (Equivalent to Macroeconomics and Microeconomics)
- Calculus Techniques and Applications (or an equivalent)
- Statistics I (or an equivalent)
- Principles of Marketing
- Operations Management
- Principles of Finance

In addition, the overall GPA for the foundation courses must be 2.8 or higher (on a 4.0 scale).

**Course Requirements for M.B.A. Program**

**Required Courses** 27 S.H.
*(All courses are 3 S.H.)*

- 0501.518 Integrative Managerial Skills
- 0503.500 Managerial Accounting
- 0504.500 Managerial Finance
- 0506.500 Organization Behavior
- 0506.502 International Business and Society
- 0507.500 Managerial Decision Making Tools
- 0509.500 Marketing Management
- 0702.500 Issues in Management Information Systems
- 0501.521 Integrative M.B.A. Seminar
Business Electives 9 S.H.

Elective courses permit the M.B.A. student to tailor the program to special needs for career development. These elective courses can be focused in areas such as Accounting, Finance, Management, Marketing or MIS. Students are also permitted to take related elective courses from other Rowan graduate programs, such as economics, engineering, public relations, and school administration. Electives outside the Rowan M.B.A. program must have the approval of the M.B.A. program director. Business electives include:

- 0501.600 Special Topics in Business Administration
- 0504.512 Capital Budgeting
- 0504.516 Issues in Finance
- 0504.600 Investment/Portfolio Analysis
- 0506.503 Organization Development
- 0506.601 Strategic Planning for Operating Managers
- 0507.600 Business Forecasting
- 0509.600 International Marketing
- 0702.515 Electronic Commerce

Students may use elective courses to satisfy the requirements of MBA specializations.

Total 36 S.H.

M.S., Accounting

Carol Welsh, Chair
Bunce Hall
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welsh@rowan.edu

NOTE: M.S. in Accounting program is on hold pending upon New Jersey State 150-credit hour requirement for the Certified Public Accounting examination, Certified Management Accounting examination, and the Certified Internal Auditor examination. No applications are being accepted.

The description listed below describes the M.S. in Accounting program as it will be implemented to prepare students for year 2005 CPA examination.

The goal of the M.S. in Accounting program is to extend the financial/accounting education of qualified students with advanced study in each of the major areas in the accounting field. It will provide a broad background for careers in the public, corporate, government, and non-profit areas of accounting. The program will fulfill the 150 credit-hour requirement by the State of New Jersey for the Certified Public Accounting (CPA) examination as well as the Certified Management Accounting (CMA) examination and the Certified Internal Auditor (CIA) examination. Students may pursue either a full-time or a part-time course of study. Full-time students with an undergraduate accounting major should be able to complete the program within one calendar year.

Prospective students who have not met the required foundation courses may enroll in the pre-M.S. program while completing the necessary foundation courses. Acceptance into the Pre-M.S. program does not guarantee acceptance into the M.S. program.
Admission Requirements for Pre-M.S.

Applicants who have not completed the required undergraduate foundation courses listed below may apply to a pre-M.S. in Accounting program by submitting a pre-M.S. application and official transcript(s) of all undergraduate programs attended. Pre-M.S. applicants must have been awarded a baccalaureate degree from an accredited institution of higher learning, having achieved a minimum four-year grade point average of 2.5 (out of 4.0) or a 2.80 grade point average during the last 60 semester hours. As the foundation courses are completed, the cumulative grade point average for the last 60 hours of undergraduate courses may be recomputed with the inclusion of the grades received in the foundation courses. However, the student may not receive less than a 2.80 grade point average in all foundation courses.

Admission Requirements for the M.S. in Accounting

A. Applicants with a Bachelor's Degree

In addition to the all-University requirements for admission to a graduate program, the following minimum requirements must be met:

1. Students entering the program after receiving a bachelor's degree from a four-year college or university must meet the foundation course requirements cited below and earn greater than 800 in the following formula:
   \[100 \times \text{GPA on a 4.00 scale} + \text{GMAT score} \geq 800.\]
   a. Student must have earned a minimum of 2.5 (on a 4.0 scale) as an undergraduate.
   b. Students must have scored at least 450 in the GMAT.

2. If professional (relevant accounting or financial) experience is being used as a basis for support of the applicant's qualification, a letter must be written by the applicant's supervisor or by a responsible executive of the company describing the applicant's current position, responsibilities, and length of service.

3. The applicant shall provide evidence of the ability to use a computer for word processing and development of electronic spreadsheets. Acceptable evidence may include a college course transcript, CEU certificate, documents from the work site, or a personal written statement attesting to proficiency attained.

Meeting the above criteria does not guarantee acceptance into the M.S. in Accounting program.

B. Undergraduate Rowan University Students

Students may apply for admission into the MS in Accounting program upon completion of their junior year at Rowan University. The student must meet the following requirements:

1. Be a matriculated student with a major in Accounting at Rowan University
2. Completed a minimum of 30 credits at Rowan University
3. Completed Intermediate Accounting I & II
4. Achieved a 3.0 GPA at the end of their junior year
5. Score at least 475 in the GMAT

With permission of the program adviser and the Dean of The Graduate School, admitted students may take one graduate course in their senior year, which will only be applied to the graduate degree.
Foundation Course Requirements

Completion of the graduate courses in the MS in Accounting program necessitates that students have a strong background in the fields of economics, management, business, law, marketing, mathematics, and accounting. To insure that students have this background and have the necessary prerequisites to take the graduate MS courses, the undergraduate courses listed below are required of all applicants:

1. The following undergraduate economics and mathematics courses are required:
   - Macroeconomics
   - Microeconomics
   - Calculus
   - Statistics I and Statistics II

2. The following undergraduate management, law, and finance courses are required:
   - Principles of Management
   - Organizational Behavior
   - Principles of Marketing
   - Principles of Finance
   - Legal Environment of Business
   - Management or Accounting Information Systems

3. The following undergraduate accounting courses are required:
   - Principles of Financial Accounting
   - Principles of Managerial Accounting
   - (Foundations of Accounting can be substituted for both Principle courses)
   - Intermediate Accounting I
   - Intermediate Accounting II
   - Cost Accounting
   - Concepts in Federal Taxation

Many applicants to the M.S. program will have completed some (or all) of these foundation courses at the undergraduate level. Undergraduate foundation courses completed with a grade of C+ or better will be applied to meet the foundation requirements.
Course Requirements for the M.S. in Accounting

**Required Courses** 24 S.H.

(All courses are 3 S.H. unless otherwise noted.)

- 0503.507 Government and Not-for-Profit Accounting
- 0503.506 Advanced Domestic and International Accounting
- 0503.504 Seminar in Auditing
- 0503.503 Corporate and Partnership Taxes
- 0503.502 Advanced Managerial Accounting
- 0503.508 Seminar and Research in Accounting
- 0504.500 Managerial Finance

and

One of the following three finance courses may be taken as the finance elective:

- 0504.512 Capital Budgeting
- 0504.600 Investments/Portfolio Analysis
- 0504.516 Issues in Finance

**Business Electives** 6 S.H.

Elective courses permit the M.S. student to tailor the program to special needs for career development. Electives outside the Rowan Business program must have the approval of the M.S. program director.

**Total** 30 S.H.
Graduate programs in the College of Communication offer students the opportunity to expand and hone their skills as writers and problem-solvers for the Information Age. With a mix of theoretically informed and practice-driven classes, students acquire important research and writing techniques that advance their professional and personal goals in an increasingly complex and diverse society.

The College of Communication graduate courses are designed to provide students with challenging and rewarding activities that enhance their professional development. The faculty in the College of Communication graduate programs is committed to produce an articulate and informed citizenry. Opportunities exist for graduate students to learn more about cutting-edge technology, the ethical practices of communication practitioners, as well as work with professional publications. In addition, numerous outreach programs provide students with practical application that relates to their courses of study.

Students who graduate from the College of Communication master’s degree programs are leaders in the communication industry, attend doctoral or M.F.A. programs to further their studies, or become successful freelance authors and public relations practitioners.

Programs Offered

The College of Communication offers two Master of Arts degree programs: Public Relations and Writing. Students can choose a specialized area within each of these programs, such as corporate public relations or school public relations in the Public Relations program and corporate communication, composition studies, or journalism/creative writing in the Writing program.

M.A., Public Relations

Suzanne D. Sparks-FitzGerald, Program Advisor
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sparks@rowan.edu

This program leads to a master’s degree in public relations. It will equip students to serve as a full-time or part-time director of communications and public relations for corporations, businesses, industries, schools, colleges, and non-profit organizations. It also enables the graduate to work in public relations and advertising firms.

Some graduates use the degree as a stepping stone to a doctorate in communications; others apply their skills in positions that require excellent writers or presenters. A number of graduates have become executive directors for non-profit organizations and others have become CEOs of small and large businesses because of their ability to work with and motivate people.
The program emphasizes real-world applications of the theories and techniques learned and features a modular approach, which allows students to take courses with varying credits, taught by full-time faculty and adjunct faculty practitioners who are experts in their fields.

**Admission Requirements**

In addition to the all-University requirements for admission to a graduate program, it must be noted that students who succeed in this program need to write well. Therefore, candidates must submit writing samples and may be asked to complete a writing task when appearing for an admissions interview. While a high undergraduate GPA average and a high GRE verbal score speak well for the candidate, these things do not guarantee admission into the program. Prior to admission to Rowan, students need to have taken a course in publication layout and design. If not, the course must be taken before completing the program and does not count toward the 33 semester hours of the program.

**Course Requirements**

Students should make their first course Public Relations Overview or School Public Relations. Either course will let students know if they might enjoy a career in this field and if they have the ability necessary to succeed in public relations. Two other courses that students should take early in the program are: Techniques in Communication and Introduction to Communication Research. The overview course and these two courses are required for enrollment in Seminar and Internship. Full-time students may take the Seminar and Internship at the same time as the previously listed courses. It is possible for full-time students to complete the degree requirements in a calendar year. The Seminar must be taken in the fall-spring sequence. All of the courses are offered in the evening. To obtain M.A. in PR, students must maintain a 3.0 GPA, pass a comprehensive exam, and write an approved thesis.

**Sequence of Courses**

The following are suggested courses for either the corporate or educational track. If you are not a full-time student, do not sign up for Seminar or Internship prior to completing PR Overview or School PR, Techniques in Communication and Intro to Communication Research (Fall only). You must complete or be enrolled in Seminar to take the comprehensive exam. If you currently practice PR, you may be exempt from 3 of the required 6 s.h. of Internship.

**Basic Public Relations Core**

*required for both tracks*

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<th>Course Title</th>
<th>Semester(s)</th>
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<td>0601.551</td>
<td>Public Relations Overview* (Corporate)</td>
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<tr>
<td>OR</td>
<td></td>
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</tr>
<tr>
<td>0898.503</td>
<td>School Public Relations* (Educational)</td>
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*Take either course. **DO NOT TAKE BOTH.**

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<th>Semester(s)</th>
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<td>Techniques in Communication (3 s.h.)</td>
<td>Fall</td>
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<tr>
<td>0601.550</td>
<td>Introduction to Communication Research (3 s.h.)</td>
<td>Fall</td>
</tr>
<tr>
<td>0601.553</td>
<td>Grad Case Studies in Public Relations (1 s.h.)</td>
<td>Fall</td>
</tr>
<tr>
<td>0601.544</td>
<td>Public Relations Planning (2 s.h.)</td>
<td>Fall</td>
</tr>
<tr>
<td>0601.620</td>
<td>Seminar in Public Relations (6 s.h.)</td>
<td>Fall</td>
</tr>
<tr>
<td>0601.610</td>
<td>Internship in Public Relations (3-6 s.h.)</td>
<td>Fall, Spring</td>
</tr>
</tbody>
</table>
Suggested Fall Semester - Corporate Track
0601.551 PR Overview (3 s.h.)
0601.547 Techniques in Communication (3 s.h.)
0601.550 Intro to Communication Research (3 s.h.)
0601.620 Seminar (3 s.h.)
0601.610 Internship (3 s.h.)

Suggested Spring Semester - Corporate Track
0601.553 Case Studies (1 s.h.)
0601.544 PR Planning (2 s.h.)
0601.620 Seminar (3 s.h.)
0601.610 Internship (3 s.h.)

Suggested Summer Session - Corporate Track
Modules (variable credit)

Suggested Fall Semester - Educational Track
0898.503 School PR (3 s.h.)
0601.547 Techniques in Communication (3 s.h.)
0601.550 Intro to Communication Research (3 s.h.)
0601.620 Seminar (3 s.h.)
0601.610 Internship (3 s.h.)

Suggested Spring Semester - Educational Track
0601.553 Case Studies (1 s.h.)
0601.544 PR Planning (2 s.h.)
0821.502 Foundations of Educational Policy Making (3 s.h.)
Graduate Psychology course (3 s.h.)
Modules (6 s.h.)

Summer Session - Educational Track
Modules (variable credit)

Modules
Modules are mini-classes carrying less than three credits and meet only part of the semester. Modules focus on a specific topic and are .5 credits unless otherwise noted.

Writing Modules
0601.506 Newswriting
0601.507 Tightening Writing and Translating from Jargon to Comfortable Language
0601.508 Writing Effective Newsletter and Brochure Copy
0601.509 Writing Leads That Get Attention
0601.510 Writing Reports, Letters, and Memos
0601.511 Writing Speeches
0601.512 Interviewing Techniques and Research Organization
0601.513 Feature Writing
0601.514 Persuasive Writing
### Public Relations Modules
- 0601.524 Fundraising and Development (1.5 s.h.)
- 0601.525 Making Effective Presentations
- 0601.526 Planning and Conducting Workshops and Conferences
- 0601.527 Planning and Conducting Special Events
- 0601.528 Communicating with Special Publics
- 0601.529 Using Advertising to Your Best Advantage
- 0601.530 Internal Communications in Organizations
- 0601.531 Media Planning and Buying
- 0601.532 Media Relations
- 0601.533 Crisis PR
- 0601.534 Small Group Communications
- 0601.535 Interpersonal Communications
- 0601.536 PR Law/Ethics (1 s.h.)
- 0601.537 Contemporary PR Challenges (1 s.h.)
- 0601.538 Legislative Liaison for PR Practitioners
- 0601.539 Client Relationships
- 0601.540 Marketing Communications
- 0601.541 Understanding and Writing Grant Proposals
- 0601.552 Organizational PR and Management (1.5 s.h.)

### Mass Media and Public Opinion Modules
- 0699.521 How Media Affects Us (1 s.h.)
- 0699.522 How Opinions and Attitudes Are Formed and Changed: Persuasion Techniques (1 s.h.)
- 0699.523 How Polls and Surveys Work: How to Conduct Them (1 s.h.)

### Electronic Media Modules
- 0601.516 Using Film in Public Relations
- 0601.517 Working with Radio and TV (1 s.h.)
- 0601.519 Using Audio/Visuals in Public Relations
- 0601.520 Preparing Effective Displays and Exhibits
M.A., Writing

Diane Penrod, Program Advisor
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penrod@rowan.edu

The M.A. in Writing program is an interdisciplinary approach to written communication. All students in the program share four required courses before deciding on a specialization to follow.

Individuals who are seeking a graduate degree that concentrates solely on Composition Studies, Journalism, Creative Writing, or Communication Studies should consider applying to programs that specialize in those areas. The degree’s emphasis is on application, but theories and techniques related to writing are also presented to offer students a solid background in writing for various audiences.

This program prepares students for teaching writing at the post-secondary level, for career advancement in journalism, for professional enrichment through creative writing or for careers in corporate communication. Some graduate students may use this degree in preparation for earning a doctorate in English, composition studies, creative writing, or communication and journalism.

Admission Requirements

In addition to the University requirements for admission to graduate programs, all candidates must:

1. exhibit an interest in writing
2. submit an 8-10 page writing sample (materials of their choosing)
3. appear for an admissions interview at the discretion of the Graduate Program Advisor and the program’s Admissions Committee.

Most applicants to the M.A. in Writing program will have an undergraduate degree or a strong background in English, communication, journalism, creative writing or rhetoric; however, graduates of other disciplines (such as business, the sciences, engineering, psychology, law, and education) are also encouraged to apply.

Course Requirements

All students in the program take four required courses (Core I: Theories and Techniques for Writers, Core II: Research for Writers, and Seminar I and II) totaling 12 credit hours. Students spend an additional 12 credit hours pursuing personal interests in one of the following areas of specialization: corporation communication, composition studies, or journalism and creative writing. Six hours of graduate study include an interdisciplinary component, which may be taken in any appropriate graduate program at Rowan University or at a different university. The remaining 3 credit hours are devoted to completing a thesis, portfolio of publishable works or major project to demonstrate student expertise in the area of specialization. The Thesis/Project component will be guided by the Graduate Program Advisor and each student’s Thesis Advisor through the Seminar I and Seminar II courses.

Note: Students interested in pursuing the teaching of writing at a two-year/community college should apply to the Master of Arts in Writing program at this time. For more information on this track, please contact the Graduate Program Advisor.
Sequence of Courses
Students are expected to complete the Core I and Core II requirements within the first 12 credit hours of the program. In addition, Core I should be taken before Core II. Core I is offered in the fall semesters. Core II is offered in the spring semesters. Seminar I should be taken in the spring before beginning the thesis or project. Seminar II should be taken the semester the student is working on his or her thesis or project.

Course Offerings
(All courses carry 3 semester credit hours unless otherwise designated)

Required courses (all students) 12 S.H.
0601.554 Core I: Theories and Techniques for Writers
0601.559 Core II: Research for Writers
0601.561 Seminar I
0601.571 Seminar II

Composition Studies Track 12 S.H.
0601.546 Contemporary Rhetoric
0601.549 Issues in Composition Studies
0601.555 Writing for Electronic Communities
0601.556 Assessment of Writing
0601.560 Managerial Communication
0601.564 Information Architecture
0601.618 Special Topics (courses vary)
0601.560 Managerial Communication

Creative Writing/Journalism Track 12 S.H.
0601.557 Advanced Feature Writing for Print Media
0601.558 Advanced Fiction Workshop
0601.618 Special Topics (courses vary)
0602.505 Poetry Workshop
0602.510 Writing for Broadcast
0602.515 Literary Journalism
0602.520 Writing the Novel
0602.521 Writing the Nonfiction Book
0602.522 Nonfiction Workshop

Interdisciplinary Component (Electives) 6 S.H.
With the approval of the graduate program advisor, students may select courses from one of the tracks in the Master's program, from other Rowan graduate programs, or from approved graduate courses from another university to fulfill this requirement.
Certificate of Graduate Study in Writing: Composition & Rhetoric

Diane Penrod, Program Advisor
Bozorth Hall
856-256-4330
penrod@rowan.edu

The major goals of this program are to:

1. enhance professionals’ knowledge of contemporary issues and practices in composition and rhetoric
2. form a learning community of professionals and educators dedicated to improving their writing abilities
3. provide a forum in the tri-state area for an exchange of ideas about evolving standards and strategies in the field of writing

After completing this certificate program, students will be able to:

1. articulate the historical evolution of the field of composition and rhetoric since its inception
2. apply critical principles and theories in the field of composition and rhetoric to the writing experience
3. conduct advanced research in the field of composition and rhetoric using on-line and printed materials
4. participate actively in the assessment and review of current writing practices
5. understand and apply current technology in the writing process
6. initiate positive changes in writing curricula that reflect cutting-edge trends in composition and rhetoric.

Requirements:

0601.555 Writing for Electronic Communities
0601.549 Issues in Composition Studies
0601.556 Assessment of Writing

Total 9 S.H.
Mission

The Rowan University College of Education’s primary mission is to help our faculty and undergraduate and graduate candidates develop the knowledge, skills, and dispositions needed to foster academic, social and personal responsibilities, and social justice in themselves so that they can, in turn, facilitate high achievement in P-16 learners. Our programs provide an intellectually rigorous and challenging environment for preparing to teach, preparing for other education or health-related services, or preparing for leadership in education and selected health-related services. Built upon a liberal education, the College’s programs combine the study of research, theory, and wisdom of practice in diverse settings with a variety of opportunities to apply knowledge and dispositions to practice, thus promoting professional achievement and personal fulfillment.

The overarching theme of the graduate programs in the College of Education is “Educators as Members, Creators, and Facilitators of Learning Communities.” The goals of all programs are based on this theme. The graduate programs in the College of Education have been designed to integrate and address the following areas:

1. advocacy for education in a democracy
2. assessment
3. collaborative approaches to problem solving
4. communication skills
5. cutting-edge curriculum
6. a commitment to fulfill the educational needs of diverse populations
7. ethical practices in professional activities
8. application of effective research skills
9. integration of appropriate technology
10. application of theory in professional practice
Accreditations

Rowan University's teacher education program, one of the largest and most comprehensive in New Jersey and in the nation, has been accredited by the National Council for Accreditation of Teacher Education (NCATE) since 1956. In addition, College of Education programs have received National Recognition from the following professional organizations that are aligned with NCATE:

* ALA/AASL American Library Association/ American Association of School Librarians
* ASBO - Association of School Business Officials
* CEC - Council for Exceptional Children
* ELCC - Educational Leadership Constituent Council
* IRA - International Reading Association

Moreover, the following organizations have accredited programs in specific programs in the College of Education: the National Association of School Psychologists (NASP) accredits the school psychology programs; and the Commission on Accreditation of Allied Health Education Programs (CAAHEP) accredits the college’s athletic training specialization.

Programs Offered

Ed.D. in Educational Leadership
M.A. in Counseling in Educational Settings
M.A. in Educational Technology
M.A. in Elementary School Teaching
M.A. in Environmental Education and Conservation
M.A. in Higher Education
M.A. in Learning Disabilities
M.A. in Reading Education
M.A. in School Administration
M.A. in School Psychology
M.A. in School and Public Librarianship
M.A. in Special Education
M.A. in Subject Matter Teaching
M.A. in Supervision and Curriculum Development
M.Ed. in Standards-Based Practice
M.S. in Teaching

Certificates of Graduate Study are offered in the following:

Computers in Education
Early Childhood Education
Elementary School Language Arts
Elementary School Mathematics
ESL/Bilingual Education
Foreign Language Education
Mathematics Education
Middle School Mathematics Education
Principal Preparation
Secondary Mathematics
Teaching and Learning
COLLEGE OF EDUCATION

Certification Programs (leading to New Jersey certification)

Associate School Library Media Specialist
ESL/Bilingual Education
Learning Disabilities Teacher/Consultant
Reading Specialist
Supervisor’s Certification

Programs of Study

Ed.D., Educational Leadership

MaryBeth Walpole, Coordinator
Education Hall
856-256-4744
walpole@rowan.edu

Change is inevitable. One does not debate whether change will take place; rather one wonders who will control it and pace it. In public school districts and other educational institutions, this is the challenge of the 21st century educational leader. Our vision, therefore, is to create a network of leaders who will facilitate profound and meaningful change for education, especially in our region.

Our mission is to offer a doctoral program that prepares leaders at all levels, and in various educational settings. The program focuses on a clearly articulated study of leadership, organizations, policy, change, and research.

The Educational Leadership Department faculty is dedicated to offering a rigorous course of study that will provide students with an opportunity to develop into successful field practitioners. This will happen when students become immersed in the literature and research of leadership and education. Our expectation is that students will achieve this by actively participating in a learning community that continually assesses scholarly research and its relationship to transforming educational institutions through the practice of leadership.

The Educational Leadership doctoral program provides opportunities for students to acquire and construct knowledge that enhances their ability to transform educational institutions to meet the challenging needs of an ever-changing society. This is achieved by educating students to become reflective practitioners who comprehend and evaluate professional literature and research, and who understand leadership and change. In addition, students learn how to translate the research and theory into practice.

Goals for Acquiring Future Leadership Success

In light of the aforementioned vision, the goals of the Ed.D. program in educational leadership are as follows:

1. To provide doctoral candidates with opportunities to acquire the knowledge and skills in leadership, organizations, policy, change, and research necessary to be reflective and effective educational leaders.

2. To provide doctoral candidates with opportunities to demonstrate their ability as educational leaders to evaluate data and determine the needs of educational organizations, formulate solutions, implement plans to bring about needed changes, and evaluate resulting processes and solutions.

3. To establish a network of doctoral graduates that exercise a meaningful force on the improvement of education throughout a variety of communities in the region including but not limited to public and private school systems, higher education institutions, government agencies, private sector educational organizations, and education within business and industry.
Anticipated Outcomes of the Ed.D. Program in Educational Leadership

Successful candidates will be able to:

1. understand leadership theory and its relationship to leadership practice as demonstrated by increasingly sophisticated knowledge and application of leadership practices as they proceed through the program;

2. apply leadership theory and contextual knowledge in order to identify and respond to problems in educational settings;

3. demonstrate analytical and communication skills necessary for successful leaders to foster and sustain excellence in educational settings;

4. demonstrate the ability to critically evaluate various literatures relating to leadership practice and to design and implement research projects in educational settings;

5. investigate alternatives and make leadership decisions in educational settings, based on professional research and literature;

6. implement and sustain profound change in educational settings.

Preadmission information forums are scheduled for interested candidates. The sessions include a program overview, question/answer opportunities with current students and faculty, and a distribution of program applications. If you would like more information about the forums, or would like to obtain an application, please call (856)-256-4744. Students may also obtain information from our website at http://www.rowan.edu/colleges/education/departments/education_leadership.

Admission Requirements

In addition to the University requirements for entrance into graduate study, applicants must provide the following documentation:

1. A master’s degree from an accredited college or university

2. A grade of “B” or better in a graduate course in Organizational Theory and Behavior (or its equivalent)

3. A grade of “B” or better in a graduate course in Procedures and Evaluation in Research or Statistics (or its equivalent)

4. A minimum 3.5 GPA in prior graduate studies

5. Evidence of sufficient computer skills to operate a word processing program

6. A personal interview with program faculty

In addition, the candidate must submit:

1. Three recommendations from individuals in a position to attest to the applicant’s ability to engage in rigorous academic study at the doctoral level

2. Recent scores (within 5 years) from a graduate record exam (GRE, MAT, GMAT)

3. Two official transcripts from all institutions attended

4. A leadership portfolio and resume, which will be reviewed for evidence of demonstrated leadership and leadership potential.
COLLEGE OF EDUCATION

Program Structure

The doctoral program is designed in three phases. Phase One of the program provides the foundation for the entire program with a focus on the theoretical aspects of leadership, organizations, and change. Phase Two of the program centers on the socio-political aspects of leadership and research techniques that can be used to study and interpret leadership and change. Phase Three of the program provides for intensive fieldwork that allows students to take leadership theory to practice, understand the ethics of educational leadership, and culminates with the dissertation project. The program totals 74 semester hours: 50 semester hours of required courses; 12 semester hours of electives that comprise a focus area; and, 12 semester hours for the dissertation.

Phase One contains eighteen credit hours, including the four core courses of the program:

Leadership Theory, Organizations as Cultures: Theory and Applications, Changing Organizations, and Research Literature Analysis and Writing in Educational Leadership. This phase allows students to take two elective courses. During this time, students may select to enroll either on a part-time or full-time basis.

Phase Two, containing eighteen credit hours, marks the beginning of the cohort. Before entering Phase Two, students must complete the four core courses in Phase One. Once in Phase Two, all cohort students will take three courses together: Leadership Seminar I, Conducting and Analyzing Survey Research in Educational Leadership, and Conducting and Analyzing Qualitative Research in Educational Leadership. The other required courses in this phase include: Diversity in Educational Leadership and The Policy Environment.

These are courses that will be open to matriculated and non-matriculated students. This phase allows students to take one elective course.

Phase Three, containing thirty-eight hours is the beginning of the dissertation phase. Cohort students will enroll together for twenty credit hours including: Leadership, Applications, Fieldwork and Seminar I, Leadership, Applications, Fieldwork and Seminar II, and Advanced Leadership. The other required course in this phase is Applied Ethics in Educational Leadership. Students may also enroll in one elective course during this phase. The dissertation comprises the remaining twelve semester hours.

Possible Course Sequence

PHASE I (18 credit hours)

SEMESTER 1 (FALL)
0828.715 Leadership Theory 3 credit hours
0827.701 Organizations as Cultures: Theory and Applications 3 credit hours

Elective* 3 credit hours

SEMESTER 2 (SPRING)
0827.704 Changing Organizations 3 credit hours
0824.722 Research Literature Analysis and Writing in Ed. Leadership 3 credit hours

Elective* 3 credit hours

BENCHMARK I: Preliminary Review prior to entrance into Phase II

PHASE II (18 credit hours)

SEMESTER 3 (SUMMER)
0828.205 Leadership Seminar I 3 credit hours
0824.723 Conducting and Analyzing Survey Research for Ed. Leadership 3 credit hours
0828.706 Diversity and Educational Leadership 3 credit hours
### SEMESTER 4 (FALL)

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<tr>
<td>0824.724</td>
<td>Conducting and Analyzing Qualitative Research for Ed. Leadership</td>
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**Elective* 3 credit hours**

### PHASE III (38 credit hours)

### SEMESTER 5 (SPRING)

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<td>0824.720</td>
<td>Leadership, Applications, Fieldwork, and Seminar</td>
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### SEMESTER 6 (SUMMER)

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<tr>
<td>0824.722</td>
<td>Leadership, Applications, Fieldwork, and Seminar</td>
<td>9</td>
</tr>
<tr>
<td>0827.750</td>
<td>Applied Ethics of Educational Leadership</td>
<td>3</td>
</tr>
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</table>

**BENCHMARK II: Dissertation Proposal Presentation**

### SEMESTER 7 (FALL)

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>0827.752</td>
<td>Advanced Leadership</td>
<td>2</td>
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**Elective 3 credit hours**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>0824.795</td>
<td>Dissertation Research *</td>
<td>12</td>
</tr>
</tbody>
</table>

*(on-going; can be taken in increments as mutually agreed upon with dissertation chairperson)*

**students are required to enroll in only four elective courses**

**additional Dissertation Research course credits may be required in order to maintain continuous enrollment.**

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**Ed.S. Educational Services: School Psychologist Certification**

*Barbara Bole Williams, Coordinator*

*Education Hall*

*856-256-4500, ext. 3804*

*williamsb@rowan.edu*

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**Additional Admission Requirements**

Applicants for the Educational Specialist degree program must meet all requirements for the M.A. program and hold a master’s degree in school psychology, another specialized area of psychology, or in a related field of study with the core requirements applicable to a graduate degree program in psychology approved by the department admissions committee. Applicants who did not obtain an M.A. in School Psychology at Rowan must submit GRE Psychology Test (#81) scores as well as GRE general or MAT scores. Admission to the externship experience will be coordinated and approved by the program adviser following a procedure in which all prior records and information are reviewed to evaluate the candidate’s scholastic abilities, knowledge, skills, and workplace characteristics relevant to competence and fitness to function as a school psychologist. Non-matriculated students are not eligible to enroll in the restricted courses within this program.

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**Other Requirements**

The Certification Program has a residency requirement of 15 semester hours of credit within a one-year time span at any point during the program. (The student must register for a minimum of 15 semester hours within any three consecutive semesters, including summer session.)

**PRACTICUM:** The practicum involves a total of 300 clock hours of professional school psychology experience in a public school setting, the Rowan Assessment and Learning Center, and through hands-on experience associated with the intervention and assessment courses.
EXTERNSHIP: The externship involves one year, or its equivalent, of 1200 clock hours of supervised professional school psychology experience obtained primarily in public schools. The Ed.S. in Educational Services: School Psychologist Certification degree is awarded upon completion of all courses, practicum and externship/internship requirements.

Course Requirements

The following courses will also satisfy the state requirements for the school psychologist's certificate. This list includes 36 s.h. of M.A. program courses and 40 s.h. of Ed.S. program courses. A total of 76 credits in graduate courses is required with the following distributions:

I. Educational Foundations/School Psychology Practice and Development 12 S.H.
0808.547 Professional School Psychology
0821.530 Foundations of Multicultural Education* OR
2005.610 Social and Cultural Diversity*
0828.546 Educational Organization and Leadership
0829.580 Fundamentals of Curriculum Development

II. Education of Students with Disabilities 6 S.H.
0808.555 Education/Psychology of the Exceptional Learner
2006.628 Psychodiagnosics II
(Enrollment in 2006.628 is limited to fully matriculated students with permission of program adviser)

III. Assessment, Intervention and Research 30 S.H.
2006.627 Psychodiagnosics I
2006.629 Psychodiagnosics III
2006.632 School Psychology: Consultation and Intervention
0826.526 Individual Counseling Procedures*
0826.509 Group Counseling* OR
0826.527 Practicum in Counseling in Educational Settings*
0808.545 Home/School/Community Collaboration
2001.570 Research Methodology and Statistics for Counseling Psychologists*
0822.600 Seminar I in Applied Research in School Psychology*
0822.601 Seminar II in Applied Research in School Psychology*
0824.561 Applied Research Statistics Lab*
(Enrollment in 2006.627, 628, 629 and 632 is limited to fully matriculated students with permission of program adviser)

IV. Human Behavioral Development 12 S.H.
(Courses in child and abnormal psychology required prior to enrollment.)
0822.507 Development and Learning*
2009.560 Lifespan Development*
2003.624 Psychopathology of Childhood and Adolescence*
0818.520 Neurological Bases of Educational Disorders*

V. Practicum/Externship 16 S.H.
0822.530 Consultation and Clinical Services Practicum
0822.63451 & 0822.63452 Colloquium (Externship) in School Psychology (Fall, Spring)

Total (including M.A. courses) 76 S.H.
* denotes MA courses
M.A., Counseling in Educational Settings
Gerald Ognibene, Coordinator
Education Hall
856-256-4500 x 3828
ognibene@rowan.edu

This program prepares individuals for careers as School Counselors in K-12 educational settings or for careers in Student Affairs, working in higher education settings.

School Counseling:
For individuals who aspire to careers in K-12 schools, this program leads to a Master of Arts degree in Counseling in Educational Settings, and also, New Jersey certification in School Counseling. Graduates may work in elementary, middle, and/or secondary school settings, providing student counseling services. Such services include individual and group counseling for students regarding personal, social, and educational needs; consultation with faculty and other professional staff; assessment of individual students regarding personal-social, academic and career interests and needs; consultation with families regarding the individual's educational progress and career-related plans, as well as one's personal and social development; and working cooperatively with community resources in assisting individuals and families.

Student Affairs in Higher Education:
For individuals who aspire to careers in Student Affairs at the college and/or university level, this same program offers the Master of Arts degree in Counseling in Educational Settings, with coursework and the Practicum/Internship chosen to reflect career objectives within Student Affairs. Careers in Student Affairs include positions in college counseling centers, career centers, admissions, registrar, student life, resident life and dean of students offices.

Course Requirements
For Graduate Students whose matriculation is effective Spring Semester, 2006 and thereafter.

I. Specialization in Counseling (19 Semester Hours)
0826.520 Design and Administration of Developmental Counseling Programs 3 sh
0826.526 Individual Counseling Procedures 3 sh
0826.528 Individual Counseling Procedures Lab 1 sh
0826.509 Group Counseling in Educational Settings 3 sh
0826.510 Group Counseling in Educational Settings Lab 1 sh
0826.582 Career Counseling and Development 3 sh
0826.605 Advanced Workshop/Counseling in Educational Settings (Two workshops @ 1 sh each) 2 sh
2003.518 Psychological Evaluation and Counseling/Drug and Alcohol 3 sh

II. Testing and Evaluation (3 Semester Hours)
0825.516 Applied Tests and Measurements

III. Human Growth and Development (6 Semester Hours)
2009.560 Life Span Development 3 sh
0822.507 Development and Learning 3 sh

IV. Sociological Foundations (6 Semester Hours)
2005.610 Social and Cultural Diversity 3 sh
0826.597 Institutions and Agencies 3 sh
V. Research (6 Semester Hours)
0826.603 Research I/Counseling in Educational Settings 3 sh
0826.604 Research II/Counseling in Educational Settings 3 sh

VI. Supervised Educational Counseling Experiences (8 Semester Hours)
0826.527 Practicum/Counseling in Educational Settings 3 sh
0826.529 Practicum Lab/Counseling in Educational Settings 1 sh
0826.601 Internship/Counseling in Educational Settings 4 sh

Total Semester Hours: 48

M.A., Educational Technology
Louis Molinari, Coordinator
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856-256-4500 x3803
molinari@rowan.edu

The Master of Arts presents a cohesive set of courses and learning experiences that focus on current topics in the field of Educational Technology. It is designed for practicing teachers, as well as educational specialists who want to develop instructional and technical expertise in the field of educational technology. The program is designed to contribute to the continuing improvement of k-12 teachers and related personnel. It concentrates on the positive effects that technology will have on teaching and learning. The Master of Arts provides a theoretical and practical base for using educational technology to further the goals of education by promoting:

1. The development of skills through inquiry oriented activities using computers and other information technologies to collect, analyze and display information.
2. The art of interfacing people and technology in effective and creative ways emphasizing authentic problems and real tasks.
3. The use of technology to support and enhance teaching, learning and administration.
4. The critical examination of the impact of technology on education and culture.

The program also attempts to meet the needs of non-teaching, certified professionals (e.g., school district resources and supervisory personnel) who wish to further their development in selected educational areas of Educational Technology.

This 36 semester hour program is offered by the College of Education through the Elementary / Early Childhood Department at Rowan University.

Additional Admission Requirements
In addition to those minimum requirements listed by the University for admission to graduate study, this program has additional requirements:

1. Interview with program advisor
2. Standardized test
3. Teaching certificate or equivalent
Course Requirements

I. Core Studies - 18 Semester Hours

FOUNDATIONS BANK 3 S.H.
0821.502 Foundations of Educational Policy Making

PSYCHOLOGY BANK 3 S.H.
2006.540 Psychological Concepts of Human-Computer Interaction

CURRICULUM BANK 3 S.H.
0833.510 Computers and the Curriculum

RESEARCH METHODS AND SEMINAR I AND II 9 SEMESTER HOURS
0824.501 Procedures and Evaluation in Research
0833.588 Research Seminar in Educational Technology I
0833.589 Research Seminar in Educational Technology II

II. Focus Area - 18 Semester Hours Elementary/Secondary Required 12 s.h.
0808.540 Technology for Students with Special Needs
0821.540 Computers and Related Technology in the Secondary Classroom or
0833.583 Computers and Related Technology in the Elementary Classroom
0833.580 Introduction to Educational Technology
0833.574 Multimedia/Hypermedia for Teachers

Choose any two electives from the following 6 s.h.
0601.550 Writing for Electronic Communities
0701.560 Computing Environments in Education
0833.521 Instructional Computer Languages: Logo
0833.560 Instructional Applications of Word Processing and Data Management
0833.572 Special Topics in Educational Computing
1011.540 Still and Video Photography for Educators
0833.584 Desktop Publishing in the Educational Environment
0833.585 Internet in the Classroom
0833.587 New Directions in Educational Technology

Total 36 S.H.

M.A., Elementary School Teaching

Louis Molinari, Coordinator
Education Hall
856-256-4500 x3803
molinari@rowan.edu

This program is designed for advanced study by elementary school teachers beyond the level that is required for initial certification. The program provides certified teachers with deeper insights into professional practice and fosters the acquisition of specialized knowledge and skills relating to teaching and learning in the elementary curricular areas.
There are five prescribed curriculum emphasis areas:

1. Instruction
2. Mathematics
3. Language arts
4. Computer education
5. Curriculum leadership

Each applicant is expected to choose one of the prescribed areas of curriculum emphasis or, with the help of the advisor, construct a specific, personalized emphasis such as Early Childhood education or Environmental Science education.

**Additional Admission Requirements**

In addition to those minimum requirements listed by the University for admission to graduate study, this program has additional requirements:

1. Interview with the program advisor
2. A Standard Teaching Certificate in the appropriate field

**Course Requirements**

**I. Basic Professional Component 6 S.H.**

Choose one course each from the Historical, Philosophical and Social Foundations bank and the Educational and Developmental Psychology bank. (Confer with program advisor.)

**II. Elementary Core 6 S.H.**

0802.511 Learning Community Classrooms
0802.536 Elementary School Curriculum
0802.550 Analysis of Classroom Teacher Behavior

**III. Elective 3 S.H.**

0823.510 Curriculum Development in Early Childhood Programs
0830.554 Teaching Reading in the Elementary School

**IV. Area of Emphasis - (Choose one area) 12 S.H.**

**Instructional Emphasis**

(Choose three from the following)

0802.511 Learning Community Classrooms
0802.537 Contemporary Curriculum Processes/Social Studies
0802.538 Contemporary Curriculum Processes/Science
0802.539 Contemporary Curriculum Processes/Elementary Language Arts
0802.540 Contemporary Curriculum Processes/Elementary Math
0802.542 Linguistic Emphasis of Language Arts Teaching
1601.502 Survey of Children’s Literature
(Choose one from the following)
0833.530  Computer Asst. Instruction
OR
Computing Education Elective (approval of advisor required)

**Elementary Mathematics Emphasis**  
12 S.H.
0802.540  Contemporary Curriculum Processes/Math
0802.552  Piaget and Elementary School Mathematics
0802.556  Principals of Identification and Treatment of Mathematic Deficiencies
(Choose one from the following)
0802.517  Clinical Experiences in Elementary School Mathematics
0833.521  Instructional Computer Languages: LOGO
1703.600  Topics in Elementary School Mathematics*

*('This course and additional courses may be required if insufficient background is determined by advisor.)

**Elem. Language Arts Emphasis**  
12 S.H.
(Choose three from the following)
0802.539  Contemporary Curriculum Processes/Language Arts
0802.551  Diagnostic Teaching and Evaluation of Basic Language Arts Skills
0802.542  Linguistic Emphasis of Language Arts Teaching
0833.525  Instructional Applications of Word Processing and Data Management
1601.502  Survey of Children's Literature

**Computer Education Emphasis**  
12 S.H.
0833.510  Computers and the Curriculum
0833.530  Computer Asst. Instruction
0833.574  Multimedia and Hypermedia for Teachers
(Choose one from the following)
0833.521  Instructional Computer Languages: LOGO Computing Education Elective
(approval of advisor required)
0833.572  Special Topics: Internet in the Classroom
0833.572  Special Topics: Desk Top Publishing in Educational Environment
0833.572  Special Topics: Electronic Portfolio Assessment

**Curriculum Emphasis**  
12 S.H.
0829.550  Public School Curriculum
OR
0823.510  Curriculum Development in Early Childhood Programs
0829.580  Fundamentals of Curriculum Development
0829.547  Curriculum Theory
(Choose one from the following)
0829.590  Curriculum Evaluation
0828.546  Educational Organization and Leadership
0833.510  Computers and Curriculum
0802.511  Learning Community Classrooms

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V. Research and Seminar  
(Choose one from the following)  
0802.600 Seminar in Elementary Teaching  
0802.601 Seminar in Elementary Teaching  
0824.501 Procedures and Evaluation in Research (recommended)  
0824.561 Statistics in Educational Research  
2006.533 Tests and Measurements  

Total 36 S.H.

M.A., Environmental Education and Conservation

Admission to program is suspended.

The public schools, agencies and institutions of New Jersey responded to the need to prepare environmentally informed citizens by promoting and requiring programs in environmental education and conservation. Interest in environmental quality has focused society’s attention on the development of ecologically sound knowledge and environmentally concerned attitudes.

The demand for personnel with skills in this area has grown with the increasing federal, state and local support of environmental programs. Recent federal and state laws mandating specific environmental curricula for public schools and the general public have opened new career opportunities to those with the appropriate training.

The student in environmental education brings together knowledge, processes and perspectives from various departments and disciplines. This interdisciplinary approach helps to prepare students to address environmental problems and the development of environmental education programs.

Additional Admission Requirements

In addition to the requirements of the University for admission to graduate study, this program requires an interview with the program advisor. New Jersey state teacher certification is not a requirement for admission to this program.

Course Requirements

I. Basic Professional Component  
0824.501 Procedures in Evaluation and Research  
Choice from Professional Bank in consultation with advisor

II. Required Core Courses 8 S.H.
0896.501 Introduction to Environmental Education  
0896.503 Developing Curriculum Guides and Materials for Environmental Education Programs  
0896.505 Environmental Conservation Workshop  
0896.515 Environmental Issues and Actions  
0896.600 Environmental Education Seminar I  
0896.601 Environmental Education Seminar II

III. Specialization/Electives 2 S.H.
0896.502 Trends in Environmental Education Programs  
0896.506 Practicum in Marine Environments  
0896.507 Practicum in Woodland Environments  
0896.508 Practicum in Urban Environments  
0896.509 Environmental Land Use Resources and Recreation and/or
Other environmental/leadership courses offered in Biological Sciences, Chemistry, Engineering, Economics, Communication, and Business Administration may be considered after consultation with program advisor.

**Total**  
36 S.H.

**M.A., Higher Education**

Burton R. Sisco, Program Advisor  
Education Hall  
856-256-4500 x 3717  
sisco@rowan.edu

This program has two tracks: (1) administration and (2) instruction. The administration track is intended to serve individuals employed in a higher education setting who wish to increase their knowledge and skills as well as those who seek an entry level position in a two year or four year college or university.

Full-time students in the administration track may complete the program in two years, excluding summers, by following a highly sequenced pattern of course enrollments. Part-time students may also enroll in the administration track and will be advised regarding the sequencing of courses in order to complete the program in four years or less. The administration track consists of twelve courses (36 s. h.) of course work.

The instructional track is intended to serve those individuals who seek adjunct or full-time instructor positions primarily at a two-year college, in the following selected disciplines: reading, mathematics, computer science, and English as a Second Language (ESL). Limited opportunities to pursue specializations in biology or chemistry and physics are also available, and individuals who are interested in pursuing these opportunities must discuss them with the program advisor. Depending on the selected specialization, the instructional track consists of 31-37 semester hours of course work, including a one-semester instructional internship.

**Admission Requirement**

In addition to the University requirements for admission to a graduate program, a personal interview may be required.

**Graduation Requirements**

As part of the requirements for the award of the master’s degree, students must complete a research project on a topic approved by the program advisor. Students in the administration track are required to complete a two-semester 300 clock-hour clinical experience (150 clock hours each semester) within the courses, Seminar/Internship in Higher Education Administration I and II. Students in the instructional track are required to pass a comprehensive examination in the teaching specialization area as well as a one-semester clinical experience in the course entitled, Seminar/Internship in Higher Education Instruction.

**Advising**

The academic advisors for the administration and teaching specializations are:  
Administration/Instruction: Dr. Burton Sisco  
Computer Science: Dr. Joel McLaren Crichlow  
English as a Second Language (ESL): Dr. Jacqueline Benevento  
Mathematics: Dr. Marcus Wright  
Reading: Dr. Cindi Hasit

Matriculated students must consult with their academic advisor before selecting specialization courses. A list of courses prescribed by the academic advisor must be given to the program coordinator for placement in the student’s program folder.
Course Requirements

Administration Component

REQUIRED CORE COURSES

Students are required to enroll in all five (5) of the following required core courses:

- 0806.605 Higher Education in America
- 0824.501 Procedures and Evaluation in Research
- 0827.620 Legal Issues in Higher Education
- 0827.637 Higher Education Administration
- 0827.737 The College Student: Issues and Support Programs

RESTRICTED ELECTIVE COURSES

Students must select a minimum of three (3) courses from the following bank of restricted elective courses:

- 0506.503 Organization Development
- 0601.551 Public Relations Overview
- 0806.606 Selected Topics in Higher Education
- 0821.530 Foundations of Multi-Cultural Education
- 0824.503 Quantitative Analysis in Educational Research
- 0824.707 Applied Analysis for Educational Leadership
- 0824.709 Issues in Survey Research
- 0826.509 Group Counseling in Student Personnel Services
- 0826.526 Individual Counseling Procedures
- 0826.582 Career Counseling and Development
- 0827.621 Student Services in Higher Education
- 0827.622 Planning and Resource Allocation in Higher Education
- 0827.625 Change in Higher Education
- 0827.741 Current Issues in Higher Education
- 0827.742 The Curriculum of Higher Education
- 0827.746 Higher Education Governance
- 0827.749 Human Resource Development
- 0829.706 Diversity and Educational Leadership
- 0829.503 Teaching Adult Learners
- 0829.504 Understanding Adult Learning and Development
- 2005.623 Social Psychology

Students may also select courses from the College of Communication that are offered in modular format, including:

- 0601.511 Writing Speeches (0.5 s.h.)
- 0601.517 Working with Radio and TV (1.5 s.h.)
- 0601.524 Fundraising and Development (1.5 s.h.)
- 0601.530 Internal Communications in Organizations (0.5 s.h.)
- 0601.532 Media Relations (0.5 s.h.)
- 0601.533 Crisis Public Relations (0.5 s.h.)
- 0601.536 Public Relations Law and Ethics (1.0 s.h.)
- 0601.538 Legislative Liaison for Public Relations Practitioners (0.5 s.h.)
- 0601.540 Marketing Communication (0.5 s.h.)
RELATED ELECTIVE COURSES

Students may select a total of six (6) semester hours of free, related graduate elective courses. These courses must receive the prior approval of the program advisor.

CAPSTONE REQUIREMENTS

Students are required to enroll in the following two (2) capstone courses:

0827.628 Seminar/Internship in Higher Education Administration I *
0827.629 Seminar/Internship in Higher Education Administration II*

* includes master’s thesis or major action research report

Total (minimum) 36 credits

INSTRUCTIONAL COMPONENT

Professional Preparation 13 credits

0806.603 Seminar/Internship in Higher Education Instruction *
0806.605 Higher Education in America
0824.501 Procedures and Evaluation in Research
0829.503 Teaching Adult Learners

Professional/Academic Specialization 18-24 S.H.

Students wishing to matriculate in the teaching specializations of mathematics, computer science, or in a teaching specialization in one of the hard sciences, must possess the corresponding baccalaureate degree.

Within the scope of the academic specialization, students must undertake a major research or thesis project and pass a comprehensive examination.

Total 31-37 S.H.

* The Seminar/Internship in Higher Education Instruction must be taken in the student's final semester.

M.A., Learning Disabilities

Sharon Davis Bianco, Coordinator
Education Hall
856-256-4500 x3796 bianco@rowan.edu

The Master’s degree in Learning Disabilities is an innovative program which provides motivated teachers with the knowledge and skills needed to meet the multitude of challenges found in both regular and special education classrooms. Both tracks in the program, each with a specific focus, are designed to prepare classroom teachers to meet the needs of children with learning disabilities. Collaborative clinically-based and field-based experiences are included in both tracks. This program is nationally accredited (NCATE and CEC).

Track I

Track I is designed to prepare candidates for the Learning Disabilities Teacher/Consultant certification. Students in this track work in collaboration with other members of a child study team, teachers, and parents.

Track II

Track II is for graduate students who wish to facilitate learning for young children with developmental delays and disabilities.
Additional Admission Requirements

In addition to those minimum requirements listed by the University for admission to graduate study, this program has the following requirements:

1. A New Jersey standard teaching certificate
2. Evidence of effective classroom teaching experience
3. Program committee interview
4. Writing sample (completed at interview)

Course Requirements

TRACK I

This track requires a letter from applicant’s principal or supervisor attesting to a minimum of one year of effective classroom teaching experience by the applicant.

I. Basic Professional Component 6 S.H.

Required:
0825.516 Applied Tests and Measurements and  
0822.586 Psychology of Motivation and Learning  
OR  
0822.510 Theories of Learning  
OR  
0808.510 Applied Theories of Learning

II. Specialization 21 S.H.

0808.555 Education and Psychology of Exceptional Learners  
0818.520 Neurological Bases of Educational Disorders  
0830.530 Teaching Reading to the Exceptional Child  
0818.503 Foundations of Learning Disabilities  
0818.504 Assessment of Learning Disabilities  
0818.505 Correction of Learning Disabilities  
0818.525 Advanced Assessment Techniques  
0818.650 Clinical and Field Experiences in Learning Disabilities*

III. Seminar and Research 6 S.H.

0818.600-601 Seminar and Research in Learning Disabilities I and II

Total 39 S.H.

TRACK II

I. Basic Professional Component 6-9 S.H.

Required (1 only):
0821.502 Foundations of Educational Policymaking  
0821.527 Historical and Philosophical Foundations of Education  
0821.530 Foundations of Multicultural Education
Other Choices:
0829.580 Fundamentals of Curriculum Development  
2006.533 Tests and Measurements  
OR  
0825.516 Applied Tests and Measurements  
0822.512 Educational Psychology  
0824.501 Procedures and Evaluation in Research  
0822.586 Psychology of Motivation and Learning  
0818.510 Applied Theories of Learning

II. Specialization 21-24 S.H.
0808.555 Education and Psychology of Exceptional Learners  
0818.540 Motor Development in Young Children with Disabilities  
2010.625 Physiological Psychology  
OR  
0818.520 Neurological Bases of Educational Disorders  
0818.550 Foundations of Early Childhood/Special Education  
0818.545 Language Development in Young Children with Disabilities  
2006.631 Testing of the Preschool Child  
0818.650 Clinical and Field Experiences in Learning Disability*

III. Seminar and Research 6 S.H.
0818.600-601 Seminar and Research in Learning Disabilities I and II

IV. Electives 3 S.H.

Total 33-39 S.H.

*matriculated students only and permission of advisor required

Learning Disabilities Teacher/Consultant Certification
Sharon Davis Bianco, Coordinator  
Education Hall  
856-256-4500 x3796  
bianco@rowan.edu

Students who have already completed a master's degree in Learning Disabilities from another institution or a master's degree in a related field may apply for admission to the program leading to certification as a Learning Disabilities Teacher/Consultant. The departmental admissions' committee will determine the appropriateness of the applicant's master's degree if in a related area. An individual transcript analysis will determine courses necessary for the certificate. Admission requirements to this certificate program are the same as the admission requirements for the master's degree in Learning Disabilities, except the GRE test is not required. Students who complete the Master of Arts in Learning Disabilities (Track I) at Rowan University are recommended for the LDT/C certificate.
M.A., Reading Education

Stacey E. Leftwich, Coordinator
Education Hall
856-256-4500 ext. 3821
leftwich@rowan.edu

The Master of Arts in Reading Education is nationally accredited by the National Council for Accreditation in Teacher Education in conjunction with the International Reading Association. Students in the program will have the opportunity to develop both a contemporary conceptual framework and effective strategies that are appropriate for guiding literacy development of students in classroom and clinical environments. Completion of the established program of studies leads to a Master of Arts degree in Reading Education. Upon completion of the program, the student will have fulfilled the academic requirements for State of New Jersey certification as a reading specialist. If the student has fulfilled all other non-academic state certification and experience requirements, the student is eligible for certification as a K-12 reading specialist at the time of graduation.

The course of studies provides students with an understanding of the basic principles of developmental and content area reading instruction. Students acquire advanced knowledge of the reading process. They engage in hands-on experiences in diagnosing and teaching learners who are experiencing difficulty with literacy acquisition. Students learn procedures for administering reading programs in elementary, secondary, and post-secondary schools. In their coursework and reading seminar experiences, students read and interpret current reading research and develop expertise in applying relevant findings to classroom instruction and engaging in action research.

Unique Features

The Department of Reading maintains a highly regarded public reading clinic which provides diagnostic and remedial services to children and adults. While enrolled in the course, Clinical Experiences in Reading, students are required to engage in closely supervised tutoring of clients attending the clinic. Departmental faculty develop a collegial relationship with students in the program and actively encourage and promote their professional growth and development. The faculty assist students in publishing their work, help them present their ideas at conferences, and encourage them to take leadership roles in local reading councils. Graduates have successfully completed doctoral programs at major universities. The faculty work very closely with special educators in order to prepare reading specialists who are capable of addressing the literacy needs of special learners.

Additional Admission Requirements

In addition to the University graduate admissions requirements, as part of the initial application procedure, all applicants are required to schedule an appointment with the program advisor in order to discuss the program and certification requirements. Any Rowan graduate student who is matriculated in another program and is considering making a transfer request into the Reading Education program is also required to schedule a pre-transfer appointment with the Reading Education program advisor.

The objective of the Reading program is to graduate highly knowledgeable and skilled students who, upon graduation, are immediately certifiable as reading specialists. The State of New Jersey requires a minimum of two years full-time classroom teaching experience. Therefore, in addition to the requirements for graduate admission to the University, the preferred applicant holds a permanent teaching certification and upon graduation will have had a minimum of two years classroom experience as the classroom teacher in charge.

An on-site writing sample may be required prior to admissions consideration.
Acceptance decisions are made three times a year, in October, March, and July. The course sequence and prerequisites prevent full-time students from completing the program in one year.

**Additional Graduation Requirements**

Students in the program will be recommended for graduation if they have a minimum of a 3.0 average in the specialization courses and a passing grade on the departmental comprehensive examination.

**Course Requirements**

Students may take the courses in the Basic Professional and Restricted Elective areas at any time. These courses do not have prerequisites. Students must adhere to the proper course sequence in the Specialization area.

**I. Basic Professional Component**

(Students should check with advisor.)

Choose from the following areas:
- Research Methods and Educational Statistics
- Historical, Philosophical, and Social Foundations
- Educational and Developmental Psychology
- Curriculum and Curriculum Development

(Courses must be taken in at least two areas.)

**II. Specialization**

The following courses may be taken before matriculation into the Reading Education program.

- 0830.515 Teaching Reading Across the Grades
- 0830.535 Word Study: Phonics, Spelling, and Vocabulary Instruction
- 0830.540 Administration and Supervision of Reading Programs
- 1601.502 Survey of Children's Literature
  OR
- 1601.503 Survey of Young Adult Literature

The following course sequence requires matriculated status in the Reading Education program. In addition, 0830.515 and 0830.535 must have been completed with a minimum grade of B (3.0). The courses must be completed in the listed sequence.

- 0830.550 Diagnosis of Remedial Reading Problems
- 0830.560 Correction of Reading Problems
- 0830.570 Clinical Experiences in Reading
- 0830.600 Seminar and Research in Reading

Prior to enrollment in 0830.600, the student must successfully complete the departmental comprehensive examination.

**III. Restricted Electives**

(Select one course)

Courses may be selected from any course in the College of Education or related courses from other colleges with the approval of the advisor.

**Total**

34 S.H.
Reading Specialist Certification

Stacey E. Leftwich, Coordinator
Education Hall
856-256-4500 ext. 3821
leftwich@rowan.edu

A non-degree program of graduate courses leading to reading specialist certification is available to teachers who meet regular M.A. in Reading Education program criteria and State of New Jersey requirements.

State requirements for this certificate are:

1. A standard (not provisional) New Jersey instructional certificate
2. Two years of successful teaching experience
3. Completion of 30 semester hours of graduate courses selected in consultation with the graduate advisor

Courses required for the reading specialist certificate must be taken in the following areas:

- Elem./Secondary Reading Foundations
- Diagnosis of Reading Problems
- Correction of Reading Problems
- Clinical Practicum in Reading

In addition, students need courses in at least three of these areas:

- Children’s or Adolescent Literature
- Psychology
- Organization of Reading Programs
- Staff Supervision
- Linguistics
- Measurement
- Special Education
- Research
- Foundations of Education

If fewer than 20 credits are needed for certification requirements, the student is not eligible for a Rowan University certification endorsement and must file directly with the State Department of Education for certification.
M.A., School Administration  
(Principal Preparation Track)

David C. Hespe, Program Advisor  
Education Hall  
856-256-4702  
hespe@rowan.edu  

Thomas Monahan  
Education Hall  
856-256-4748  
monahan@rowan.edu

This program is designed to serve the educator who aspires to become a leader in P-12 educational organizations. The aim of the program is to provide the candidate with the opportunity to learn the diagnostic and prescriptive skills necessary to function as a collaborative leader in a learning organization. The principal preparation program meets the requirements established by the New Jersey Department of Education for state certification as a public school administrator in positions such as assistant superintendent for curriculum and instruction, principal, assistant principal, vice principal, and director. In order for candidates to qualify for the Certificate of Eligibility (C.E.) for the principal endorsement, they must achieve a satisfactory score on the School Leaders Licensure Assessment.

Goals of the Program  
The M.A. in School Administration (Principal Preparation Track), in accord with Rowan University and the College of Education aspires:

1. to prepare district and school leaders who will guide culturally and programmatically diverse educational institutions in the 21st Century;  
2. to create and nurture a learning community that fosters leadership excellence through personal and professional growth and enrichment within a context of mutual support and intellectual stimulation; and  
3. to provide an environment for teaching and learning that focuses on a vision for excellence, a positive culture for teaching and learning, effective instructional practices, the facilitation of learning communities, managerial efficiency and effectiveness, advocacy for children and families, dynamic interaction with community, fairness and ethical behavior, and reflective practice and the development of scholarly practitioners.

Objectives of the Program  
1. To prepare educational leaders who promote the success of all students by facilitating the development, articulation, implementation and stewardship of a vision of learning that is shared and supported by the school community.  
2. To prepare educational leaders who promote the success of all students by advocating, nurturing, and sustaining a school culture and instructional program conducive to student learning and staff professional growth.  
3. To prepare educational leaders who promote the success of all students by ensuring management of the organization, operations and resources for a safe, efficient and effective learning environment.  
4. To prepare educational leaders who promote the success of all students by collaborating with families and community members, responding to diverse community interests and needs, and mobilizing community resources.
5. To prepare educational leaders who promote the success of all students by acting with integrity, fairness and in an ethical manner.

6. To prepare educational leaders who promote the success of all students by understanding, responding to and influencing the larger political, social, economic, legal and cultural context.

**Process for Admission to the Program**

1. Candidates must submit a completed Application Form for Admission to the Graduate School of Rowan University. This includes all of the following:
   (a) Applicant information (See Part A of application)
   (b) A thoughtfully prepared statement of professional objectives and reflective essay on what the candidate expects to achieve as a result of study in this graduate program (See Part B of Application)
   (c) Two recommendations from the candidate’s superintendent, principal, supervisor, or professional colleague attesting to his/her potential as an educational leader. (See Part C of Application)

2. In addition to the completed application, candidates must also provide to the Graduate School all of the following:
   (a) Two (2) copies of the official transcript from a regionally accredited college or university showing the award of the bachelor’s degree (institution to send official transcript to the Graduate School).
   (b) A current professional resume that clearly demonstrates that the candidate has successful experience in teaching or a related professional role within the P-12 environment. Past leadership behavior (e.g., committee chair, community leader) and experience in working with adults and children is highly desirable

3. An interview with and/or positive recommendation of the program advisor.


5. Upon receipt of the notification of an offer of admission from the Graduate School, candidates must formally accept the offer, by returning the matriculation card enclosed with the offer.

   Admission and matriculation in the M.A. in School Administration (Principal Preparation Track) program represents the successful achievement of Benchmark 1 (see below) of the program.

**Criteria for Admission to the Program**

Admission to this M.A. program is determined by the applicant’s demonstration of the following four criteria:

- Academic preparedness
- Verbal and written communication skills
- Ability to analyze, synthesize, and think critically
- Commitment to learning
Academic Preparedness is determined by a review of the applicant’s undergraduate (and graduate, where applicable) transcripts and resume. The ideal candidate will possess an undergraduate cumulative GPA of at least 3.0/4.0 and total GRE scores (V+Q) of at least 950 (with a verbal score of at least 450) or an MAT score that places the applicant at the 37th percentile. Applicants who have already completed graduate level course work with grades of at least “B” will be strongly considered. Further, applicants will submit a professional resume that clearly demonstrates (a) successful experience in teaching or a related professional role within the P-12 environment, (b) past leadership behavior (e.g., committee chair, community leader), and (c) experience in working with adults and children.

Verbal and Written Communication Skills is determined by a review of the applicant’s written application essay which (a) provides a statement of career goals, (b) provides a personal vision for school leadership, and (c) demonstrates a commitment to ethical principles, equity, and diversity in the pursuit of learning for all students.

Ability to Analyze, Synthesize, and Think Critically is determined by a review of the applicant’s essay and a personal interview with the faculty of the Educational Leadership Department. During the interview, the faculty will look for evidence of the candidate’s ability to: (a) forge a positive school or organizational culture, (b) provide instructional leadership, (c) balance technical managerial skills with visionary leadership toward high stakes accountability goals, and (d) influence and facilitate change.

Commitment to Learning is determined by: (a) the applicant’s written application essay and personal interview, and (b) recommendations from the applicant’s district superintendent, present principal, or professional colleague. These written recommendations are required.

Program Requirements

1. Candidates must successfully complete a minimum of 33.h. of approved courses, including approved transfer credits within a period of six years from the date of matriculation with a grade-point average of 3.0 or above. A maximum of 9 s.h. of approved course work may be accepted in transfer from another institution.

2. Candidates must achieve a passing score on the School Leaders Licensure Assessment.

3. Candidates must successfully complete a field experience component of approximately 300 clock hours through course-embedded field work and the Practicum/Seminar in Administration and Supervision.

4. Candidates must successfully complete all required benchmarks and present a professional portfolio as a requirement for successfully completing the program. The program portfolio shall include student-developed and student-selected artifacts that represent authentic learning products. The portfolio shall further include learning reflections for each course in the program as well as a summative program learning reflection, which summarizes and synthesizes the extent to which the candidate has successfully achieved the prescribed national and state standards for the program.

**PHASE 1 - REQUIRED CORE COURSES**  
0821.502 Foundations of Educational Policy Making 3 s.h.
0829.580 Fundamentals of Curriculum Development 3 s.h.
0824.504 Action Research in Education 3 s.h.
0827.632 Technology for School Leadership 3 s.h.
0828.546 Educational Organizations and Leadership 3 s.h.

These required core courses represent Phase 1 of the program requirements. All candidates must complete all five courses in Phase 1 and successfully complete the requirements for Benchmark 2 (see below) before they will be permitted to enroll in any Phase 2 or Phase 3 courses.
PHASE 2 – PROFESSIONAL PREPARATION  
0827.535 School Finance and Records 3 s.h.
0827.559 Law and Ethics for School Leadership 3 s.h.
0827.522 Instructional Leadership and Supervision 3 s.h.
0827.510 Change for School Improvement 3 s.h.
0828.523 Building Organizational Capacity 3 s.h.

These restricted elective courses represent Phase 2 of the program requirements. All candidates must complete five approved courses in Phase 2, including a course-embedded field experience component of approximately 150 clock hours, and successfully complete all requirements for Benchmark 3 (see below) before they will be permitted to enroll in Phase 3 of the program.

PHASE 3 – PRACTICUM/SEMINAR 3 s.h.
0827.600 Practicum/Seminar in Administration and Supervision 3 s.h.

The Practicum/Seminar course represents Phase 3 of the program and must be taken as the final course. This course includes a one-semester 150-clock hour clinical experience under the guidance of a university supervisor and field mentor. At the completion of the Practicum/Seminar, all candidates must successfully complete Benchmark 4 (see below) as a condition for program completion and graduation.

Total Credits Required for Program Completion 33 s.h.

PROGRAM BENCHMARKS

Benchmark 1 – Candidate admission and matriculation in the M.A. in School Administration (Principal Preparation Track) program

Benchmark 2 – Upon completion of the required core courses (15 credits, Phase 1), candidate must demonstrate satisfactory academic progress toward the completion of the program, meet with his/her advisor, and undergo a formative review of the program portfolio. Candidates must successfully complete Benchmark 2 as a prerequisite for moving into Phase 2 (restricted electives) of the program.

Benchmark 3 – Upon completion of the professional preparation courses (15 credits, Phase 2), candidate must demonstrate satisfactory academic progress toward the completion of the program, achieve a passing score on the School Leaders Licensure Assessment, show evidence of successful completion of the course-embedded field experiences, meet with his/her advisor, and undergo another formative review of the program portfolio. Candidate must also present an acceptable plan for the practicum/seminar and successfully complete Benchmark 3 as a prerequisite for moving into Phase 3 (practicum/seminar) of the program.

Benchmark 4 – Upon completion of the practicum/seminar (3 credits, Phase 3), candidate must demonstrate satisfactory academic progress toward the completion of the program, submit a professional portfolio of authentic learning products and learning reflection essays (both course-specific and summary). Candidate must also present his/her portfolio in a manner that demonstrates the extent to which he/she has achieved the national and state standards for the program. The successful completion of all required coursework and all benchmarks is required for successful program completion and graduation and a positive recommendation for licensure.
M.A., School Administration  
(School Business Administrator Preparation Track)  
Thomas Monahan, Program Advisor  
Education Hall  
856-256-4748  
monahan@rowan.edu  
This program is designed to meet the requirements established by the Department of Education for certification and licensure as a school business administrator in the state of New Jersey.

Goals of the Program  
The M.A. in School Administration (School Business Administrator Preparation Track), in accord with Rowan University and the College of Education, aspires:

1. to prepare district leaders who will guide culturally and programmatically diverse educational institutions in the 21st Century;

2. to create and nurture a learning community that fosters leadership excellence through personal and professional growth and enrichment within a context of mutual support and intellectual stimulation;

3. to provide an environment for teaching and learning that focuses on a vision for excellence, a positive culture for teaching and learning, effective instructional practices, the facilitation of learning communities, managerial efficiency and effectiveness, advocacy for children and families, dynamic interaction with community, fairness and ethical behavior, and reflective practice and the development of scholarly practitioners.

Objectives of the Program  

1. To prepare educational leaders who promote the success of all students by facilitating the development, articulation, implementation and stewardship of a vision of learning that is shared and supported by the school community.

2. To prepare educational leaders who promote the success of all students by advocating, nurturing, and sustaining a district culture and instructional program conducive to student learning and staff professional growth.

3. To prepare educational leaders who promote the success of all students by ensuring management of the organization, operations and resources for a safe, efficient and effective learning environment.

4. To prepare educational leaders who promote the success of all students by collaborating with families and community members, responding to diverse community interests and needs, and mobilizing community resources.

5. To prepare educational leaders who promote the success of all students by acting with integrity, fairness and in an ethical manner.

6. To prepare educational leaders who promote the success of all students by understanding, responding to and influencing the larger political, social, economic, legal and cultural context.
Process for Admission to the Program

1. Candidates must submit a completed Application Form for Admission to the Graduate School of Rowan University. This includes all of the following:
   (a) Applicant information (See Part A of Application)
   (b) A thoughtfully prepared statement of professional objectives and reflective essay on what the candidate expects to achieve as a result of study in this graduate program (See Part B of Application)
   (c) Two recommendations from the candidate’s superintendent, principal, supervisor, or professional colleague attesting to his/her potential as an educational leader. (See Part C of Application)

2. In addition to the completed application, candidates must also provide to the Graduate School all of the following:
   (a) Two (2) copies of the official transcript from a regionally accredited college or university showing the award of the bachelor’s degree (institution to send official transcript to the Graduate School).
   (b) A current professional resume that clearly demonstrates that the candidate has successful experience in a professional role within the P-12 environment. Past leadership behavior (e.g., CPA professional work, committee chair, community leader) and experience in working with adults and children is highly desirable

3. An interview with and/or positive recommendation of the program advisor.


5. Upon receipt of the notification of an offer of admission from the Graduate School, candidates must formally accept the offer, by returning the matriculation card enclosed with the offer.

Admission and matriculation in the M.A. in School Administration (School Business Administrator Track) program represents the successful achievement of Benchmark 1 (see below) of the program.

Criteria for Admission to the Program

Admission to this M.A. program is determined by the applicant’s demonstration of the following four criteria:

• Academic preparedness
• Verbal and written communication skills
• Ability to analyze, synthesize, and think critically
• Commitment to learning

Academic Preparedness is determined by a review of the applicant’s undergraduate (and graduate, where applicable) transcripts and resume. The ideal candidate will possess an undergraduate cumulative GPA of at least 3.0/4.0 and total GRE scores (V+Q) of at least 950 (with a verbal score of at least 450) or an MAT score that places the applicant at the 37th percentile. Applicants who have already completed graduate level course work with grades of at least “B” will be strongly considered. Further, applicants will submit a professional resume that clearly demonstrates (a) successful experience in teaching or a related professional role within the P-12 environment, (b) past leadership behavior (e.g., committee chair, community leader), and (c) experience in working with adults and children.
Verbal and Written Communication Skills is determined by a review of the applicant’s written application essay which (a) provides a statement of career goals, (b) provides a personal vision for school leadership, and (c) demonstrates a commitment to ethical principles, equity, and diversity in the pursuit of learning for all students.

Ability to Analyze, Synthesize, and Think Critically is determined by a review of the applicant’s essay and a personal interview with the faculty of the Educational Leadership Department. During the interview, the faculty will look for evidence of the candidate’s ability to: (a) forge a positive school or organizational culture, (b) provide instructional leadership, (c) balance technical managerial skills with visionary leadership toward high stakes accountability goals, and (d) influence and facilitate change.

Commitment to Learning is determined by: (a) the applicant’s written application essay and personal interview, and (b) recommendations from the applicant’s district superintendent, present principal, or professional colleague. These written recommendations are required.

Program Requirements

1. Candidates must successfully complete a minimum of 33.h. of approved courses, including approved transfer credits within a period of six years from the date of matriculation with a grade-point average of 3.0 or above. A maximum of 9 s.h. of approved course work may be accepted in transfer from another institution.

2. Candidates must successfully complete a field experience component of approximately 300 clock hours through course-embedded field work and the Practicum/Seminar in Administration and Supervision.

3. Candidates must successfully complete all required benchmarks and present a professional portfolio as a requirement for successfully completing the program. The program portfolio shall include student-developed and student-selected artifacts that represent authentic learning products. The portfolio shall further include learning reflections for each course in the program as well as a summative program learning reflection, which summarizes and synthesizes the extent to which the candidate has successfully achieved the prescribed national and state standards for the program.

PHASE 1 - REQUIRED CORE COURSES 12 s.h.

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>0821.502</td>
<td>Foundations of Educational Policy Making</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0824.504</td>
<td>Action Research in Education</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.632</td>
<td>Technology for School Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.546</td>
<td>Educational Organizations and Leadership</td>
<td>3 s.h.</td>
</tr>
</tbody>
</table>

These required core courses represent Phase 1 of the program requirements. All candidates must complete all five courses in Phase 1 and successfully complete the requirements for Benchmark 2 (see below) before they will be permitted to enroll in any Phase 2 or Phase 3 courses.

PHASE 2 – PROFESSIONAL PREPARATION 18 s.h.

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>0827.534</td>
<td>School Plant Planning and Management</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.535</td>
<td>School Finance and Records</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.536</td>
<td>Financial Accounting Systems for School Systems</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.538</td>
<td>School Business Management</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.559</td>
<td>Law and Ethics for School Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.610</td>
<td>Employer and Employee Relationships</td>
<td>3 s.h.</td>
</tr>
</tbody>
</table>
These restricted elective courses represent Phase 2 of the program requirements. All candidates must complete five approved courses in Phase 2, including a course-embedded field experience component of approximately 150 clock hours, and successfully complete all requirements for Benchmark 3 (see below) before they will be permitted to enroll in Phase 3 of the program.

PHASE 3 – PRACTICUM/SEMINAR 3 s.h.
0827.600 Practicum/Seminar in Administration and Supervision 3 s.h.

The Practicum/Seminar course represents Phase 3 of the program and must be taken as the final course. This course includes a one-semester 150-clock hour clinical experience under the guidance of a university supervisor and field mentor. At the completion of the Practicum/Seminar, all candidates must successfully complete Benchmark 4 (see below) as a condition for program completion and graduation.

Total Credits Required for Program Completion 33 s.h.

PROGRAM BENCHMARKS

Benchmark 1 – Candidate admission and matriculation in the M.A. in School Administration (School Business Administrator Track) program

Benchmark 2 – Upon completion of the required core courses (15 credits, Phase 1); candidate must demonstrate satisfactory academic progress toward the completion of the program, meet with his/her advisor, and undergo a formative review of the program portfolio. Candidate must successfully complete Benchmark 2 as a prerequisite for moving into Phase 2 (restricted electives) of the program.

Benchmark 3 – Upon completion of the professional preparation courses (15 credits, Phase 2), candidate must demonstrate satisfactory academic progress toward the completion of the program, show evidence of successful completion of the course-embedded field experiences, meet with his/her advisor, and undergo another formative review of the program portfolio. Candidates must also present an acceptable plan for the practicum/seminar and successfully complete Benchmark 3 as a prerequisite for moving into Phase 3 (practicum/seminar) of the program.

Benchmark 4 – Upon completion of the practicum/seminar (3 credits, Phase 3), candidate must demonstrate satisfactory academic progress toward the completion of the program, and submit a professional portfolio of authentic learning products and learning reflection essays (both course-specific and summary). Candidate must also present his/her portfolio in a manner that demonstrates the extent to which he/she has achieved the national and state standards for the program. The successful completion of all required coursework and all benchmarks are required for successful program completion and graduation.

M.A., School Psychology

Roberta Dihoff, Coordinator
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Barbara Bole Williams, Coordinator
Education Hall
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williamsb@rowan.edu

The graduate offerings in school psychology are divided into two major programs that have separate and distinct admissions criteria. The two programs are sequential, although a student may wish to pursue only one. It should be noted that admission to one program does not automatically guarantee admission to the subsequent program.
The M.A. in school psychology program builds a substantial background and depth in the theories, major knowledge, and methodological procedures of the discipline of psychology. The subsequent professional program in school psychology for the preparation of school psychologists at the Educational Specialist degree level is concerned with psychological, professional, and related educational courses to develop awareness and skill in interventions, consultations and assessments for school children. The Educational Specialist program includes the practicum and externship/internship component. Field placements give added experience and training in the clinical and consultation aspects of school psychology. The successful completion of both degree programs can lead to a New Jersey school psychologist certificate.

Additional Admission Requirements

In addition to minimum requirements of the University for admission to graduate study, this program requires:

1. A minimum of 15 undergraduate psychology credits (including abnormal psychology and child or adolescent psychology, and 9 s.h. of psychology electives approved by the department admissions committee)
2. A minimum grade point average of “B” in undergraduate psychology courses
3. Acceptable scores on the Graduate Record Examination
4. Interview with the program committee

Course Requirements

I. Basic Professional Component  
0821.530 Foundations of Multicultural Education
OR
2005.610 Social and Cultural Diversity
0808.555 Education/Psychology of the Exceptional Learner

II. Specialization  
0826.526 Individual Counseling Procedures
0826.509 Group Counseling in Educational Settings OR
0826.527 Practicum in Counseling in Educational Settings
0822.507 Development and Learning
0818.520 Neurological Bases of Educational Disorders
2009.560 Lifespan Development (prerequisite for following course)
2003.624 Psychopathology of Childhood and Adolescence

III. Research  
2001.570 Research Methodology and Statistics for Counseling Psychologists
0822.600 Seminar I in Applied Research for School Psychology (Fall)
0822.601 Seminar II in Applied Research for School Psychology (Spring)
0824.561 Applied Research Statistics Lab (must be taken concurrently with above course)

Total 36 S.H.
M.A., School and Public Librarianship

Holly G. Willett, Coordinator
Education Hall
856-256-4561
willett@rowan.edu

The program is designed for students who wish to pursue graduate education to become a school library media specialist or public librarian. Students can earn a master's degree with concentrations leading to certification as School Library Media Specialist (for school libraries) or Professional Librarian (public libraries). Certification as Associate School Library Media Specialist can be earned by those seeking K-12 certification to perform school library media services under the direction of a qualified supervisor. Before enrolling in any course, interested students must contact the graduate program advisor.

Because of course scheduling, it is advantageous to begin the program in the fall semester. Courses are scheduled for late afternoons, evenings, and Saturdays. A limited number of courses is offered in the summer.

Admissions Requirements

In addition to the admissions requirements of the Graduate School, applicants to this program must submit a writing sample of short essay answers (1-2 substantial paragraphs each) to the following questions:

1. Please explain your principal objectives for enrolling in graduate study.
2. Describe a difficult challenge you have faced as a student and how you dealt with it.
3. Give an example of a goal you achieved that was important to you and analyze how you achieved it.
4. What intellectual and personal qualities do you have that will make you a successful school media specialist or professional librarian?

In addition, applicants for programs leading to certification as Associate School Library Media Specialist or School Library Media Specialist must hold a standard New Jersey teacher certification or Advanced Standing and Eligibility for teacher certification or provide proof of intent to meet the alternate route requirements as provided for in the New Jersey Administrative Code, Chapter 6A, Title 9. Alternate route applicants must meet with the graduate program coordinator as part of the application process and show completion of teacher education requirements before beginning the practicum course.

Teacher certification is not required for public librarianship.

Public Librarianship

The curriculum in public librarianship is designed for college graduates who wish to pursue a career in New Jersey public libraries. A professionally written thesis and a professional program portfolio are part of the M.A. degree requirements. Students are advised that this program is approved by the New Jersey Department of Education but is not accredited by the American Library Association. Upon completion, students may apply for the Professional Librarian Certificate from the New Jersey State Library at Thomas Edison State College.
## Course Requirements (Listed in the preferred sequence)

### I. Required Courses 30 S.H.
- 1601.506 Foundations of Librarianship (Fall)
- 1601.505 Reference Resources and Services I (Spring)
- 1601.521 Design and Production of Educational Media (Fall)
- 1601.510 Library Collections and Resources (Spring)
- 1601.530 Library Technology (Fall)
- 1601.507 Managing Library Programs (Spring)
- 1601.525 Reference Resources and Services II (Spring)\#
- 1601.511 Organization of Library Resources (Spring)
- 1601.600 Graduate Thesis in Library Services I (Fall)
- 1601.601 Graduate Thesis in Library Services II (Spring)

### II. Restricted Electives 9 S.H.
- 1601.502 Survey of Children's Literature (Fall, Spring, Summer)
- 1601.503 Survey of Young Adult Literature (Spring)
- 1601.531 Serving the Library's Publics*
- 1601.532 Library Materials for Adults*
- 1601.550 Independent Study in Librarianship (Fall, Spring)
- 1601.580 Practicum in Library Services (Fall, Spring)**

*May not be offered every year
\#Offered every other year

**Total 39 S. H.

### School Librarianship

The master's degree program in school librarianship leads to New Jersey certification as School Library Media Specialist, grades K-12. It is designed for certified teachers in fields other than library science, applicants who have completed a teacher education program with student teaching, and students who are taking the education courses specified in NJAC, Chapter 6A, Title 9. A three-semester hour practicum in library service, a professionally written thesis, and a professional program portfolio are part of the M.A. requirements. The College of Education is NCATE accredited, and the American Association of School Librarians, a division of the American Library Association, recognizes the school library curriculum.

## Course Requirements (Listed in the preferred sequence)

### I. Required Courses 39 S.H.
- 1601.506 Foundations of Librarianship (Fall)
- 1601.505 Reference Resources and Services I (Spring)
- 1601.502 Survey of Children's Literature (Fall, Spring, Summer)
- 1601.503 Survey of Young Adult Literature (Spring)
- 1601.510 Library Collections and Resources (Spring)
- 1601.521 Design and Production of Educational Media (Fall)
- 1601.511 Organization of Library Resources (Spring)
- 1601.580 Practicum in Library Services (Fall, Spring)**
At this point, students may apply for the Associate School Library Media Specialist Certificate.

### Required Courses

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Semester</th>
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<tbody>
<tr>
<td>1601.506</td>
<td>Foundations of Librarianship</td>
<td>Fall</td>
</tr>
<tr>
<td>1601.505</td>
<td>Reference Resources and Services I</td>
<td>Spring</td>
</tr>
<tr>
<td>1601.502</td>
<td>Survey of Children's Literature</td>
<td>Fall, Spring</td>
</tr>
<tr>
<td>1601.503</td>
<td>Survey of Young Adult Literature</td>
<td>Spring</td>
</tr>
<tr>
<td>1601.510</td>
<td>Library Collections and Resources</td>
<td>Spring</td>
</tr>
<tr>
<td>1601.521</td>
<td>Design and Production of Educational Media</td>
<td>Fall</td>
</tr>
<tr>
<td>1601.511</td>
<td>Organization of Library Resources</td>
<td>Spring</td>
</tr>
<tr>
<td>1601.580</td>
<td>Practicum in Library Services</td>
<td>Fall, Spring</td>
</tr>
</tbody>
</table>

**Students may take Practicum for 2 or 3 S.H. credits during their Associate Educational Media Specialist curriculum. Students will then take a further 1 S.H. credit of Practicum to complete the M.A. requirements.**

Total: 23-24 S.H.

### Associate School Library Media Specialist Certification

**Holly G. Willett, Coordinator**

**Education Hall**

856-256-4561

willett@rowan.edu

This K-12 educational services certification endorsement authorizes the holder to perform educational media services under the direction of a qualified supervisor. The student must have an instructional certificate (CEAS or standard) or demonstrate intent to fulfill the alternate requirements for education courses set in the NJAC, Chapter 6A, Title 9. Alternate route applicants must meet with the graduate program coordinator as part of the application process and show completion of teacher education requirements before beginning the practicum course. Applicants for certification as Associate School Library Media Specialist must apply, be accepted, and be fully matriculated in the certification program and maintain a grade point average of 3.0 in educational media courses in order to be recommended for the certification. The certification program is completely articulated with the master's degree program, and students may transfer into the master's degree program before beginning the last 3 credit hours of the Associate School Library Media Specialist certification program.

(Courses are listed in the preferred sequence.)

### Restricted Electives

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>0818.503</td>
<td>Foundations of Learning Disabilities</td>
</tr>
<tr>
<td>0821.530</td>
<td>Foundations of Multi-Cultural Education</td>
</tr>
<tr>
<td>0824.501</td>
<td>Procedures and Evaluation in Research</td>
</tr>
<tr>
<td>0829.580</td>
<td>Fundamentals of Curriculum Development</td>
</tr>
<tr>
<td>0830.520</td>
<td>Teaching Reading in Content Areas</td>
</tr>
</tbody>
</table>

**Students may take Practicum for 2 S.H. credits during their Associate School Library Media Specialist curriculum. Students will then take a further 1 S.H. credit of Practicum to complete the M.A. requirements.**

Total: 3 S.H.

Total: 42 S.H.
M.A., Special Education
Joy F. Xin, Coordinator
Education Hall
856-256-4734
xin@rowan.edu

The purpose of the program is to train skilled special educators using a non-categorical or generic approach. This advanced study program focuses on the educational, psychological and sociological needs of students with mild, moderate and severe disabilities. There are two tracks: Track I, designed for individuals who possess a standard NJ teaching certificate: Teacher of the Handicapped or Teacher of Students with Disabilities and wish to obtain increased competency in theory, knowledge, and methodological procedures for working with exceptional individuals, and Track II, designed for individuals who possess a standard instructional certificate and wish to obtain NJ Teacher of Students with Disabilities certification. Students who complete Track II must apply for Teacher of Students with Disabilities certification through the New Jersey Department of Education.

Currently, the program is under revision. There may be some changes. Please consult with the program advisor for details.

Additional Admission Requirements
In addition to minimum requirements of the University for admission to graduate study, this program has special requirements:

1. An interview with the program advisor
2. Completion of a writing sample at the time of the interview
3. A résumé
4. Evidence of appropriate teaching certification

Course Requirements

Track I

I. Basic Professional Component 3 S.H.
0824501 Procedures/Evaluation in Research

II. Specialization 12 S.H.
0830.530 Teaching Reading to the Exceptional child
0808.540 Technology for Students with Special Needs
*0810.578 Administration and Supervision in Special Education
0818.520 Neurological Bases of Educational Disorders

III. Restrictive Electives (2 Options) 9 S.H.
1. High Incidence
0818.503 Foundation of Learning Disabilities
0816.401 Teaching Students with Emotional and Behavioral Problems
0810.577 Collaborative Instruction in Inclusive Classrooms
OR
2. Low Incidence

0810.580  Teaching Students with Moderate and Severe Disabilities
0810.582  Communication Skills for Students with Disabilities
0810.590  Teaching Students with Autism and Pervasive Developmental Disorders

IV. Seminar and Research  9 S.H.
0810.592  Clinical Seminar in Special Education
0810.600 & 0810.601 Research Seminar in Special Education

Total:  33 S.H.

*This course may be used in partial fulfillment of the academic requirements for the New Jersey Supervisor's Certificate.

Track II

I. Basic Professional Component  3 S.H.

II. Specialization  21 S.H.

0808.555  Education and Psychology of Exceptional Learners
0808.540  Technology for students with Special Needs
0810.581  Teaching Strategies for managing Behavior of Students with Disabilities: A Curriculum Approach
0808.515  Curriculum, Instruction, Transition in Special Education
0810.585  Educational Assessment in Special Education
0830.530  Teaching Reading to the Exceptional Child
0808.520  Clinical Experiences in Special Education

III. Restrictive Electives (2 Options)  9 S.H.

1. High Incidence

0818.503  Foundation of Learning Disabilities
0816.401  Teaching Students with Emotional and Behavioral Problems
0810.577  Collaborative Instruction in Inclusive Classrooms

2. Low Incidence

0810.580  Teaching students with Moderate and Severe Disabilities
0810.582  Communication Skills for Students with Disabilities
0810.590  Teaching Students with Autism and Pervasive Developmental Disorders

IV. Seminar and Research  9 S.H.
0810.592  Clinical Seminar in Special Education
0810.600 & 0810.601 Research Seminar in Special Education

Total:  42 S.H.
M.A., Subject Matter Teaching
John Gallagher, Coordinator
Education Hall
856-256-4754
gallagher@rowan.edu

Admission to Subject Matter Teaching Master of Arts programs in Art (G831) and Science (G834) is suspended.

The Subject Matter Teaching Master of Arts programs expand the subject matter knowledge and skills in the student’s undergraduate major or discipline and provide graduate level professional study. Graduates of this program build a stronger foundation in a subject matter area and participate in a program that will focus on research, reflection, and a broad study of the educational literature.

Master of arts subject matter teaching programs are offered in the following subjects:

1. Art
2. Mathematics
3. Music Education
4. Science
   Biological Sciences
   Physics/Chemistry

Graduate coursework also can be incorporated into a master of arts subject matter teaching program in foreign language and literatures.

The unique features of this program include flexibility in selection in the subject matter specialty (taken in either the College of Liberal Arts and Sciences or the College of Fine and Performing Arts) and in the professional education courses in the College of Education. Students assist in setting the direction of the program to meet personal and professional needs and interests.

Additional Admission Requirement
In addition to the minimum requirements of the University for admission, this program requires a state teaching certificate in the subject area selected for graduate study.

Retention and Graduation Requirements
Students complete a total of 33 credits following specified categories. Students are encouraged to consult regularly with the Program Advisor in the College of Education and the Academic Advisor in the College of the academic subject specialty.

Course Requirements

I. Basic Professional Component 6-9 S.H.
   One course from each of two of the following areas is required: Research Methods and Educational Statistics; Historical, Philosophical, and Social Foundations; Educational and Developmental Psychology (Consult with Program Advisor for possible additional requirements.)

II. Curriculum and Curriculum Development 3-6 S.H.
   A minimum of one course must be selected from the following:
   0802.536 Elementary Curriculum
   0829.550 Public School Curriculum
   0829.580 Fundamentals of Curriculum Development
III. Teaching Specialty (Content) 12-21 S.H.
(For specific courses, refer to academic areas listed on subsequent pages)

IV. Seminar and Research 6 S.H.
(In appropriate subject area)

V. Electives 0-6 S.H.

Total 33 S.H.

Art
Jane Graziano, Ed.D.
Advisor
Art Department
Westby Hall
(856) 256-4045
graziano@rowan.edu

Admission to program is suspended.
The M.A. in Subject Matter Teaching Art combines in-depth studio experience with studies and research opportunities in the field of art education. Students take up to 15 semester hours choosing among a variety of course offerings in fine arts and graphic arts. Basic professional courses are designed to allow students to further explore their interests in visual arts education. Students engage in investigative research during the final phase of this degree program. Flexible studio hours and evening courses are offered to accommodate the working professional’s schedule.

I. Basic Professional Component 6 S.H.

One course from each of two of the following areas is required:

A. HISTORICAL, PHILOSOPHICAL, SOCIAL FOUNDATIONS
B. EDUCATIONAL AND DEVELOPMENTAL PSYCHOLOGY
C. RESEARCH METHODS AND EDUCATIONAL STATISTICS

II. Curriculum and Curriculum Development 3 S.H.

III. Specialization 18 S.H.

A. REQUIRED
1002.535 Advanced Graduate Problems in Art 3 S.H.

B. ELECTIVES 15 S.H.
The studio component of this program is intended to expand the student’s basic knowledge and use of a given artistic media. Students should seek consultation from their advisor for assistance in making appropriate selections.

IV. Seminar 6 S.H.
0829.600 Seminar and Investigation I
0829.601 Seminar and Investigation II

Total 33 S.H.

Note: All studio courses adhere to the National Association of Schools of Art and Design (NASAD) standards already in force within the Department of Art, that is, two hours of supervised studio time for each hour of academic credit.
Mathematics

Dr. H. D. Nguyen
Advisor
Department of Mathematics
Education Hall
(856) 256-4500 X 3886
nguyen@rowan.edu

The M.A. in Subject Matter Teaching-Mathematics provides teachers of high school mathematics the opportunity to acquire a more extensive and more secure mathematical background. By reading research and participating in seminars, the program also develops an awareness of relevant and current educational theory. Graduates are able to assume professional leadership roles.

Additional Admission Requirements
In addition to the minimum requirements of the University, students must have an undergraduate background in Abstract Algebra, Geometry, and Calculus III. If not, up to 6 S.H. of upper level undergraduate course work may also be required.

Graduation Requirements
In addition to the completion of course requirements, students must pass a comprehensive examination in mathematics education given by the Department of Mathematics.

Course Requirements

I. Basic Professional Component 6-9 S.H.

II. Teaching Specialization 12-21 S.H.

A. REQUIRED 9 S.H.
1701.500 Foundations of Mathematics
1703.550 Topics in Discrete Mathematics
1701.522 History of Mathematics

B. RESTRICTED ELECTIVES
1701.502 Linear Algebra
1701.503 Number Theory
1701.504 Mathematical Logic
1701.505 Probability and Statistics
1701.507 Differential Geometry
1701.510 Real Analysis I
1701.511 Real Analysis II
1701.512 Complex Analysis I
1701.513 Complex Analysis II
1701.520 Topics-Applied Mathematics
1701.521 Non-Linear Differential Equations
1701.524 Abstract Algebra I
1701.525 Modern Geometry
1701.526 Point Set Topology
1701.527 Abstract Algebra II
1701.529 Numerical Analysis

OR
Selected Graduate Computer Science Courses
III. Seminar and Research 6 S.H.
0833.600 Problems in Mathematics Education I
0833.601 Problems in Mathematics Education II

Total 33 S.H.

M.A., Music Education
Lili Levinowitz, Coordinator
Wilson Hall
856-256-4500 x 3716
levinowitz@rowan.edu

The purpose of the M.A. in Music Education is to prepare students to inquire about teaching and learning in music through the research process. Graduate students in this program have been recognized regionally for their research through presentation and publication venues. In addition, approximately one-fifth of the degree courses may be chosen from numerous electives to form a strong minor in either applied music, conducting, instrumental techniques, or administration and supervision. Because of the unique course rotation sequence, most of the course work (except the thesis) can be completed by taking courses in only one semester during the academic year and in the summer sessions. This enables the busy marching band director or choral program director to maximize teaching time and learning time.

Additional Admission Requirements
In addition to the minimum requirements of the University, there is also a preliminary interview.

Graduation Requirements
Completion of a thesis to be presented in a local forum is required of all students.

Course Requirements

I. Basic Professional Component 6 S.H.
One course from each of two of the following areas is required:

A. HISTORICAL, PHILOSOPHICAL, SOCIAL FOUNDATIONS
B. EDUCATIONAL AND DEVELOPMENTAL PSYCHOLOGY
C. RESEARCH METHODS AND EDUCATIONAL STATISTICS

II. Curriculum and Curriculum Development 3 S.H.

III. Specialization 8 S.H.
0832.501 General Music in the Elementary and Secondary Schools
1004.508 Instrumental Procedures
OR
1004.514 Choral Procedures
0832.505 Selected Approaches in Music Education

Other Studies in Music 10 S.H.

A. REQUIRED 3 S.H.
1005.547 Music and Related Arts
B. ELECTIVES 7 S.H.

This unique feature of the program allows the graduate student to develop a minor in performance, conducting, instrumental techniques, or administration and supervision.

Choose from the following:

0828.501 Administration and Supervision of Music Education*
0832.502 Teaching of Music Theory
0832.510 Music for Special Needs
1004.500/501 Applied Major Instrument I, II, III, IV
OR
1004.510/511 Applied Major Voice I, II, III, IV
1004.504 Advanced Instrument Techniques I and II Woodwinds
1004.505 Brass I and II Percussion
1004.506 Strings
1004.507 Piano
1004.508 Instrumental procedures
1004.524 Conducting I (Instrumental)
1004.525 Conducting II (Vocal)
1006.546 Development and Interpretation of Symphonic Literature
1006.545 Development and Interpretation of Choral Literature

IV. Seminar and Research 6 S.H.

0829.600 Seminar and Investigation I
0829.601 Seminar and Investigation II

Total 33 S.H.

*This course may be used in partial fulfillment of the academic requirements for the New Jersey supervisor’s certificate.

Science

Richard J. Meagher, Ph.D.
Advisor
Department of Biological Sciences
Bosshart Hall
(856) 256-4833
meagher@rowan.edu

Catherine Yang, Ph.D.
Academic Advisor
Department of Chemistry and Physics
Bosshart Hall
(856) 256-4500, ext. 3569
yang@rowan.edu

Admission to program is suspended.

These programs provide the opportunity to pursue a graduate degree in Subject Matter Teaching in the sciences. It is assumed that the candidate has a teaching certificate in either biological science, physical science, or comprehensive science.

These programs provide the opportunity for certified elementary and secondary school teachers to enhance their background in the sciences and education to prepare them for leadership positions in their discipline.
Course Requirements

I. Basic Professional Component 6-9 S.H.

II. Curriculum and Curriculum Development 3 S.H.

III. Teaching Specialty 12-21 S.H.

A. BIOLOGICAL SCIENCES
A minimum of 12 hours total is required for the biological sciences content area:
- 0404.579 Comparative Morphology of Vascular Plants
- 0406.580 Plant Physiology
- 0410.587 Animal Physiology
- 0420.594 Synecology
- 0420.595 Pine Barrens Ecology
- 0422.598 Human Genetics
- 0427.597 General Embryology of Animals

B. PHYSICAL SCIENCES
A minimum of 12 hours total is required for the biological sciences content area:
- 0414.540 Introduction to Biochemistry I
- 1901.545 Selected Topics in Physical Science
- 1902.525 Mathematical Methods in Physics
- 1902.527 Statistical Mechanics
- 1902.528 Electricity and Magnetism I
- 1902.529 Electricity and Magnetism II
- 1902.530 Applied Physics Lab
- 1902.541 Quantum Mechanics I
- 1902.542 Quantum Mechanics II
- 1902.555 Mechanics
- 1902.559 Light
- 1902.561 Electronics
- 1902.563 Atomic Physics
- 1905.550 Advanced Seminar
- 1907.548 Biochemistry I
- 1907.558 Advanced Biochemistry
- 1907.565 Organic Reactions and Mechanisms
- 1907.570 Organic Spectroscopy
- 1908.545 Quantum Mechanics
- 1908.550 Thermodynamics I
- 1909.510 Instrumental Analysis

IV. Seminar and Research 6 S.H.
- 0834.600 and 0834.601 Seminar in Science

V. Electives 0-6 S.H.
- Courses are selected with the approval of the academic advisor and program advisor.

Total 33 S.H.
M.A., Supervision and Curriculum Development

Thomas Monahan, Program Advisor
Education Hall
856-256-4748
monahan@rowan.edu

This program is designed to serve the educator who wishes to qualify as an assistant superintendent for curriculum and instruction, department head, curriculum coordinator, supervisor of instruction in the public schools with the authority and responsibility for the continuing direction and guidance of the work of instructional personnel. This certification also qualifies candidates for positions as athletic directors. Candidates who successfully complete this program also meet the state of New Jersey's requirements for supervisor certification. Certification is awarded by the New Jersey Department of Education.

Goals of the Program
The M.A. in Supervision and Curriculum Development, in accord with Rowan University and the College of Education aspires:

1. to prepare district and school leaders who will guide culturally and programmatically diverse educational institutions in the 21st Century;
2. to create and nurture a learning community that fosters leadership excellence through personal and professional growth and enrichment within a context of mutual support and intellectual stimulation; and
3. to provide an environment for teaching and learning that focuses on a vision for excellence, a positive culture for teaching and learning, effective instructional practices, the facilitation of learning communities, managerial efficiency and effectiveness, advocacy for children and families, dynamic interaction with community, fairness and ethical behavior, and reflective practice and the development of scholarly practitioners.

Objectives of the Program

1. To prepare educational leaders who promote the success of all students by facilitating the development, articulation, implementation and stewardship of a vision of learning that is shared and supported by the school community.
2. To prepare educational leaders who promote the success of all students by advocating, nurturing, and sustaining a school culture and instructional program conducive to student learning and staff professional growth.
3. To prepare educational leaders who promote the success of all students by ensuring management of the organization, operations and resources for a safe, efficient and effective learning environment.
4. To prepare educational leaders who promote the success of all students by collaborating with families and community members, responding to diverse community interests and needs, and mobilizing community resources.
5. To prepare educational leaders who promote the success of all students by acting with integrity, fairness and in an ethical manner.
6. To prepare educational leaders who promote the success of all students by understanding, responding to and influencing the larger political, social, economic, legal and cultural context.
Process for Admission to the Program

1. Candidates must submit a completed Application Form for Admission to the Graduate School of Rowan University. This includes all of the following:
   (a) Applicant information (See Part A of application)
   (b) A thoughtfully prepared statement of professional objectives and reflective essay on what the candidate expects to achieve as a result of study in this graduate program (See Part B of Application)
   (c) Two recommendations from the candidate’s superintendent, principal, supervisor, or professional colleague attesting to his/her potential as a supervisor. (See Part C of Application)

2. In addition to the completed application, candidates must also provide to the Graduate School all of the following:
   (a) Two (2) copies of the official transcript from a regionally accredited college or university showing the award of the bachelor’s degree (institution to send official transcript to the Graduate School).
   (b) A regular New Jersey or out-of-state instructional (i.e., teaching) certificate or educational services certificate, other than emergency or provisional.
   (c) A current professional resume that clearly demonstrates that the candidate has a minimum of one year successful full-time experience as a teacher or educational services specialist.

3. An interview with and/or positive recommendation of the program advisor.


5. Upon receipt of the notification of an offer of admission from the Graduate School, candidates must formally accept the offer, by returning the matriculation card enclosed with the offer.

Admission and matriculation in the M.A. in Supervision and Curriculum Development program represents the successful achievement of Benchmark 1 (see below) of the program.

Criteria for Admission to the Program

Admission to this M.A. program is determined by the applicant’s demonstration of the following four criteria:

• Academic preparedness
• Verbal and written communication skills
• Ability to analyze, synthesize, and think critically
• Commitment to learning

Academic Preparedness is determined by a review of the applicant’s undergraduate (and graduate, where applicable) transcripts and resume. The ideal candidate will possess an undergraduate cumulative GPA of at least 3.0/4.0 and total GRE scores (V+Q) of at least 950 (with a verbal score of at least 450) or an MAT score that places the applicant at the 37th percentile. Applicants who have already completed graduate level course work with grades of at least “B” will be strongly considered. Further, applicants will submit a professional resume that clearly demonstrates (a) successful experience in teaching or a related professional role within the P-12 environment, (b) past leadership behavior (e.g., committee chair, community leader), and (c) experience in working with adults and children.
Verbal and Written Communication Skills is determined by a review of the applicant’s written application essay which (a) provides a statement of career goals, (b) provides a personal vision for school leadership, and (c) demonstrates a commitment to ethical principles, equity, and diversity in the pursuit of learning for all students.

Ability to Analyze, Synthesize, and Think Critically is determined by a review of the applicant’s essay and a personal interview with the faculty of the Educational Leadership Department. During the interview, the faculty will look for evidence of the candidate’s ability to: (a) forge a positive school or organizational culture, (b) provide instructional leadership, (c) balance technical managerial skills with visionary leadership toward high stakes accountability goals, and (d) influence and facilitate change.

Commitment to Learning is determined by: (a) the applicant’s written application essay and personal interview, and (b) recommendations from the applicant’s district superintendent, present principal, or professional colleague. These written recommendations are required.

**State Requirements for the New Jersey Supervisor’s Certificate**

1. Candidates must hold a master’s degree in any discipline from a regionally accredited college of university.

2. Candidates must possess a valid New Jersey or out-of-state instructional (i.e., teaching) certificate or a New Jersey educational services certificate.

3. Candidates must demonstrate 3 years of successful full-time professional experience in teaching or in a position for which the New Jersey educational services certificate is held. (For a complete list of valid New Jersey educational services certificates, see N.J.A.C. 6A: 9-11.9).

4. Candidates must complete an approved program of studies including (a) a general principles P-12 course in staff supervision, (b) a general principles P-12 course in curriculum development and evaluation, (c) a curriculum course in a specific content area or at a specific grade level range, and (d) an elective course in either supervision or curriculum.

**Program Requirements**

1. Candidates must successfully complete a minimum of 33 s.h. of approved courses, including approved transfer credits within a period of six years from the date of matriculation with a grade-point average of 3.0 or above. A maximum of 9 s.h. of approved course work may be accepted in transfer from another institution.

2. Candidates must successfully complete all required benchmarks and present a professional portfolio as a requirement for successfully completing the program. The program portfolio shall include student-developed and student-selected artifacts that represent authentic learning products. The portfolio shall further include learning reflections for each course in the program as well as a summative program learning reflection, which summarizes and synthesizes the extent to which the candidate has successfully achieved the prescribed national and state standards for the program.

**PHASE 1 - REQUIRED CORE COURSES**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>0821.502</td>
<td>Foundations of Educational Policy Making</td>
<td>3</td>
</tr>
<tr>
<td>0829.580</td>
<td>Fundamentals of Curriculum Development</td>
<td>3</td>
</tr>
<tr>
<td>0824.504</td>
<td>Action Research in Education</td>
<td>3</td>
</tr>
<tr>
<td>0828.546</td>
<td>Educational Organizations and Leadership</td>
<td>3</td>
</tr>
<tr>
<td>0827.510</td>
<td>Change for School Improvement</td>
<td>3</td>
</tr>
</tbody>
</table>

15 s.h.
These required core courses represent Phase 1 of the program requirements. All candidates must complete all five courses in Phase 1 and successfully complete the requirements for Benchmark 2 (see below) before they will be permitted to enroll in any Phase 2 or Phase 3 courses.

**PHASE 2 – RESTRICTED ELECTIVES** 15 s.h.

Select five (5) courses, at least three (3) of which must be taken from the Curriculum Bank and at least two (2) courses from the Supervision Bank.

**Curriculum Bank**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>0829.547</td>
<td>Curriculum Theory</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0829.550</td>
<td>Public School Curriculum</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0829.590</td>
<td>Curriculum Evaluation</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0802.536</td>
<td>Elementary School Curriculum</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0808.515</td>
<td>Curriculum, Instruction, and Transition in Special Education</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0802.538</td>
<td>Contemporary Curriculum Processes/Elementary Science</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0802.540</td>
<td>Contemporary Curriculum Processes/Elementary Mathematics</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0823.510</td>
<td>Curriculum Development in Early Childhood Programs</td>
<td>4 s.h.</td>
</tr>
<tr>
<td>0835.592</td>
<td>Curriculum Construction in Health and Physical Education</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0837.525</td>
<td>Curriculum Strategies in Substance Awareness Education*</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0896.503</td>
<td>Developing Curriculum Guides and Materials for Environmental</td>
<td>3 s.h.</td>
</tr>
<tr>
<td></td>
<td>Educational Programs</td>
<td></td>
</tr>
</tbody>
</table>

**Supervision Bank**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>0828.522</td>
<td>Instructional Leadership and Supervision*</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.523</td>
<td>Building Organizational Capacity*</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0830.540</td>
<td>Administration and Supervision of School Reading Programs*</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0810.578</td>
<td>Administration and Supervision of Education for the Handicapped</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.501</td>
<td>Administration and Supervision of Music Programs</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.602</td>
<td>Field Service in Supervision: Variable Topics</td>
<td>1-6 s.h.</td>
</tr>
</tbody>
</table>

*These courses may have departmental pre-requisites*

These restricted elective courses represent Phase 2 of the program requirements. All candidates must complete five approved courses in Phase 2 and successfully complete the requirements for Benchmark 3 (see below) before they will be permitted to enroll in Phase 3 of the program.

**PHASE 3 – PRACTICUM/SEMINAR** 3 s.h.

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>0827.600</td>
<td>Practicum/Seminar in Administration and Supervision</td>
<td>3 s.h.</td>
</tr>
</tbody>
</table>

The Practicum/Seminar course represents Phase 3, the field experience component, of the program and must be taken as the final course. This course includes a one-semester 150-clock hour clinical experience under the guidance of a university supervisor and field mentor. At the completion of the Practicum/Seminar, all candidates must successfully complete Benchmark 4 (see below) as a condition for program completion and graduation.

**TOTAL CREDITS REQUIRED FOR PROGRAM COMPLETION** 33 s.h.

1 Required for state supervisor certification.

2 This course is offered by the Educational Leadership Department.

3 This course is offered by the Department of Secondary Education/Foundations of Education.

4 This course is offered by the Department of Elementary and Early Childhood Education.
This course is offered by the Department of Special Education Services/Instruction.
This course is offered by the Department of Health and Exercise Science.
This course is offered by the Department of Reading.
This course is offered by the Music Department.

Supervisor Certification Program

Thomas Monahan, Advisor
Education Hall
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This program meets the requirements specified by the state of New Jersey and is designed to serve the person who has already earned a master's degree in some field, and who wants to qualify as a supervisor in the public schools; one who is charged with authority and responsibility for the continuing direction and guidance of the work of instructional personnel.

Requirements for Admission and Matriculation in the Supervisor's Certification Program:

1. A master's degree from an accredited college or university (institution to send official transcript to the Graduate School) or concurrently matriculated in a M.A. degree program at Rowan University.
2. A regular New Jersey or out-of-state instructional (i.e., teaching) certificate or educational services certificate, other than emergency or provisional. (Submit copy to the Graduate School.)
3. One year's successful experience as a teacher or educational services specialist is required for admission and matriculation in the program (Submit your resume to the Graduate School.)
4. Two letters of recommendation from the candidate's superintendent, supervisor, or professional colleague attesting to his/her potential as a supervisor. (Submit to the Graduate School.)
5. A written statement outlining the candidate's professional objective and what he/she expects to achieve through enrollment in graduate studies. (Submit to the Graduate School.)
6. An interview with and/or positive recommendation of the program advisor.
7. Approval of department chairperson, dean of the College of Education, and dean of the Graduate School.
8. Upon receipt of the notification of an offer of admission from the Graduate School, candidates must formally accept the offer, by returning the matriculation card enclosed with the offer.

State Requirements for the Supervisor's Certificate

In order to qualify the New Jersey supervisor's certificate, candidates must fulfill the following four conditions:

1. Candidates must hold a master's degree in any discipline from a regionally accredited college of university.
2. Candidates must possess a valid New Jersey or out-of-state instructional (i.e., teaching) certificate or a New Jersey educational services certificate.
3. Candidates must demonstrate 3 years of successful full-time professional experience in teaching or
in a position for which the New Jersey educational services certificate is held. (For a complete list of valid New Jersey educational services certificates, see N.J.A.C. 6A: 9-11.9).

4. Candidates must complete an approved program of studies including (a) a general principles P-12 course in staff supervision, (b) a general principles P-12 course in curriculum development and evaluation, (c) a graduate elective curriculum course in a specific content area or at a specific grade level range, and (d) a graduate elective course in either supervision or curriculum.

Rowan University Requirements for the Supervisor’s Certificate

1. A candidate must successfully complete a minimum of 12 s.h. of approved courses, including approved transfer credits, with a grade-point average of 3.0 or above. A maximum of 3 s.h. of approved course work may be accepted in transfer from another institution.

2. The program must be completed within a period of six years from the date of matriculation.

REQUIRED CORE 6 s.h.

Both of these courses are required.

- 0829.580 Fundamentals of Curriculum Development 1, 3, 9 3 s.h.
- 0828.546 Educational Organizations and Leadership 1, 2, 9 3 s.h.

RESTRICTED ELECTIVES 6 s.h.

Select two courses, at least one of which must be taken from the Curriculum Bank.

Curriculum Bank

- 0829.547 Curriculum Theory* 3 3 s.h.
- 0829.550 Public School Curriculum 3 3 s.h.
- 0829.590 Curriculum Evaluation* 3 3 s.h.
- 0802.536 Elementary School Curriculum 4 3 s.h.
- 0808.515 Curriculum, Instruction, and Transition in Special Education 5 3 s.h.
- 0802.538 Contemporary Curriculum Processes/Elementary Science 3 3 s.h.
- 0802.540 Contemporary Curriculum Processes/Elementary Mathematics 3 3 s.h.
- 0823.510 Curriculum Development in Early Childhood Programs 3 4 s.h.
- 0835.592 Curriculum Construction in Health and Physical Education 6 3 s.h.
- 0837.525 Curriculum Strategies in Substance Awareness Education* 6 3 s.h.
- 0896.503 Developing Curriculum Guides and Materials for Environmental Educational Programs 3 3 s.h.

Supervision Bank

- 0828.522 Instructional Leadership and Supervision 2 3 s.h.
- 0828.523 Building Organizational Capacity 2 3 s.h.
- 0828.602 Field Service in Education: Variable Topics 2 1-6 s.h.
- 0828.605 Field Experience and Seminar in Administration and Supervision 2 4 s.h.
- 0830.540 Administration and Supervision of School Reading Programs*7 3 s.h.
- 0810.578 Administration and Supervision of Education for the Handicapped 5 3 s.h.
- 0828.501 Administration and Supervision of Music Programs 8 3 s.h.
- 0827.600 Practicum/Seminar in Administration and Supervision*2 3 s.h.

* These courses may have departmental pre-requisites. Further, please note that these courses may not be offered on an annual basis.

Total Semester Hours Required for the Certification 12 s.h.
1. Required for state certification
2. This course is offered by the Educational Leadership Department
3. This course is offered by the Secondary Education/Foundations of Education Department.
4. This course is offered by the Elementary and Early Childhood Education Department.
5. This course is offered by the Department of Special Education Services/Instruction.
6. This course is offered by the Department of Health and Exercise Science.
7. This course is offered by the Department of Reading
8. This course is offered by the Music Department
9. These courses should be scheduled during the first 6 semester hours of coursework, as they constitute prerequisite for other courses.

**M.Ed., Standards-Based Practice**

Maria Sudeck, Program Advisor
Education Hall
856-256-4500 Ext. 3809
sudeck@rowan.edu

The program is designed for teachers who desire to develop and hone their leadership skills and who wish to remain in the classroom. The program approaches leadership from the perspectives of exemplary teaching, continuous learning for all, a need to balance change with stability and the importance of peaceful existence in a diverse community of learners. To that end, teachers will enhance their abilities to lead not only in their classrooms, but also in the school at large by working with curriculum, becoming mentor/master teachers, developing new programs, and a variety of other activities that improve schooling for all children.

**I. Core Courses (18 Semester Hours)**

0818.501 Applied Theories of Learning (3 S.H.)
0802.511 Learning Community Classrooms (3 S.H.)
0830.566 Researching Classroom Practice (3 S.H.)
0802.550 Analysis of Classroom Teacher Behavior (3 S.H.)
0824.624 Educational Change (3 S.H.)
0829.580 Fundamentals of Curriculum Development (3 S.H.)

**II. Content Area Courses (18 Semester Hours). Select ONE of the following COGS:**

Computers in Education
Early Childhood (P-3) Education
Elementary School Language Arts (K-5)
Elementary School Mathematics (K-5)
English as a Second Language
Foreign Language Education
Subject Matter- Math (K-12)
Teaching and Learning
Theatre Practice
Writing Arts

**Total Semester Hours: 36**
The Master of Science in Teaching program is Currently under revision.

Check with the College of Education or the Graduate School for current information about the program.

This Master of Science in Teaching (M.S.T.) program offers the unique opportunity for students to pursue an initial New Jersey teaching certificate and a master's degree simultaneously. The program is designed to prepare individuals, with the appropriate undergraduate program, as certified elementary, secondary or special education teachers. Students whose undergraduate degree is in a professional or technical area may need to take as many as 30 additional undergraduate credits to meet certification requirements before being accepted into the program. Questions about appropriate undergraduate majors, academic sequences or pre-requisites should be directed to the program advisor. The secondary program is presently designed for prospective social studies, English, mathematics, foreign language (Spanish and French) and science teachers. The elementary program is designed to prepare prospective teachers for nursery school through grade eight teaching in self-contained classrooms. The special education program prepares teachers of the handicapped (K-12).

The M.S.T. program is both a cognitive and clinical program. The cognitive program is comprised of courses that offer the knowledge and skills necessary for beginning teachers. The clinical component is a supervised observation and internship sequence in public school classroom. The M.S.T. students form and function throughout the program as a cohort group.

The M.S.T. program is presently offered as a full-time program only. The program cycle includes four consecutive terms beginning with a summer term and concluding after a second summer term. This graduate program requires admission for the summer term. The M.S.T. program has an early admissions deadline of November 15. The M.S.T. spring application deadline to submit all materials, including relevant test scores, is April 1st. Applicants applying for early admission must have an overall grade point average of 2.75 or higher. No applicant with an overall grade point average below 2.50 will be considered for admission. The M.S.T. program has a limited enrollment, contact the program advisor for further information concerning the available number of admissions into each track.

Additional Admission Requirements

In addition to those minimum requirements of the University for admission to graduate study, this program requires:

1. A baccalaureate or master’s degree in the arts and sciences discipline relevant to the area of prospective teacher certification, which is a New Jersey Department of Education and certification approved major or coherent academic sequence. Students without the appropriate field of study may have to complete undergraduate courses prior to being eligible for admission into the graduate program.

2. Meeting the minimum New Jersey passing score (s) on the PRAXIS II Examination for the appropriate certification area. Applicants for the special education program must meet the PRAXIS II requirements set by New Jersey for elementary certification (contact the program advisor for further information).

3. Three or fewer pre-requisites to be taken concurrently with the M.S.T. program.

4. Submission of Graduate Record Examination general test scores. GRE is waived for those applicants holding a graduate degree.

5. Two recommendations which relate the applicant's interpersonal, academic and communication skills.
Course Requirements
(Under Revision)

M.S.T. in Co-Teach Course Sequence

Co-Teach is a five-year program that combines undergraduate preparation in education and liberal arts with graduate study that leads to certification in elementary and special education. Students must apply for admission to the certification program at the end of the sophomore year. This requires an overall grade point average (GPA) of 2.5, a professional GPA of 3.0 and qualifying scores on the Praxis I. To complete the five-year program, students must apply to The Graduate School at the end of their fourth year for admission into the Collaborative Teaching track of the Masters of Science in Teaching program. Students must have maintained an overall GPA of 2.75 and a professional GPA of 3.0. Also the appropriate scores on; the Praxis II exam and the Graduate Record Exam (GRE) must be attained. (The GRE exam will be waived for students who maintain a GPA of 3.5 or better.

SUMMER I  9 S.H.
0826.597*  Relations of the Public Schools with the Institutions and Agencies of New Jersey
0827.572  School Law and Public Policy
0821.504  Foundations of Cross Cultural Education

FALL  12 S.H.
0801.601*  Clinical Internship I
0801.603*  Clinical Seminar I
0810.581*  Teaching Strategies for Managing the Behavior of the Handicapped
0824.565*  Analysis and Application of Research
0824.502  Initiation of Internship Project

SPRING  12 S.H.
0801.605*  Clinical Internship II
0801.607*  Clinical Seminar II
0824.502  Development of Internship Project
0830.569*  Teaching Reading to Exceptional Children

SUMMER II  2 S.H.
0824.608  Internship Project Report

*Teacher certification courses

Total  36 S.H.
Certificate of
Advanced Graduate Study

Certificate of Advanced Graduate Study in Principal Preparation

David C. Hespe, Advisor
Education Hall
856-256-4702
hespe@rowan.edu

This program meets the requirements specified by the state of New Jersey and is designed to serve the person who has already earned a master’s degree in some field, and who wants to qualify as a principal in the public schools.

Requirements for Admission and Matriculation in the Principal Preparation Program:

1. A master’s degree from an accredited college or university (institution to send official transcript to the Graduate School) or concurrently matriculated in a M.A. degree program at Rowan University (Submit copy to the Graduate School).

2. For Track 1 applicants only: a valid N.J. supervisor’s certificate, and official documentation (e.g., a letter from the applicant’s district superintendent) attesting that the applicant has a minimum of 5 years of full-time experience in a position that requires the supervisor’s certificate (Submit copy to the Graduate School).

3. For Track 2 applicants only: a valid N.J. supervisor’s certificate, and official documentation (e.g., a letter from the applicant’s district superintendent) attesting that the applicant has successfully completed (a) a minimum of 5 years in full-time teaching, and (b) 0-5 years of full-time experience in a position that requires the supervisor’s certificate (Submit copy to the Graduate School).

4. For Track 3 applicants only: official documentation (e.g., a letter from the applicant’s district superintendent) attesting that the applicant has successfully completed a minimum of 5 years in full-time teaching (Submit copy to the Graduate School.)

5. Two letters of recommendation from the candidate’s superintendent, supervisor, or professional colleague attesting to his/her potential as an educational leader. (Submit to the Graduate School.)

6. A written statement outlining the candidate’s professional objective and what he/she expects to achieve through enrollment in graduate studies. (Submit to the Graduate School.)

7. An interview with and/or positive recommendation of the program advisor.

8. Approval of department chairperson, dean of the College of Education, and dean of the Graduate School.

9. Upon receipt of the notification of an offer of admission from the Graduate School, candidates must formally accept the offer, by returning the matriculation card enclosed with the offer.
State Requirements for the Principal’s Certificate

In order to qualify for the New Jersey principal’s certificate, candidates must fulfill the following conditions in at least one of the areas identified below:

1. Candidates Who Hold a N.J. Supervisor’s Certificate and 5 or More Years of Supervisory Experience
   a. A candidate who holds a valid New Jersey supervisor endorsement and a master’s degree or higher in a field other than school administration, school leadership, business or public administration, or curriculum and instruction will be eligible for a principal CE upon presenting the following:
   b. Official documentation of 5 years of successful full-time experience as a supervisor of an instructional area or department related to the Core Curriculum Content Standards under a valid New Jersey supervisor certificate;
   c. Official documentation evidencing completion of a New Jersey State-approved certification program in educational leadership offered by providers approved by the Department. This program shall include, but not be limited to:
      (i) preparation for educational leadership through experiences related to the performance-based Professional Standards for School Leaders and the CCCS;
      (ii) 225 clock hours of formal instruction in leadership and human resource management; communications; data-based research strategies for decision-making; finance and law; and
      (iii) a district internship providing professional experiences in school administration; and
   d. Official documentation evidencing passage of the School Leaders Licensure Assessment that is acquired through study of the topics listed in item A.2(ii) above, aligned with the Professional Standards for School Leaders, and that is most directly related to the functions of principals as defined in N.J.A.C. 6A:9-12.3(b).

2. Candidates who Hold a N.J. Supervisor’s Certificate and Fewer than 5 Years of Supervisory Experience.
   A. A candidate who holds a valid New Jersey supervisor endorsement and a master’s degree or higher in a field other than school administration, school leadership, business or public administration, or curriculum and instruction, but who has 0-5 years supervisory experience will be eligible for a principal CE upon presenting the following:
   B. Official documentation of 5 years of successful full-time teaching experience;
   C. Official documentation evidencing completion of a New Jersey State-approved certification program in educational leadership offered by providers approved by the Department. This program shall include, but not be limited to:
      (i) preparation for educational leadership through experiences related to the performance-based Professional Standards for School Leaders and the CCCS;
      (ii) 275 clock hours of formal instruction in leadership and human resource management; communications; data-based research strategies for decision-making; finance and law; and
      (iii) a 90 clock hour district internship providing professional experiences in school administration; and
D. Official documentation evidencing passage of the School Leaders Licensure Assessment that is acquired through study of the topics listed in item A.2(ii) above, aligned with the Professional Standards for School Leaders, and that is most directly related to the functions of principals as defined in N.J.A.C. 6A:9-12.3(b).

3. Candidates Who Can Demonstrate 5 Years of Successful Full-Time Teaching Experience

A. A candidate who can provide documentation of at least 5 years of successful full-time teaching experience and a master's degree or higher in a field other than school administration, school leadership, business or public administration, or curriculum and instruction, will be eligible for a principal CE upon presenting the following:

B. Official documentation evidencing completion of a New Jersey State-approved certification program in educational leadership offered by providers approved by the Department. This program shall include, but not be limited to:

(i) preparation for educational leadership through experiences related to the performance-based Professional Standards for School Leaders and the CCCS;

(ii) 350 clock hours of formal instruction in leadership and human resource management; communications; data-based research strategies for decision-making; finance and law; and

(iii) a 120 clock hour district internship providing professional experiences in school administration; and

C. Official documentation evidencing passage of the School Leaders Licensure Assessment that is acquired through study of the topics listed in item A.2(ii) above, aligned with the Professional Standards for School Leaders, and that is most directly related to the functions of principals as defined in N.J.A.C. 6A:9-12.3(b).

Rowan University Requirements for the Principal’s Certificate

1. A candidate must successfully complete an approved program of studies (i.e., Track 1, Track 2, or Track 3) with a grade-point average of 3.0 or above. A maximum of 6 s.h. of approved course work may be accepted in transfer from another institution. With the approval of the program advisor and department chairperson, courses taken in fulfillment of other graduate programs in educational leadership at Rowan University may be applied to the requirements of this program.

2. A candidate must complete the required program benchmarks.

3. A candidate must achieve a passing score on the School Leaders Licensure Assessment.

4. The program must be completed within a period of 6 years from the date of matriculation.

Program Description

The Principal’s Certification Program is comprised of three different tracks. Applicants must select a track that best meets their needs at the time of admission. The three different tracks adhere to the requirements set forth in N.J.A.C. 6A:9-12.5(j)(k)(l).

Track 1 – Supervisor’s Certificate and 5 Years or More of Supervisory Experience

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>0828.546</td>
<td>Educational Organizations and Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0824.504</td>
<td>Action Research in Education</td>
<td>3 s.h.</td>
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</table>

OR
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>0827.632</td>
<td>Technology for School Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.535</td>
<td>School Finance and Records</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.559</td>
<td>Law and Ethics for School Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.523</td>
<td>Building Organizational Capacity</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.602</td>
<td>Field Service in Education: District Internship</td>
<td>1 s.h.</td>
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**Total Credits** 16 s.h.

*Track 2 – Supervisor’s Certificate, 5 Years of Full-Time Teaching Experience, and Fewer than 5 Years of Supervisory Experience*

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>0828.546</td>
<td>Educational Organizations and Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0824.504</td>
<td>Action Research in Education</td>
<td>3 s.h.</td>
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<td></td>
<td>OR</td>
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</tr>
<tr>
<td>0827.632</td>
<td>Technology for School Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.535</td>
<td>School Finance and Records</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.559</td>
<td>Law and Ethics for School Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.522</td>
<td>Instructional Leadership and Supervision</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.523</td>
<td>Building Organizational Capacity</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.602</td>
<td>Field Service in Education: District Internship</td>
<td>2 s.h.</td>
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**Total Credits** 20 s.h.

*Track 3 – 5 Years of Full-Time Teaching Experience*

<table>
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<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
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<tbody>
<tr>
<td>0829.580</td>
<td>Fundamentals of Curriculum Development</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.546</td>
<td>Educational Organizations and Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0824.504</td>
<td>Action Research in Education</td>
<td>3 s.h.</td>
</tr>
<tr>
<td></td>
<td>OR</td>
<td></td>
</tr>
<tr>
<td>0827.632</td>
<td>Technology for Educational Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.535</td>
<td>School Finance and Records</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.559</td>
<td>Law and Ethics for School Leadership</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.510</td>
<td>Change for School Improvement</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.522</td>
<td>Instructional Leadership and Supervision</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0828.523</td>
<td>Building Organizational Capacity</td>
<td>3 s.h.</td>
</tr>
<tr>
<td>0827.600</td>
<td>Practicum/Seminar in Administration and Supervision</td>
<td>3 s.h.</td>
</tr>
</tbody>
</table>

**Total Credits** 27 s.h.
Certificates of Graduate Study

Certificate of Graduate Study in Computers in Education
Louis Molinari, Coordinator
Education Hall
856-256-4500 x3803
molinari@rowan.edu

NOTE: These certificate programs are not designed for those who intend to matriculate in the master's degree program, although a student may elect to complete both areas of study.

The certificate programs are not a State of New Jersey instructional certificate unless otherwise noted.

Computers in Education
The Certificate of Graduate Study in computer education includes a comprehensive picture of the use of computers in education today. The goal of this program is to provide educators with the knowledge and proficiencies needed to incorporate the existing and emerging educational technologies into their classroom. Individuals completing this program will not only be skilled in the use of computers in the classroom, they will be prepared to assume leadership roles in educational technology in elementary and secondary schools.

Students complete 18 credit hours selected from the courses below, with approval of the program advisor. Depending upon computer literacy, program goals, and level (elementary, secondary or administration), some courses will be required/substituted through advisement.

Course Requirements

0827.632 Computer Technology in Educational Administration* (Administrators)
OR
0833.530 Computer Assisted Instruction
0833.510 Computers and the Curriculum
0833.525 Instructional Applications of Word Processing and Data Management*
0833.521 Instructional Computer Language: Logo**
0833.548 Seminar in Educational Computing***
0833.574 Multimedia and Hypermedia for Teachers
0833.572 Special Topics in Computer Education (varied topics)

Total 18 S.H.

* may be waived by adviser when expertise is exhibited
** required for elementary teachers
*** substitute with Seminar in Elementary Teaching when in conjunction with MA in Elementary Education

Certificate of Graduate Study in Early Childhood Education
This program will assist classroom teachers of young children (preschool and primary grades) and related supervisory personnel to increase their knowledge of contemporary issues, recommended standards, organizational and curriculum strategies, and teaching practices so that the growth, development and learning of the children are enhanced. This certificate program is designed to meet the P-3 licensure requirements for teachers who hold standard New Jersey teaching certificates at other educational levels.
At the end of this program, students will be able to:

1. describe the important social, historical political, legal and philosophical constructs that impact on contemporary early childhood education practices, models and programs

2. relate milestone developmental characteristics associated with the continuum of children's growth and development in early childhood (birth to eight years) and the impact of home, community, health, and cultural experiences on development and learning

3. cite recommended standards for developmentally appropriate practices in early childhood education, and identify agencies, organizations and educators in leadership roles

4. develop curriculum strategies that nurture diversity and equity, the integration of play, and language and literacy across core curriculum content areas, and provide a safe and supportive classroom environment

5. explain the relationship and significant role of family and community in the education of young children and describe and/or design strategies for collaboration and involvement

6. use assessment strategies that are multidimensional and performance-based and responsive to cultural and linguistic differences.

Course Requirements

Required Courses 10 S.H.

0802.532 Contemporary Elementary/Early Childhood Education: Standards and Program Models in ECE (3 s.h.)
0823.510 Curriculum Development in Early Childhood Programs (4 s.h.)
0818.550 Foundations of Early Childhood Special Education (3 s.h.)

Elective Choice (choose 1) 3 S.H.

0802.550 Analysis of Classroom Teacher Behavior
0802.511 Learning Community Classrooms
0823.525 Play and the Learning Environment
0818.540 Motor Development in Atypical Preschool Children
0818.545 Language Development in Atypical Preschool Children

Total 13 S.H.

Certificate of Graduate Study in Elementary School Mathematics

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molinari@rowan.edu

NOTE: These certificate programs are not designed for those who intend to matriculate in the master's degree program, although a student may elect to complete both areas of study.

The certificate programs are not a State of New Jersey instructional certificate unless otherwise noted.

Upon successful completion of a prescribed program of 18 semester hours in either of these two areas, teachers will be awarded a Certificate of Graduate Study in the appropriate curriculum area.

The purpose of these programs is to provide an opportunity for teachers to increase and/or update teaching skills and knowledge of current resources, research findings and curriculum developments. Some of the courses in each program may be used in the department’s advanced elementary teaching program leading to the Master of Arts degree. A careful check with the graduate adviser is recommended.
Elementary School Mathematics

The first two courses may be taken concurrently. Both courses should be taken before the other courses in the program.

0802.550 Analysis of Classroom Teacher Behavior in the Elementary School
0802.540 Contemporary Curriculum Processes/Elementary Mathematics
0802.552 Piaget and Elementary Mathematics Education

Choose two from the following:

0802.556 Principles of Identification and Treatment of Mathematics Deficiencies
0802.517 Elementary Mathematics Clinic (Summer only)
0802.558 Principles of the Math-Lab/ Learning Center Approach in Elementary School Math

The following course should be taken after all other requirements have been completed.

*0802.560 Research Seminar in Elementary Mathematics Education

Certificate of Graduate Study in Elementary School Language Arts

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NOTE: These certificate programs are not designed for those who intend to matriculate in the master's degree program, although a student may elect to complete both areas of study.

The certificate programs are not a State of New Jersey instructional certificate unless otherwise noted.

Elementary School Language Arts

The first two courses may be taken concurrently. Both courses should be taken before the other courses in the program.

0802.550 Analysis of Classroom Teacher Behavior in the Elementary School
0802.539 Contemporary Curriculum Process/Elementary Language Arts
0802.551 Diagnostic Teaching and Evaluation of Basic Language Arts Skills
0802.553 Use of Communications Media for Elementary Language Arts Instruction
0802.542 Linguistic Emphasis in Language Teaching

*0802.565 Research Seminar in Language Arts Education

*Generally taken as the final course of each program.

Certificate of Graduate Study in Foreign Language Education

Jacqueline D. Benevento, Coordinator
Education Hall
856-256-4649
benevento@rowan.edu

This program is designed to provide foreign language educators with opportunities for continued professional development as they explore issues and innovations in the field. Participants will investigate the implications of recent developments in linguistics, culture, and communication as they impact upon curriculum and instruction in foreign languages. Emphasis is placed upon the use of national and state standards. Topics include research into second language acquisition, the development and use of print and non-print resources, and new ways of integrating language and content. This program is appropriate for teachers wishing to enhance their knowledge and skills at all levels, for secondary school teachers new to teaching at the elementary and/or middle school level, and for those responsible for the development and articulation of curriculum and instruction in grades K-12.
REQUIRED COURSES

*0840.512 Linguistics for Teaching Second Languages 3 S.H.
*0840.515 Language, Culture and Communication 3 S.H.
*0840.513 Extending the Foreign Language Sequence K-12 3 S.H.
*0840.505 Issues and Innovations in Foreign Language Education 3 S.H.

Program Total 12 S.H.

Notes
1. Students may take the courses in any sequence, but those desiring the Certificate of Graduate Study must matriculate after 6 S.H.
2. *Permission of the Program Adviser is required for each course.
3. The Certificate of Graduate Studies in Foreign Language Education is restricted to certified foreign (world) language teachers. N.B. The Certificate of Graduate Study is not a State of New Jersey instructional certificate.

Certification Program
(Leading to New Jersey Certification)

English as a Second Language and Bilingual Education Certification

Jacqueline D. Benevento, Coordinator
Education Hall
856-256-4649
benevento@rowan.edu

The English as a Second Language (ESL) and Bilingual Education certification program is a graduate level non-degree program leading to K-12 New Jersey instructional certification in English as a Second Language and/or Bilingual/Bicultural education. The program is open to candidates who possess NJ standard instructional certification in other areas, as well as to alternate route candidates who are eligible for NJ instructional certification. Candidates for Bilingual/Bicultural Education certification must hold or be eligible for additional certification appropriate to the subject or grade level to be taught in a bilingual setting. Proficiency testing in oral and written English is required for candidates for the ESL certificate. Proficiency testing in both oral and written English and in the target language is required for candidates for the Bilingual/Bicultural Education certificate.
Program Requirements

For the ESL certificate:
0840.510 Issues of Language and Cultural Diversity in ESL/Bilingual Programs
0840.512 Linguistics for Teaching Second Languages
0840.515 Language, Culture, and Communication
0840.517 Modern Developments in the Teaching of ESL/Bilingual Education
0840.520 Teaching ESL/Bilingual Education: Process and Practice

Total 15 S.H.

For the Bilingual/Bicultural Education certificate:
0840.510 Issues of Language and Cultural Diversity in ESL/Bilingual Programs
0840.512 Linguistics for Teaching Second Languages
0840.517 Modern Developments in the Teaching of ESL/Bilingual Education
0840.520 Teaching ESL/Bilingual Education: Process and Practice

Total 12 S.H.

- This program requires matriculation after 6 semester hours of course work.
- Applicants to this program must submit the appropriate New Jersey certification.
- Course 0840.517 requires preceding courses in list. Course 0840.520 requires course 0840.517.
The Master of Science in Engineering program is designed to respond to the changing needs of today's engineers. The program aims to aid in the technological and economic development of southern New Jersey by providing post-baccalaureate educational opportunities for a diverse student body. The program was developed with the assistance of a National Advisory Council of internationally renowned leaders in engineering education and industry.

This degree program can be tailored to provide students with an opportunity to enhance the breadth of their education or to specialize in a technical area. The Master of Science in Engineering program will enable the student to:

1. have access to higher level study leading to a graduate degree or professional development
2. understand higher level technical principles, beyond the scope of a bachelor's degree, that can be used to identify and solve problems
3. increase the breadth of understanding and application of engineering principles.

Rowan University engineering graduates are eligible to apply for the five-year BS-MS Program which permits students to complete the M.S. program in Engineering in one calendar year following the awarding of the undergraduate degree. Accepted students begin the program on June 1 after their undergraduate graduation in May. These students are eligible to apply for a graduate assistantship for the full calendar year (June-May). Additional information can be obtained from the graduate program advisor.

In addition to the University requirements for entrance into a graduate program, the following are required:

1. A bachelor of science in engineering from a program accredited by the Accreditation Board for Engineering and Technology (ABET) or equivalent degree
2. Students holding a bachelor's degree in science or mathematics disciplines can be admitted into the program provided they have completed all the course requirements listed in Group A and any 6 courses from Group B.
COLLEGE OF ENGINEERING

Group A:
Chemistry I, Physics I, Calculus I-III
Computer Programming
Differential Equations

Group B:

NOTE: Students should review their transcripts with the graduate advisor to develop a course plan for the degree program.

General Requirements
The Master of Science in Engineering requires 30 semester hours of graduate level courses and independent study. Each student is assigned a graduate advisor who must approve the student’s program, subject to the guidelines of the University and the College of Engineering. With the assistance of the advisor, students choose courses leading to one of five areas of specialization.

I. Required Common Core 6-9 S.H.
1700.515 Mathematics I: Engineering Application of Analysis

Engineering Applications of Computers (or equivalent level computational course in a specific field)

One business course from those listed below:

Decision Making
0507.500 Managerial Decision Making Tools
2204.541 Managerial Economics
0507.430 Principles of Management Science
0506.510 Strategic Engineering Management

Students may substitute for required courses by demonstrating equivalent course proficiencies determined by the graduate advisor.

All technical electives must be approved by the student’s graduate advisor.

II. M.S. with Specialization 15 S.H.
Students must complete a minimum of 15 credits in one of the following specializations:

A. CHEMICAL ENGINEERING
0901.511 Engineering Optimization
0906.502 Special Topics in Chemical Engineering
0906.506 Process Heat Transfer
0906.508 Membrane Process Technology
0906.510 Biochemical Engineering
0906.512 Safety in the Process Industries
0906.514 Transport Phenomena for Engineers
0906.515 Advanced Reactor Design
0906.516 Advanced Separation Process Technology
0906.518 Polymer Engineering
0906.520 Green Engineering Design in the Chemical Industry
0906.528 Fluid Flow Applications in Processing and Manufacturing
0906.568 Electrochemical Engineering
0906.570 Air Pollution Control
0906.572 Biomedical Process Engineering
0906.574 Advances in Particle Technology
0906.576 Bioseparation Processes
0906.577 Advanced Engineering Process Analysis and Experimental Design
0906.579 Industrial Process Pathway
0906.580 Optimization of Engineering Projects
0906.581 Advanced Process Analysis
0906.582 Food Engineering Systems
0906.583 Engineering Exercise Dynamics

B. CIVIL ENGINEERING
0901.502 Finite Element Analysis
0901.511 Engineering Optimization
0908.503 Special Topics in Civil Engineering
0908.504 Engineering Estimating
0908.552 Foundation Engineering
0908.553 Earth Retaining Systems
0908.562 Advanced Transportation Engineering
0908.563 Advanced Transportation Planning, Demand, and Data Analysis
0908.564 Advanced Design of Elements of Transportation Engineering
0908.563 Advanced Pavement Analysis and Evaluation
0908.573 Advanced Structural Analysis
0908.584 Prestressed Concrete
0908.585 Advanced Reinforced Concrete
0908.586 Bridge Engineering
0908.587 Masonry and Wood Structures
Up to 3 courses from Environmental or Water Resources Engineering may be selected.

C. ENVIRONMENTAL ENGINEERING
0901.502 Finite Element Analysis
0901.511 Engineering Optimization
0906.502 Special Topics in Chemical Engineering
0906.506 Process Heat Transfer
0906.508 Membrane Process Technology
0906.512 Safety in Process Industries
0906.516 Advanced Separation Process Technology
0906.520 Environmental Design in Industry
0908.503 Special Topics in Civil Engineering
0908.512 Advanced Environmental Treatment Process Principles
0908.522 Site Remediation Engineering
COLLEGE OF ENGINEERING

0908.531 Solid and Hazardous Waste Management
0908.532 Pollutant Fate and Transport
0908.533 Integrated Solid Waste Management
0908.543 Advanced Water Resources Engineering
0908.544 Hydraulic Design
0908.545 Environmental Fluid Mechanics
0910.511 Combustion

D. ELECTRICAL ENGINEERING
0901.511 Engineering Optimization
0909.504 Special Topics in Electrical Engineering
0909.551 Digital Signal Processing
0909.552 Digital Image Processing
0909.553 Digital Speech Processing
0909.554 Theory and Engineering Applications of Wavelets
0909.560 Artificial Neural Networks
0909.571 Instrumentation

E. MECHANICAL ENGINEERING
0901.502 Finite Element Analysis
0901.511 Engineering Optimization
0910.501 Computer Integrated Manufacturing and Automation
0910.505 Special Topics in Mechanical Engineering
0910.511 Combustion
0910.512 Rocket Propulsion
0910.514 Energy Conversion Systems
0910.521 Gas Dynamics
0910.522 Computational Fluid Dynamics
0910.541 Advanced Mechanism Design
0910.551 Mechanics of Continuous Media
0910.552 Structural Acoustics
0910.553 Analytical Dynamics
0910.575 Fundamentals of Crash Safety Engineering

NOTE: Additional courses are being developed in each of the specializations.

III. M.S. without Specialization 21-24 S.H.
All courses must be approved by the student's graduate advisor.

IV. Thesis/Project 6-9 S.H.
Students may participate in project work, choosing one of two options:

OPTION I: THESIS RESEARCH/ENGINEERING PROJECT (6 TO 9 S.H.)
Research leading to a master's thesis carried out under the supervision of a Rowan engineering faculty member. Successful completion of the thesis includes satisfactory oral and written reports to a thesis committee. The thesis committee may include members from industry or from other colleges in the University.
A project identified by a faculty member, a student or industry and approved by the graduate program advisor can fill the Option I requirement.

**OPTION II: LEADERSHIP OF CLINIC PROJECT** (MAXIMUM OF 6 S.H.)

Students, under the supervision of a faculty member, may serve as advisors in clinic projects. In addition to a clinic report to the client, the graduate student must present a satisfactory written and oral report to a Rowan University Graduate Committee chaired by the clinic faculty advisor.

Students who are excused from any of these options must take additional technical electives to complete the 30 semester hours required in the program.

**Total** 30 S.H.
COLLEGE OF
FINE AND PERFORMING ARTS

Donald L. Gephardt, Dean
Wilson Hall
856-256-4552
gephardt@rowan.edu

College of Fine and Performing Arts
As a discipline with a long and significant tradition, the arts are uniquely positioned to impart the qualities of discernment and creativity that contribute to the development of the whole person. The College of Fine and Performing Arts fosters a dynamic intellectual and creative environment that produces transcendent experiences of discovery and expression. The College nurtures authentic learning communities through rigorous degree programs that educate artists of the future and provides classroom and applied arts experiences for non-majors and enriching programs for the public.

Accreditations
- Art - National Association of Schools of Art & Design,
- Music - National Association of Schools of Music,
- Theatre - National Association of Schools of Theatre

Programs Offered
- Master of Music,
- Master of Arts - Music Education,
- Master of Arts - Theatre

M.A., Theatre
Phillip Graneto, Coordinator
Bunce Hall
856-256-4392
graneto@rowan.edu

The Master of Arts in Theatre is designed to balance scholarly inquiry in theatre history and criticism with study of practical theatrical technique. Graduates of this program gain a stronger foundation in theatrical history and criticism, and can choose to study all aspects of theatre practice, or focus on advanced study in a specific area of interest. While intended to provide enhanced theatre study for secondary school teachers this program also provides a strong foundation for doctoral study.

Additional Admission Requirements
The student must fulfill all the admission requirements for The Graduate School. In addition, the student must have an undergraduate degree in theatre or in another discipline with sufficient undergraduate course work and/or practical experience in theatre as determined by the department. Those with deficiencies may be admitted with the provision that they complete any undergraduate theatre course work deemed necessary.
Course Requirements

Required courses

1007.501 Introduction to Graduate Study in Theatre
1007.502 Studies in World Theatre History and Criticism
1007.503 Studies in American Theatre History and Criticism
1007.520 Thesis Research and Writing

Electives

12-18 S.H. from:
1007.504 Seminar in Contemporary World Theatre and Drama
1007.506 Scenography: Process and Product
1007.507 Challenges in Design and Technical Production
1007.508 Seminar in Directing: Working With the Actor
1007.509 Special Problems in Directing
1007.510 Musical Theatre Production

0-6 S.H. from:
1007.505 Independent Graduate Study in Theatre
1007.515 Graduate Internship in Theatre
1007.511 Graduate Production/Performance Project

Total 32 S.H.

To receive the degree, students must complete the 32 semester hours of course work with a G.P.A. of at least 3.0. They must also have completed a thesis approved by a committee composed of the student’s advisor and two other faculty designated by the department.

Certificate of Graduate Study in Theatre Practice

Phillip Graneto, Coordinator
Bunce Hall
856-256-4392
graneto@rowan.edu

The Certificate Program in Theatre Practice provides students with advanced study designed to increase skill in practical aspects of theatre. This program seeks to increase student knowledge across a broad spectrum of theatrical techniques, and is primarily designed to enhance the skills of secondary school teachers actively involved in theatrical production. This program will also serve the beginning theatre professional seeking to improve staging and performance skill, the avocational theatre artist wanting additional training, or professionals in other related fields wishing to enhance their careers with training in theatrical staging and performance.

Required Courses

1007.508 Seminar in Directing: Working with the Actor
1007.506 Scenography: Process and Product
Elective Courses  
1007.509 Special Problems in Directing  
1007.507 Challenges in Design and Technical Production  
1007.510 Musical Theatre Production  
1007.515 Internship in Theatre (3-6)  
1007.511 Production/Performance Project (3-6)  
**Total** 15 S.H.

Graduate courses transferred from other schools are subject to review for their acceptability and applicability to Rowan’s requirements. However, no more than 6 semester hours may be applied toward credit for earning this certificate.

Master of Music  
Bryan K. Appleby-Wineberg, Coordinator  
Wilson Hall  
856-256-4500 x 3526  
applebywineberg@rowan.edu

The Master of Music program provides for intensive development of performance skills, broad knowledge of the literature in the area of specialization and greater understanding of the musical profession. Graduates of the program may continue their performance studies on the doctoral level or find employment as performers or independent teachers.

Additional Admission Requirements:

The student must fulfill all the admissions requirements of The Graduate School. In addition, it is expected that the earned undergraduate degree will be in Music. If not, the student must satisfy the admission committee, through audition and interview, that he/she possesses the appropriate background for successful completion of the program. An audition is required for all applicants. Taped auditions are permissible only if the student lives more than 300 miles from Glassboro, New Jersey. Composition students must prepare and present a portfolio of their works in lieu of an audition. All students will be required to take theory and history placement exams upon matriculation.

Course Requirements

**Required Core** 21-27 S.H.

1004.xxx Graduate Applied Music  
(Voical track: Graduate Applied Voice I and II and Opera Role Study I and II)  
1004.560 Form and Analysis  
OR  
1004.540 Jazz Arranging and Composition (Jazz Studies only)  
1005.547 Music and the Related Arts  
Elective: music elective, interdisciplinary course, or foreign language.  
Ensemble experience suitable to specialization.  
Guitar or Piano Accompanying (Guitar and Piano tracks only)
INSTRUMENTAL/KEYBOARD
1004.536 Chamber Music I
1004.537 Chamber Music II
1006.546 Symphonic Literature
OR
1006.542 Opera Literature
1006.509 String Literature
OR
1006.505 History and Literature of Lute and Guitar (Guitar track only)
OR
1006.510 Keyboard Literature (Piano/Organ tracks only)
OR
Music Elective
Guitar Pedagogy (guitarists only)
Piano Pedagogy (pianists only)

Total 31-38 S.H.

COMPOSITION
1004.570 20th Century Literature and Techniques
1004.50x Applied Instrument
Music Theory/Pedagogy
Music Elective

Total 31-38 S.H.

JAZZ STUDIES
1006.503 Jazz History
1004.575 CD Project
1004.541 Jazz Piano (Non-Keyboard Spec.)
Music Elective

Total 29-36 S.H.

VOCAL
1006.542 Opera Literature
1006.506 Art Song
1004.551 Piano Accompanying
Italian, German or French

Total 31-38 S.H.
CONDUCTING (INSTRUMENTAL OR CHORAL)

1006.511 Survey of 20th Century Band Literature
      OR
1006.546 Symphonic Literature
      OR
      Choral Literature
1004.565 Seminar in Band Conducting
      OR
1006.542 Opera Literature
1004.557 Advanced Orchestration
      OR
      French or German
1004.561 Score Reading I
1004.562 Score Reading II

Total 31-38 S.H.

Note: Specialization requirements may be modified only by permission of program advisor.
College of
Liberal Arts and Sciences

Jay A. Harper, Dean
Bosshart Hall
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harper@rowan.edu

Jin Wang, Associate Dean
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The College of Liberal Arts and Sciences celebrates and affirms the humanities, natural sciences, behavioral and social sciences as the core of liberal education and the basis for professional preparation. Committed to excellence in instruction and scholarship, its disciplines promote rigorous inquiry, analytical and integrative reasoning, and decision making skills. The College offers educational experiences designed to enhance the intellectual development, current and future careers, and the overall quality of life of our students. The various curricula in the College combine the richness of liberal arts and sciences theories and traditions with applications for the workplace in the new millennium. In all of its offerings, the College plays an essential role in Rowan’s mission to educate students who remain life-long learners and responsible citizens of diverse communities.

Programs Offered

The College currently offers degree programs leading to a Master of Arts in Mathematics and a Master of Arts in Mental Health Counseling and Applied Psychology. Also recently approved to offer a Master of Arts in Criminal Justice. The College of Liberal Arts and Sciences significantly supports graduate degrees in the College of Education including School Psychology, Educational Services: School Psychologist Certification and Subject Matter Teaching in Mathematics, Biological Science and Chemistry and Physics.

M.A., Mathematics

Hieu Duc Nguyen, Coordinator
Robinson Hall
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The Master of Arts in Mathematics program will provide an opportunity for individuals to pursue advanced study in mathematics and to develop skills that can lead to success in today's technologically oriented society. Whether the goal involves applying mathematics to solve problems in business and industry, teaching in higher education, or preparing for further graduate study in mathematics or related fields, this program enables each student to pursue a course of study that is appropriate for his or her interests. The program has been of special interest to high school teachers seeking to enrich their knowledge of mathematics. The graduate course work will fill gaps and broaden and extend the undergraduate mathematics background of each student. There is sufficient flexibility in the program for students to tailor their curriculum to meet their needs.
Additional Admission Requirements
In addition to the basic requirements for graduate admissions, the applicant for the Master of Arts in Mathematics will usually be expected to have completed a minimum of 30 semester hours of mathematics at the undergraduate level, including courses in calculus through vector calculus, linear algebra, and abstract algebra.

Graduation Requirements
In addition to the course requirements outlined below, students will pass a comprehensive examination given by the Department of Mathematics.

Course Requirements
Students will complete a minimum of 30 semester hours of graduate credits in mathematics. Twelve semester hours will provide a core experience for all graduate students, including two courses in analysis, an advanced course in linear algebra, and a choice of topology or a course in the foundations of mathematics.

Students will also complete 6-9 s.h. from Bank A, 6-9 s.h. from Bank B, and a minimum of 3 s.h. in Seminar and Research. Students should enroll in the required core courses first. The Mathematics Seminar is required and should be taken after most of the course work is completed. The comprehensive exam is usually taken during the Mathematics Seminar.

I. Required Core 12 S.H.
1701.502 Linear Algebra and Matrix Theory
1701.510 Real Analysis I
1701.512 Complex Analysis I
1701.526 Point Set Topology
OR
1701.500 Foundations of Mathematics

II. Bank A 6-9 S.H.
1701.505 Probability & Statistics
1701.511 Real Analysis II
1701.513 Complex Analysis II
1701.524 Abstract Algebra I

III. Bank B 6-9 S.H.
1701.503 Number Theory
1701.504 Introduction to Mathematical Logic
1701.507 Differential Geometry
1703.511 Operations Research I
1703.512 Operations Research II
1701.520 Topics-Applied Mathematics
1701.521 Non-Linear Differential Equations
1701.522 History of Mathematics
1701.525 Modern Geometry
1701.527 Abstract Algebra II
1701.529 Numerical Analysis
1703.550 Topics-Discrete Mathematics
Certificate of Graduate Study in Middle School Mathematics Education

Janet Caldwell, Coordinator
Robinson Hall
856-256-4827
caldwell@rowan.edu

The Certificate of Graduate Study in Middle School Mathematics Education provides an opportunity for NJ middle grades mathematics teachers to increase their mathematical knowledge and related pedagogical skills. The program is designed for those with NJ teaching certificates in disciplines other than mathematics and closely-related fields, who are teaching mathematics in the middle grades or preparing for such an assignment. The program provides teachers with a broad understanding of the conceptual foundation of school mathematics while making connections to the mathematics that they teach.

Students must complete a minimum of 18 semester hours of graduate credits in classes taught both by the College of Liberal Arts & Science's Mathematics Department (12 semester hours) and the College of Education (6 semester hours).

I. Mathematics core 12 S.H.
1703.600 Topics in Elementary Mathematics
1702.528 Mathematical Modeling & Algebraic Reasoning
1701.523 Selected Topics in Mathematics

II. Mathematics Education 6 S.H.
0833.502 Processes and Principles in School Mathematics
0802.552 Piaget and Elementary Mathematics Education

TOTAL 18 S.H.

Certificate of Graduate Study in Secondary Mathematics

Eric Milou, Coordinator
Robinson Hall
856-256-4599, ext. 3876
milou@rowan.edu

The Certificate of Graduate Study in Secondary Mathematics will provide an opportunity for mathematics teachers to pursue advanced study in both mathematics and mathematics education. Goals will include: increasing teachers’ mathematics content knowledge, increasing teachers’ pedagogical knowledge, and increasing teachers’ familiarity with current and historical research in mathematics education.

ADDITIONAL ADMISSION REQUIREMENTS:

The applicant for the COGS in Secondary Mathematics will be expected to have completed a minimum of 30 semester hours at the undergraduate level of mathematics (or have a secondary mathematics teaching certificate). Enrollment in all COGS requires eligibility for graduate study (i.e. attainment of a bachelor’s degree). Matriculation must take place by the completion of 6 semester hours.
Students will complete a minimum of 15 semester hours of graduate credits in classes taught both by the College of Liberal Arts & Science’s Mathematics Department (9 semester hours) and the College of Education's Secondary Education Department (6 semester hours).

I. Mathematics Core 6 S.H.
Select two courses from:
1701.500 Foundations of Mathematics
1701.522 History of Mathematics
1703.550 Discrete Mathematics
1701.503 Number Theory
1701.502 Linear Algebra & Matrix Theory

II. Mathematics Requirement 3 S.H.
1701.561 School Mathematics from an Advanced Standpoint

III. Mathematics Education 6 S.H.
0833.502 Processes and Principles of School Mathematics
0833.600 Problems in Math Ed I

Total 15 S.H.

M.A., Mental Health Counseling and Applied Psychology
James A. Haugh, Coordinator
Robinson Hall
856-256-4500, x3781
haugh@rowan.edu

The focus of the program is on preparing students to become mental health counselors who are involved in the prevention and treatment of a wide variety of mental health problems and other problems such as child abuse and neglect and domestic violence. Students will receive a comprehensive background in the psychological theories, empirical research findings, counseling skills, and treatment approaches necessary for the effective delivery of services in a variety of mental health settings. The program places a particular emphasis upon developing strong skills in differential diagnosis, the ability to conceptualize treatment plans and the use of empirically supported treatment approaches. Students are also required to complete at least 600 hours of supervised practice in a mental health setting.

This program prepares students to become mental health counselors and provides the course work necessary to apply for certification as a Licensed Professional Counselor (LPC) in New Jersey and certification by the National Board of Certified Counselors (NBCC). However, completion of the masters’ program course work is only one part of the requirements for the LPC and NBCC certifications. Specifically, the masters program consists of 48 credit hours with 12 hours of post-masters’ credits available. Combining the 48 credits within the masters program with the 12 credits of post-masters’ certification provides the 60 credits of graduate work required for the LPC and NBCC certification.

In addition to meeting the University requirements, this program requires completion of 12 s.h. of undergraduate psychology including at least one statistics and research methods course and one course in abnormal psychology. Some experience within a mental health setting is also strongly encouraged (e.g., field experience, volunteer work, employment).
Masters Program Coursework

2001.570 Research Methodology and Statistics in Counseling Psychology
2001.610 Career and Lifestyle Development
2001.611 Counseling and Psychotherapy
2001.612 Group Counseling and Psychotherapy
2001.620 Legal and Ethical Issues in Counseling
2001.621 Psychopathology
2001.650 Practicum in Counseling (1 - 3 credits)
2001.650 Practicum in Counseling (2 - 6 credits)
2001.685 Masters Thesis in Psychology I (3 credits)
2001.687 Masters Thesis in Psychology II (3 credits)
2005.501 Intervention Approaches in Psychology and Human Services
2005.610 Social and Cultural Diversity
2006.533 Tests and Measurements
2009.560 Lifespan Development
2009.595 Introduction to Counseling

Total 48 S.H.

Certificate of Advanced Graduate Study in Mental Health Counseling

James A. Haugh, Coordinator
Robinson Hall
856-256-4500 x 3781
haugh@rowan.edu

This certificate program consists of 12 credit hours of advanced graduate study. The graduate certificate program is intended for individuals who have already completed a master's degree in counseling psychology and need additional graduate course work in order to qualify for state licensure and national certification. Additionally, the program is available for mental health professionals in the community seeking to enhance their professional development. The courses within the certificate are intended to be advanced courses within the profession that will allow students to improve their practical knowledge and skills.

Admission to the Program:

In addition to the minimum requirements of the University for admission, this program requires a master's degree from an accredited institution in counseling psychology or a closely related field. In addition, applicants are required to submit their graduate transcripts and one letter of recommendation.

Students may complete any of the four courses listed below:
2003.620 Cognitive Behavioral Treatment Strategies
2003.624 Psychopathology of Childhood and Adolescence
2010.610 Psychopharmacology
2001.630 Family Systems and Family Therapy
2005.502 Fundamentals of Drug and Alcohol Abuse and Dependency
2003.518 Psychological Evaluation and Counseling Service to Combat Alcohol and Drug Abuse

Total 12 S.H.
Substance Awareness Coordinator Certification

Richard Fopeano, Coordinator
Health & Exercise Science
Esbyjornson Hall
856-256-4500, ext. 3740

Linda Jeffrey, Coordinator
Robinson Hall
856-256-4874
jeffrey@rowan.edu

A state law passed in January 1988 requires school districts to set up substance abuse prevention, intervention, and treatment referral programs. The legislation also mandates that substance awareness coordinators be designated to serve school districts in all areas of the state. These individuals must:

1. assist with the in-service training of school staff concerning substance abuse issues and the district program to combat substance abuse
2. serve as an information resource for substance abuse curriculum development and instruction
3. help districts revise and implement substance abuse policies and procedures
4. provide counseling services to pupils regarding substance abuse problems
5. and, where necessary, cooperate with juvenile justice officials in offering substance abuse treatment services

Admission to the Program

In addition to the minimum requirements of the University for admission, this program requires a bachelor’s degree from an accredited institution in health, psychology, human services, social work, or a field leading to teacher certification. Students may complete only two courses in this program prior to acceptance as a fully matriculated student.

Course Requirements

In order to satisfy the academic requirements for State Substance Awareness Coordinator (SAC) certification, all of the following courses must be completed at Rowan University.

- 2005.502 Fundamentals of Drug and Alcohol Abuse and Dependency
- 2009.512 Developmental Psychology of Drug and Alcohol Abuse
- 2003.518 Psychological Evaluation and Counseling Services to Combat Alcohol and Drug Abuse
- 0837.525 Curriculum Strategies in Substance Awareness

Total 12 S.H.

Curriculum Description

The curriculum (above) for the SAC certification program are courses taught by faculty from the departments of Health/Exercise Science and Psychology.

The twelve semester hours are designed to be completed over two consecutive semesters. Students who take longer than one academic year to complete the certificate program must follow the specific course sequence prescribed by course prerequisites. Students have a maximum of four years from the date of matriculation to complete the program.

A state-approved school district-based residency is also required before the award of the SAC certificate. Details regarding this 300 hour requirement as well as other State requirements are available from the New Jersey Department of Education.
GRADUATE COURSES

0401 Biology
0401.500 Evolutionary Theory 3 s.h.
Prerequisite: 6 credits in Biology or permission of the instructor
Historical development of the principles of organic evolution; modern application of genetics and cytology
to the understanding of the nature of this process. This course may not be offered annually.

0404 Plant Morphology
0404.579 Comparative Morphology of Vascular Plants 3 s.h.
Prerequisite: 0402.200, 0402.201
Investigation of vascular plants by comparison of morphological features and reproductive cycles of selected
forms in the Psilopsida, Lycopsida, Sphenopsida and Pteropsida. Introduction of Paleobotanical information
to provide a background for the origin, evolution and phylogeny of the surviving types of these groups.
Lecture and laboratory. This course may not be offered annually.

0406 Plant Physiology
0406.580 Plant Physiology 3 s.h.
Prerequisite: 0402.200, 0402.201, 1907.200, or permission of instructor
Principles and factors concerned with development of plants: Nutrition, water relationships, photosynthesis,
chemosynthesis, reproduction, growth. This course may not be offered annually.

0410 Physiology, Human & Animal
0410.587 Animal Physiology 3 s.h.
Prerequisite: 0401.100, 0401.101
A study of physiological control systems and vegetative activities of animals in various invertebrate and vertebrate phyla relative to cellular regulation, osmo-regulation, ionic regulation, regulation of pH, blood flow
regulation, nutritive requirements, feeding, digestion, absorption, body fluids, respiration, and intermediary
metabolism. This course may not be offered annually.

0414 Biochemistry
0414.540 Introduction to Biochemistry I 3 s.h.
Prerequisite: 1907.201, 0401.100, 0401.101
This course is concerned with the chemical compounds and chemical reactions which are of paramount
importance to the functioning of biological systems. The major metabolic pathways for energy production
and biosynthesis are examined. The requirements include a research paper or individual project. Admission
to the course is at the discretion of the Graduate Advisor. This course may not be offered annually.

0420 Ecology
0420.525 Environmental Toxicology 4 s.h.
Prerequisite: 0401.100, 0401.101, 1906.100 or 1906.101, 1907.200, 0420.310
This course covers topics related to the fate and impact of pollutants in the environment. This course deals
with laws and regulations regarding pollutant discharges, the kinds of chemical pollutants, the transport
and distribution of such chemicals into the environment, and their effect on population and communities as
well as individual organisms. The acute and chronic effect of these pollutants, the principles of environmental monitoring and assessment, and special examples and case studies will be analyzed. Hands-on research will be carried out in toxicological testing during the semester.

0420.594  Advanced Ecology 3 s.h.
Prerequisite: 0420.310
The relationships of plants and animals to measurable components of their physical, chemical and biotic environments; ecology, environmental concepts; physiochemical aspects of the atmosphere, soils and bodies of water, the species and interspecific relationships, community and succession, productivity. Lecture and laboratory. This course may not be offered annually.

0420.595  Pine Barrens Ecology 3 s.h.
Prerequisite: 0420.310 or 0420.594
Field-laboratory experience investigating the unique Pine Barrens of New Jersey to understand what it is, how it became what it is and conditions which tend to maintain it.

0422  Genetics

0422.598  Human Genetics 3 s.h.
Prerequisite: 0401.100, 0401.101, 0422.335 or permission of the instructor
Patterns of transmission of single gene traits, human biochemical genetics, autosomal and sex-linked chromosomal anomalies, immunogenetics and blood groups, screening for genetic diseases and prenatal diagnosis. Lecture, laboratory sessions or the equivalent. This course may not be offered annually.

0427  Embryology

0427.503  Concepts of Comparative Embryology 4 s.h.
Prerequisite: 0401.100, 0401.101
This graduate laboratory course focuses on the morphological and physiologic processes involved in embryogenesis of animals. The course includes the development of echinoderms, amphibians, birds, and mammals. Considerable emphasis will be placed on organogenesis and the development of organ systems.

0427.597  General Embryology of Animals 3 s.h.
Prerequisite: 0401.100, 0401.101
This laboratory course focuses on morphologic and physiologic processes involved in the development of embryos from fertilization and the 1-cell stage to the newborn/newly-hatched. The course includes the development of invertebrates, amphibians, birds, and mammals.

0501  Business, General

0501.518  Integrative Managerial Skills 3 s.h.
Prerequisite: Admission to M.B.A. Program or permission of M.B.A. Program Director
This course serves as a keystone course for the M.B.A. program. Key skills, tools, and issues necessary for further study will be developed and extended. Course topics and techniques include information systems, financial ratios, behavioral, presentation, team building, quantitative analysis, critical thinking, written communication, legal and ethical issues, and library research including electronic data bases and internet research.

0501.521  Integrative M.B.A. Seminar 3 s.h.
Prerequisite: Completion of all core courses in the M.B.A. curriculum or permission of the instructor
A capstone course for the M.B.A. program, it aids students in reinforcing and integrating core courses by studying strategic audits and process analysis techniques. Student projects will use teams to analyze how organizations use people, operational management, information systems and financial measurements to achieve strategic and operational effectiveness.
0501.600  Special Topics in Business Administration  3 s.h.
(Students may elect two special topic courses.) Students will study advanced level topics in specific disciplines as identified through participation in in-depth seminars on topics to be determined by faculty in consultation with the Graduate Committee of the College of Business. Students will complete research or projects on specialized topics in various disciplines in Business Administration. Students may take each topic only once. This course may not be offered annually.

0503 Accounting

0503.500  Managerial Accounting  3 s.h.
Prerequisite: 0501.518 or permission of MBA director
This course takes a managerial approach with emphasis on decision-making. It includes financial statement analysis and topics on determination of cost behavior using regression analysis and learning curves, activity based costing, cost allocation, performance measurement, and the decision-making process.

0503.502  Advanced Managerial Accounting  3 s.h.
Prerequisite: 0503.426 or 0503.500
Taking a managerial approach, this course examines decision making by management. It includes topics on activity-based cost allocation, determination of cost behavior using regression analysis and learning curves, cost allocation, the decision-making process and decision models under uncertainty, performance measurement and executive compensation.

0503.503  Corporate and Partnership Taxes  3 s.h.
Prerequisite: 0503.316 or equivalent course
This course presents an overview of the Federal Tax System relating to various business forms including corporations, partnerships and exempt entities. Students will examine major tax legislation and judicial precedents with a focus on current and pending legislation. Topics will include corporate organization, accumulations and liquidation, partnership formation, S corporations, exempt organizations, estate and gift taxation, including trusts. Research and preparation software will be used throughout the course.

0503.504  Seminar in Auditing  3 s.h.
Prerequisite: 0503.410 or equivalent course
Students will develop an understanding of the judgmental issues faced in providing audit and assurance services. Further emphasis will be the application of underlying accounting concepts to solve these judgmental issues. In addition, an emphasis will be on the auditor's decision-making process and the nature and amount of evidence the auditor should accumulate given engagement circumstances.

0503.505  Seminar in Business Law  3 s.h.
Prerequisite: 1498.242 or equivalent course
In this course, students study the legal aspects of sales, liability, secured transactions, commercial paper and consumer credit. In addition, the course will emphasize legal analysis and research.

0503.506  Advanced Domestic & International Accounting  3 s.h.
Prerequisite: 0503.311 or equivalent course
This financial accounting course focuses on the accounting for corporate mergers and acquisitions, and the accounting and financial reporting requirements of corporations with both domestic and international subsidiaries. It includes coverage of international financial reporting comparability.

0503.507  Government and Non-for-Profit Accounting  3 s.h.
Prerequisite: 0503.311 or equivalent course
This financial accounting course focuses on the contemporary accounting issues of governmental and non-profit organizations. It includes: financial reporting, budgeting, forecasting and strategic planning in the environments of local, state, federal government, colleges and universities, hospitals, and voluntary health and welfare organizations.
GRADUATE COURSES

0503.508 Seminar and Research in Accounting 3 s.h.
Prerequisite: 15 credit hours at the graduate level in Accounting
This seminar provides the opportunity for students to improve their professional research skills and advance their own scholarly development in the accounting field. Taken after five graduate accounting and business law courses, it provides a synthesis of prior learning. Students will work collaboratively with the professor and other enrolled students to develop and complete a major research project and other assignments. Topics may include financial, not-for-profit, managerial, auditing, or tax accounting.

0503.509 Intermediate Financial Accounting 3 s.h.
Prerequisite: 0503.211
This course will include a review of the accounting process, the conceptual framework, the preparation of financial statements and specific principles related to the accounting for current assets, property, plant and equipment, liabilities, leases, income taxes, pensions, and shareholders’ equity. Research and empirical evidence will be emphasized. This course is restricted to students who have not taken Intermediate Accounting I and II at the undergraduate level.

0503.510 Financial Statement Analysis 3 s.h.
Prerequisite: 0503.311 or 0503.500
This course will take an expanded study of financial statement analysis from the point of view of the primary users of financial statements: equity and credit analysts. The analysis and use of financial statements will also emphasize the properties of numbers derived from these statements, and the features of the environment in which key decisions are made in using financial statement information. Research and empirical evidence will be emphasized.

0504 Finance

0504.500 Managerial Finance 3 s.h.
Prerequisite: 0501.518, 0503.500, (prerequisite/corequisite) 0507.500
Students in this course will learn valuation techniques including adjusted present value, equity cash flows, and real-option valuation. In addition to comparing alternative valuation techniques and the assumptions and limitations underlying each, students explore the technical difficulties and incentive effects caused by high leverage, the relation between capital structure and capital costs, the interaction between a firm’s financial structure and its business strategies, the conditions contributing to potential under or over-valuation of a firm’s prospects by the market, and the managerial consequences of such mis-valuation.

0504.512 Capital Budgeting 3 s.h.
Prerequisite: 0504.500
This course includes the following topics: estimation of project cash flows, interest, annuity, and present value calculations, evaluation of projects under conditions of certainty and risk, strategic planning in capital budgeting, and leasing. This course may not be offered annually.

0504.516 Issues in Finance 3 s.h.
Prerequisite: 0504.500
This course includes the following topics: mergers and acquisitions, financial structure analysis, cost of capital analysis, capital budgeting, portfolio management, financial institutions, money and capital markets, and international finance. This course may not be offered annually.

0504.600 Investments/Portfolio Analysis 3 s.h.
Prerequisite: 0501.518, 0507.500
Students will analyze and develop an ability to deal with the following topics: investment values and market price with regard to risk, return, portfolio diversification, taxes and inflation. They will also examine the role of fixed income securities versus common stock prices, yields, returns and valuations; warrants, options and future contracts, U.S. and foreign securities markets, and the rapidly developing science of portfolio management as it applies to both the firm and the individual. This course may not be offered annually.
0506 Business Management

0506.500 Organization Behavior 3 s.h.
Prerequisite: Completion of, or concurrent enrollment with, 0501.518
Students will study and develop skills in interpersonal behavior in organizations and groups. They will learn about issues in leadership, how groups function, elements of power and influence, conflict management, management of time and stress, creative and rational problem solving in groups. In addition, they will study theories of motivation and methods of empowerment in organizations.

0506.501 Advanced Operations Management and Strategy 3 s.h.
Prerequisite: 0501.518
This course is designed to familiarize students with the complexities of operating a manufacturing, as well as a service, organization. The focus is primarily on gaining a competitive edge by improving functions of operations management. Concepts and tools pertaining to business forecasting, operations decision-making, resources allocation, location and capacity planning, inventory control and management, facility layouts, scheduling, project management, and quality control and management will be covered. Case studies and team projects will also be used to provide practical applications in a realistic business context.

0506.502 International Business and Society 3 s.h.
Prerequisite: Completion of, or concurrent with, 0501.518
This course addresses numerous aspects of the increasingly global business environment and implications for business organizations and key stakeholders. Frameworks for comparing political, legal, social, economic, and governmental differences across nations are utilized. Macro issues include trade theories, trade regimes, roles of governments and global institutions. Strategies and structures adopted by various types of international firms and functional approaches to international finance, management, and marketing are also included.

0506.503 Organization Development 3 s.h.
Prerequisite: 0501.518
Students study the application behavioral science in the management of planned organizational change and development. In addition to the analysis of issues facing the change agent, students also develop skills in implementing and intervening in the effort to improve organizational effectiveness. This course may not be offered annually.

0506.504 Strategic Project-Based Experience 3 s.h.
Prerequisite: graduate standing
This course is designed to provide strategic focused field based project learning experiences and opportunities for graduate students by affording them the opportunity to work with a wide variety of public and private organizations. The course uses a team-based approach to offer consulting advice to organizations with the goal of improving their performance. The emphasis in the course is on experiential approaches that provide a participative type of learning about the crucial issues faced by organizations. This course is interdisciplinary in nature and open to all graduate students.

0506.505 Entrepreneurship and Innovation 3 s.h.
Prerequisite: graduate standing
This course provides a broad framework for understanding the nature of entrepreneurship in multiple organizational settings. The course introduces students to the innovation and idea generation process and helps students apply an alternative way of "thinking" to assist in solving difficult issues for government, business, and the non-profit sector.
0506.506 Corporate Entrepreneurship and New Venture Development 3 s.h.
Prerequisite: graduate standing
This course provides an overview of the potential for innovation and entrepreneurial opportunities or new ventures within a corporate environment. The course covers various aspects of corporate entrepreneurship and new venture development. Major topics include understanding the corporate entrepreneurial revolution, learning about the nature of entrepreneurship within established organizations, understanding the requirements for setting up an environment conducive to new ventures within a corporate setting, and learning about the entrepreneurial direction of firms as they grow and evolve. Among the issues discussed are application of entrepreneurship to established firms, the disparity between start-up and corporate entrepreneurship, the role of creativity within corporate entrepreneurship, the relation to product innovation and technology, the importance of corporate strategy within an entrepreneurial framework, and what it takes to create an entrepreneurial culture.

0506.601 Strategic Planning for Operating Managers 3 s.h.
Prerequisite: 0501.518
This course prepares the operating manager for the responsibilities of performing strategic planning. The course will identify what goes into and how strategic planning is performed. Strategy formation and evaluation will be assisted by computer decision models and management games. The interrelationships of organizational units and pro-active management posture with respect to environmental forces will be stressed. This course may not be offered annually.

0506.605 Strategic Human Resource Management 3 s.h.
Prerequisite: 0501.518
Strategic Human Resource Management consists of planned organizational activities designed to increase organizational effectiveness and equity. This course outlines the transformation of HRM from a clerical function to an important strategic partner of top management. It focuses on the ability of HRM to provide a source of competitive advantage to forward-thinking organizations.

0507 Operations Research

0507.500 Managerial Decision Making Tools 3 s.h.
This course requires the application of analysis and decision making tools in a business setting, with emphasis on the evaluation of problems facing the modern firm in a changing global marketplace. It provides in-depth coverage of analytical tools that are invaluable to the entrepreneur/manager as he or she is confronted with strategy and implementation decisions in a competitive world.

0507.600 Business Forecasting 3 s.h.
Prerequisite: 0501.518 or 0507.500
This course is designed to acquaint the graduate student with the advanced statistical forecasting techniques. Upon completion of the course, the student should be able to identify a forecasting problem, gather data and use computerized statistical packages to obtain solutions, analyze results, determine the validity and reliability of the model, and if necessary, recommend alternative methods to solve the model. This course may not be offered annually.
0509 Marketing

0509.500  Marketing Management 3 s.h.
Prerequisite: Completion of, or concurrent with, 0501.518
This course focuses on managing the marketing function in a dynamic, competitive environment in coordination with other organizational functions to enhance the overall performance of an organization. Attention will be devoted to the design of strategies for the achievement of competitive advantage in product/service offerings, pricing, promotion and distribution. Students will build upon their existing knowledge base of marketing concepts and will develop or extend competencies in analytical decision-making, ability to identify market opportunities, and ability to develop and evaluate marketing plans.

0509.501  Consumer Analysis 3 s.h.
Prerequisite: 0509.500 or permission of instructor
Students will conduct detailed analyses of consumer and/or business markets. After examining a range of conceptual materials and research methodologies, they will apply these insights to the analysis of actual decision-making situations by means of case studies and/or independent research projects.

0509.600  International Marketing 3 s.h.
Prerequisite: 0509.500 or permission of instructor
Students will examine all issues facing marketing managers in the light of the unique challenges posed by the internationalization of the economy. The cultural, economic, political, and legal environment will be examined. Market research in world markets, the planning and development of consumer and industrial products, promotion, pricing and distribution will also be analyzed. This course may not be offered annually.

0601 Communication Studies

0601.500  Working with Printers, Clients, and Colleagues to Produce an Effective Publication .5 s.h.
Students will learn how to establish rapport with printers and clients so the best printing can be delivered for the lowest price. Students will learn to plan publications schedules and how to anticipate and overcome deadline challenges. Writing specifications for bids will be covered.

0601.501  Basic Typography and Design .5 s.h.
Students will learn the basics of typography and design. How to use type effectively and how to design a functional page for various kinds of readers will be emphasized.

0601.502  Advanced Typography and Design 1 s.h.
Prerequisite: 0601.501
Students will learn how to locate and evaluate research on typography and design. They will learn how to apply research findings regarding type size, line length, headlines, white space, color, photos, etc. to prepare outstanding publications.

0601.503  Getting the Most out of Art and Photography in Your Publication .5 s.h.
Students will learn how to use photographs, clip art and other artwork to make a publication effective. Choosing the right art and knowing when to use which kind will be emphasized, as will computer use.

0601.504  Copyfitting and Paste-up 1 s.h.
Students will learn how to count copy so they can fit copy on a page. Students will learn how to paste up pages for the printer and for the camera. Hands-on experience will be offered, emphasizing the use of Quark Express.
GRADUATE COURSES

0601.505 Publications Potpourri: What the Professionals Do to Assure Publication Effectiveness and Award-winning Publications .5 s.h.
Students will learn publication trends as determined from award-winning efforts nationally. They will also learn how to determine audience reaction to publications and how to evaluate their effectiveness.

0601.506 Newswriting 1 s.h.
Students will learn journalistic style and how to prepare effective news releases. Selecting news topics and writing succinctly will be emphasized.

0601.507 Tightening Writing and Translating Jargon to Comfortable Language .5 s.h.
Students will learn to edit the way professional writers do, getting the most from every word. Emphasis will be placed on writing so lay readers can understand. Students will learn how to use the fog index to help themselves and others write better.

0601.508 Writing Effective Newsletter and Brochure Copy .5 s.h.
Students will learn how to write copy that commands the attention of different types of newsletter and brochure readers. Writing for the client and for the reader will be emphasized.

0601.509 Writing Leads That Get Attention .5 s.h.
Students will learn how to gain readers’ attention by writing effective leads. Emphasis will be placed on writing the first paragraph or two of news stories, reports and memos.

0601.510 Writing Reports, Letters and Memos .5 s.h.
Students will learn how to write reports, memos and letters that communicate effectively with various kinds of readers. Informative and persuasive writing efforts will be emphasized.

0601.511 Writing Speeches .5 s.h.
Students will learn how to research the audience, how to locate information and how to write various kinds of speeches. Evaluating the effectiveness of a written speech will be covered.

0601.512 Interviewing Techniques and Research Organization .5 s.h.
A short-term course designed to familiarize students and practitioners with a variety of ways to conduct interviews and organize research. Students will be able to develop stories through proven interviewing techniques. Professors will give helpful hints on how to organize and outline data. Creative writing and overcoming writers’ block will also be explored.

0601.513 Feature Writing .5 s.h.
Students will learn how to prepare and place feature stories for newspapers, journals and magazines.

0601.514 Persuasive Writing .5 s.h.
Students will learn in this module additional technical skills in modifying opinion through writing. Students will have the opportunity to offer their own writing critique by professors and professionals in the field. Students will receive a personal checklist of their persuasive writing needs during the course.

0601.516 Using Film in Public Relations .5 s.h.
The techniques of making a film and its use in a public relations program will be the content of the course. Appropriate film subjects, film principles, the planning of a story, production practices and the effective use of film in PR will be covered.

0601.517 Working with Radio and T.V. 1 s.h.
Students will learn how electronic media requirements differ from print media. They will learn how to prepare public service and news announcements for radio and television.
0601.518 Publications Layout and Design 3 s.h.
This course stresses skill in the development and supervision of brochure layout, typography, and editing methods, and the preparation of professional publications of various kinds. Included in this course are these five publications modules: 0601.500, 0601.501, 0601.503, 0601.504 and 0601.505.

0601.519 Using Audio/Visuals in Public Relations .5 s.h.
This module will assist students and practitioners with a print background to make the electronic leap to contemporary Public Relations practices. The course will help make practitioners more comfortable with various audio-visual tools.

0601.520 Preparing Effective Displays and Exhibits for Public Relations .5 s.h.
The course will show students how to plan, set up, and evaluate effective exhibits and displays for public relations purposes. As part of this, students will study the importance of exhibits and displays, as well as the types that would be most effective in communicating with various audiences.

0601.524 Fundraising and Development 1.5 s.h.
Students will learn how fundraising and development offices are organized, what research and case studies say about fundraising and development and how to plan and evaluate campaigns.

0601.525 Making Effective Presentations .5 s.h.
Students will learn how to prepare effective presentations. Included will be knowing and involving the audience, pacing the presentation and using audio/visual materials and handouts.

0601.526 Planning and Conducting Workshops and Conferences .5 s.h.
Students will learn how to plan and conduct workshops. Included will be involving the audience in planning, choosing sites, working with speakers and evaluating the workshop.

0601.527 Planning and Conducting Special Events .5 s.h.
This course will survey the problems and solutions surrounding the staging of special events in the practice of public relations. Events like groundbreakings, news conferences, dignitary visits, seminars, anniversary celebrations and many more pose planning and implementation problems for the practitioner. Students will anticipate and solve those problems and have the option to make plans of their own for upcoming events.

0601.528 Communications with Special Publics .5 s.h.
This course will show students how to recognize the characteristics of special publics such as blacks and other minorities, women, senior citizens, youth influentials and the community power structure. Featured will be communication methods and strategies of communicating effectively with these special publics.

0601.529 Using Advertising to Your Best Advantage .5 s.h.
Students will learn how to use advertising in the public relations field to the best advantage of their organization or client. They will study the role, advantages, uses, placement, problems and legal implications of advertising. Included will be creative work in planning and writing advertisements and commercials.

0601.530 Internal Communications in Organizations .5 s.h.
Both lateral and vertical communications will be studied in various organizations. The importance of good internal communications on effective external communications will be highlighted. Ideas, plans and methods of initiating and maintaining an effective internal communications program will be emphasized.

0601.531 Media Planning and Buying .5 s.h.
Students will learn how to devise a media plan that will most effectively carry their message to the target audiences. They will gain practice identifying audiences, developing a media budget, devising a media work plan and buying media.
GRADUATE COURSES

0601.532 Media Relations .5 s.h.
Students will learn how the various media are organized and what kinds of news the media representatives seek. Knowing what news is and delivering it to the right people will be emphasized. Conducting a news conference and the importance of accessibility will be covered.

0601.533 Crisis Public Relations .5 s.h.
Students will learn how to anticipate crises and how to plan a communications program that works during a crisis. Working with internal and external audiences before, during and after a crisis will be covered.

0601.534 Small Group Communications .5 s.h.
Addressed in this course will be the definition of small group communication; why to study small group communications; and communication factors such as group size, spatial arrangement in face-to-face groups, status, rank, and power; leadership; group climate; cooperation, competition, and conflict in group climate; and communication networks.

0601.535 Interpersonal Communications .5 s.h.
Considered in this course will be communication between two people. Models of communications developed by authorities in the field will show how the communications process works. Featured will be the concepts of communications such as the frame-of-reference, empathy, authenticity, interpersonal trust, and feeling content. The course will help students understand some of the communication barriers encountered in day-to-day work.

0601.536 Public Relations Law and Ethics 1 s.h.
The course will acquaint students with the substance and interpretation of the "Code of Professional Standards for the Practice of Public Relations," which is the official code of the Public Relations Society of America. During the course students will become familiar with the major laws governing broadcasting, publishing and speaking. A key ingredient of the course will be the opportunity for students to develop personal ethical stances about communications and to refine their skills at judging ethically unclear situations in communications.

0601.537 Contemporary Public Relations Challenges 1 s.h.
This course will mix lecture with seminar discussions on key issues of the day affecting the practice of public relations. Classic problem-solving and decision-making designs will be part of the discussion about the contemporary events. Individual, on-the-job problems from class participants will be discussed and solved in case study fashion. (Using the computer for PR purposes will be stressed.)

0601.538 Legislative Liaison for Public Relations Practitioners .5 s.h.
From this course students will learn how to identify from government officials and records information that affects organizations; to work effectively with government officials at all levels, local, state and federal; to promote legislation that would be helpful to an organization; and to obtain cooperation from government officials and groups.

0601.539 Client Relationships .5 s.h.
Students will study how to obtain and keep clients in the highly competitive field of public relations. They will be shown how to develop effective techniques to assure that the relationship between client and agency is a mutually beneficial one.

0601.540 Marketing Communications 1 s.h.
The relationship of marketing and public relations will be explored. Marketing techniques-including cost-effective ways of reaching key audiences-will be discussed, as will positioning, testing and evaluating.

0601.541 Understanding and Writing Grants and Proposals 1 s.h.
Students will learn where to get grants, how proposals are evaluated and how to write and present proposals.
0601.544  Public Relations Planning  2 s.h.
This course will cover the classic ways to construct a public relations plan, including writing goals and objectives, establishing campaign themes, and strategies, developing PERT and GANTT charts, specifying plan details and learning how to monitor and evaluate the plan. Students will also learn how to write a proposal, how to identify the real communications problem, and how to counsel management about policy related to the success of the plan.

0601.546  Contemporary Rhetoric  3 s.h.
Contemporary Rhetoric introduces students to rhetorical theory and its applications. Students will be exposed to a brief history of rhetorical thought, the contributions of major theorists and movements, the practical implications of rhetorical theory, and the ways in which different groups use rhetoric. Contemporary perspectives on rhetoric will be emphasized. In addition to responses to theoretical works, students will produce an analysis of a text or texts from their own area of interest, investigating the application of rhetorical theories in a variety of environments.

0601.547  Techniques in Communication  3 s.h.
This course consists of five writing modules with varying credits: 0601.506-Newswriting, 0601.507-Tightening Writing and Translating from Jargon to Comfortable Language, 0601.509-Writing Leads That Get Attention, 0601.510-Writing Reports, Letters and Memos, and 0601.513-Feature Writing. Instruction is given in the five modules in journalistic writing and editing. Students will learn how to prepare effective news releases, to edit the way professional writers do, to gain readers’ attention by writing effective leads, to write reports, memos and letters that communicate effectively, and to prepare and place feature stories for newspapers, journals and magazines. Description of individual modules is given under each respective number.

0601.549  Issues in Composition Studies  3 s.h.
Issues in Composition Studies examines the dominant theories, texts and ways of knowing that are fundamental to the discipline of composition/rhetoric. Topics include current and historical perspectives on the composing process, the formation and functions of discourse communities, writing as a social process and methods of assessment. The course will demonstrate various avenues for research and teaching in composition and rhetorical studies, will provide students with knowledge necessary to construct a theoretical model for the everyday teaching of writing and will assist students in applying and refining that model.

0601.550  Introduction to Communication Research  3 s.h.
A study of the research process as it relates to the task of writing a communication thesis. Emphasis will be placed on the four standard, accepted types of research. Students will examine the unique purposes, features, procedures and uses of each research type, using the information as the basis for creating a thesis proposal.

0601.551  Public Relations Overview  3 s.h.
This is an overview of the relationships between an organization and its publics. Development of understanding among them is stressed. The course presents the theoretical foundation of public relations and outlines techniques of structured communications between an organization and its publics.

0601.552  Organizational PR and Management  1.5 s.h.
Students will learn methods of informing the public about the function of the public relations office and practitioner in an organization, and the relationship of executives, middle managers and other employees to the public relations program. In addition, students will analyze all phases of public relations management, including determining and writing a budget, in-service training, agency service pricing and discounts, working with clients, and complying with SEC regulations on financial disclosures.

0601.553  Graduate Case Studies in Public Relations  1 s.h.
This course reviews and predicts how organizations solve their PR challenges. Through case studies, students evaluate issues, audiences and strategic elements of each situation. Students work through problems in seminar situations and write position papers.
GRADUATE COURSES

0601.554 Core I: Theories and Techniques of Writing 3 s.h.
Core I offers an in-depth examination of theories of composing, focusing on the interdisciplinary nature of writing through inquiry into rhetorical elements common to all writers, for example, genre, tone, audience, point of view, and voice. It also considers basic principles and techniques of writing, including narration, dialogue, exposition and style. Students will examine many genres of writing and compare and contrast the application of techniques to the differing genres.

0601.555 Writing for Electronic Communities 3 s.h.
Prerequisite: Permission of instructor, graduate standing or approved senior-level undergraduate
This course presents the rhetorical, social, and practical dimensions of writing in electronic (cyber) contexts. Students focus both on the various roles an individual creates and maintains when writing for different cybermedia formats and the kinds of conventions, concerns and grammars that exist in discrete electronic systems like the World Wide Web, listservs, distribution lists, the Intranet, e-mail, and hypertext. Seminar presentations and a semester-long project in a concentrated area of writing for a particular electronic community demonstrate students' ability to communicate on-line.

0601.556 Assessment of Writing 3 s.h.
Assessment of Writing examines the dominant methods, issues and concerns that are central to the discussion and evaluation of students' written work. Topics include current and historical perspectives on writing assessment, the use of various models of writing assessment, the political and legal issues connected to writing assessment, and the validity and reliability of assessment models. The course will introduce students to the types of assessment models used in the field of composition, will explore the effectiveness of comments on papers, and will examine how to assess errors in writing. This class will also provide students with knowledge necessary to apply a range of assessment models in the application of writing across multiple workplace situations, and will assist students in applying and refining those models to new developments in computer-assisted writing.

0601.557 Advanced Feature Writing for Print Media 3 s.h.
Students in this graduate level writing workshop will report and write eight publishable-quality features on varied topics. They will learn how to write feature leads and 'nut grafs' and how to structure long stories. They will also learn how to develop and present story ideas to editors and how to submit completed work for publication.

0601.558 Advanced Fiction Workshop 3 s.h.
During this graduate level workshop, students will complete, through the composition of a first draft and several revisions, at least three full-length short stories or novel chapters of publishable quality. By participating in these workshop-style discussions and critiques of others' work, students will develop a critical and analytical vocabulary. Students will also learn how to prepare manuscripts and present them to editors and agents.

0601.559 Core II: Research Methods for Writers 3 s.h.
Core II surveys non-quantitative research methods writers use. This class examines techniques of print and on-line research, interviewing, and case studies to develop the ability to weigh and assess the reliability and relevance of information. Students will learn to identify and present problems in writing using different perspectives and learn how these research styles guide a writer's interpretation of information. The course prepares students to develop their own descriptive research projects.

0601.560 Managerial Communication 3 s.h.
Managerial Communication introduces students to the theoretical and practical insights of corporate communication. The course helps students develop leadership communication skills and is designed to improve communication skills for managers, information workers, and other professional writers. Students will learn about rhetorical theories and rhetorical strategies for responding to communication situations, current forms of corporate communication, effects of technology and globalization on corporate communication, and guidelines for ethical communication. Students will prepare a variety of professional quality documents in response to real world, case-based assignments.
0601 Communication, Composition & Rhetoric

0601.561 Seminar I 3 s.h.
Prerequisite: 1601.554, 0601.559, 12 s.h.
Seminar I addresses the “professionalizing” aspects of writing and demystifies the publication process; students will learn how to negotiate contractual agreements, how to prepare writing for publication, how to handle publishers’ copy editing tactfully, whether to use a literary agent, and the publishing differences across the writing markets (scholarly versus trade, specialized trade publications, textbooks, creative outlets, Internet publishing, and so on). In addition, the class will have a short unit on grants and funding, as many writers need external financial support for their work. Students will explore the benefits of joining writers’ associations and guilds and the types of responsibilities writers take on when writing for publication. Seminar I also introduces students to the thesis or project requirement for graduation and all students are expected to complete a written prospectus and begin the preliminary stages of their thesis or project.

0601.564 Information Architecture 3 s.h.
Information Architecture explores the connections among web site usability, interactivity, design, and navigation principles as each relate to the written content. Students investigate how written content influences the look and user-friendliness of web sites. Specific issues addressed in the course include presenting content for audiences with disabilities or for non-English speakers; privacy and security concerns; and the rise of information anxiety in the general public.

0601.565 Technical Writing
Technical Writing introduces students to the rhetorical, ethical, and professional issues associated with technical communication. It focuses on the rhetorical principles behind standard formats and styles of technical documents. It explores topics such as, document design; ethics (including issues of product liability); editing, style, and mechanical correctness; the role of technology; and the impact of the global marketplace.

0601.566 Editing the Literary Journal 3 s.h.
This course provides hands-on experience with the editorial and managerial processes involved in publishing a literary journal (Asphodel). Students will study other successful journals and the basic reference guides to determine the criteria for success. Working with the instructor and various section editors, students will evaluate submissions; communicate with contributors, participate in soliciting submissions, distribute the journal and involve themselves with aspects of layout and design. They will be exposed to matters of budget and funding as well. Because the syllabus complies with the Asphodel publishing process, contact hours are distributed over two semesters.

0601.571 Seminar II 3 s.h.
Prerequisite: 1601.554, 0601.559, 0601.561, 15 s.h.
Seminar II prepares students to complete the required thesis or project to receive the Master’s degree in Writing. Students will develop their thesis or project from the prospectus created in Seminar I, select an Academic Thesis Advisor, and write the rough drafts of the first three installments of their thesis or project under the guidance of the Graduate Program Coordinator. Students will then work with their Academic Thesis Advisor to revise and polish their thesis or project to present to the faculty and students in a symposium format.

0601.610 Internship in Public Relations 3-6 s.h.
Prerequisite: Permission of the program advisor
This course requires on-the-job apprenticeship in a public relations program that involves a wide variety of tasks. The internship is overseen by a public relations professional on the job and by a PR professor.

0601.618 Special Topics 3 s.h.
GRADUATE COURSES

0601.620  Seminar in Public Relations  3-6 s.h.
Prerequisite: Acceptance into the program and program advisor’s permission; student must have completed or be enrolled in 0601.547, 0601.550, and 0601.551
Each student will be required to develop a major communication project or thesis on any phase of educational or corporate communications. The project or thesis will display appropriate research procedures and skill in communications. Some seminar sessions will be used to provide additional communications background for students. Students are required to complete both the fall and spring seminars for the program. The fall semester is a prerequisite for the spring semester. The student must have completed or be enrolled in Public Relations Overview, Techniques of Communication, and Communications Research.

0601.630  Writing Difference  3 s.h.
Prerequisite: 0601.554, 0601.559
This course contrasts writing in academic genres against a variety of other forms, such as personal, imaginative, and popular writing. Students examine perspectives on language difference from sociolinguistic, literacy, feminist and composition studies perspectives, and produce writing in hybrid, multigenre or mixed-genre styles.

0602  Journalism

0602.505  Poetry Workshop  3 s.h.
Poetry Workshop is designed to develop students’ expertise in the art and craft of writing poetry. The focus of the course is on deepening one’s understanding of the elements of poetry, such as diction, imagery, rhythm and rhyme, tension, compression, irony, etc. Students will study contemporary poets and understand the concepts of voice and style as they apply to individual writers, including themselves. Finally, students will write and critique their poetry in a workshop setting, and will strive to develop a collection of poetry suitable for publication.

0602.510  Writing for Broadcast  3 s.h.
This course teaches students how to write scripts and script segments for radio, TV and documentary film. Exercises include use of broadcast style, writing for audio and video, dialogue, narrative, attribution, and structure. The goals of this class are to expose students to techniques common in all news and documentary writing and to integrate the use of cameras and microphones with the spoken word.

0602.515  Literary Journalism  3 s.h.
Literary Journalism teaches students the form, structure and technique of the genre. Students write works of nonfiction employing techniques usually associated with fiction or poetry, developing works that provide a unique insight into events, characters, and issues. During the course, students extensively analyze works of pioneering literary journalists as well as newly emerging practitioners of the genre, and write several major pieces, including profiles, personal experience, and reportage on social issues.

0602.520  Writing the Novel  3 s.h.
Writing the Novel teaches students the structure, technique, and apparatus of the novel, and provides feedback and guidance through extensive instructor critique and workshop-style evaluation of students work in class. Students prepare a synopsis of a novel and four sample chapters, as well as an analysis of a favored author’s work and a presentation to a mock editorial board that will make a decision about whether to publish the student’s proposed work. Students also develop a clear understanding of the business end of writing and publishing book-length fiction.

0602.521  Writing the Nonfiction Book  3 s.h.
Writing the Nonfiction book is about the culture and commerce of publishing, as well as the process of writing a nonfiction book. Students finish a proposal for a nonfiction book by the end of this semester and submit it to a commercial publisher. They receive guidance and criticism from the instructor throughout the entire process, submitting and re-submitting the proposals and sample chapters several times during the
semester. In addition, students analyze book markets, prepare detailed proposals for their book idea, and present their idea to a mock editorial board making decisions about the publishing promise of the book. During lecture, students develop a clear understanding of the symbiotic relationships among ideas, authors, agents, publishers, and the buying public.

0602.522 Nonfiction Workshop 3 s.h.
The Nonfiction Workshop provides an in-depth examination of nonfiction genres, including news reporting, features, opinion, immersion journalism, biography, criticism, and social commentary and analysis. Lectures cover the methods, techniques, and ethics of nonfiction. Various nonfiction markets and market requirements are discussed. Students read model selections in various nonfiction genres and experiment with writing their own similar selections, which are discussed and critiqued. Students complete substantial published articles and/or book selections in their chosen nonfiction genres.

0602.523 Writing the Memoir 3 s.h.
Students receive in-depth instruction in writing the memoir, one of the most engaging and popular literary forms today. Students will read widely from selected memoirs, write three short memoirs that may stand alone or be interrelated, and experience the workshop method of critiquing manuscripts. Students will focus on characterization, conflict, point-of-view, and other literary elements traditionally associated with the narrative form as they develop their memoirs.

0606 Public Relations

0606.505 Special Topics in Public Relations 1 s.h.
Prerequisite: Approval of Graduate Program Coordinator
Special topics provide an opportunity for graduate students to explore an emerging issue in the field of public relations in a timely fashion. The course presents an opportunity to study the topic under the guidance of an expert in the particular field or issue.

0606.510 Special Topics in Public Relations 3 s.h.
Prerequisite: Approval of Graduate Program Coordinator
Special topics provide an opportunity for graduate students to explore an emerging issue in the field of public relations in a timely fashion. The course presents an opportunity to study the topic under the guidance of an expert in the particular field or issue.

0606.515 Online Public Relations 3 s.h.
Prerequisite: Graduate Level Status or seniors with permission of Graduate Program Coordinator
Public relations has moved to the Internet, and in the process online communication skills have become essential to online and offline public relations practice. Online public relations explores the practical tools necessary for using the internet in public relations and provides a broad overview for creating an online newsroom.

0606.516 Global Public Relations 3 s.h.
Prerequisite: Graduate Level Status or seniors with permission of Graduate Program Coordinator
In the era of global commerce and the World Wide Web, this course looks at how organizations communicate their messages around the world—effectively, efficiently and consistently. Students will study current examples of how global organizations, both large and small, deal with differences in language and culture when operating on a global stage.

0699 Applied Communication

0699.521 How Media Affect Us 1 s.h.
Addressed in this course will be the effect the mass media have on companies, businesses, and organizations and the development of practical strategies of working with the media. The press, radio, TV, magazines, and books will be reviewed from the perspective of their impact on organizations.
GRADUATE COURSES

0699.522  How Opinions and Attitudes are Formed and Changed: Persuasion Techniques  1 s.h.
Students will study the difference between an attitude and opinion, the roots of opinions, the intensity, stability, and form of an opinion, the role of opinion leaders, and the nature of propaganda. Persuasive techniques of working with informed, educated, uneducated, uninformed, and hostile audiences will be covered.

0699.523  How Polls and Surveys Work: How to Conduct Them  1 s.h.
The course will cover the work of famous pollsters such as Gallup, Harris, Roper and Yankelovich. Featured will be the steps necessary to conduct a valid poll such as non-probability and probability sampling, the importance of representative sampling, questionnaire development, how to write proper questions, tabulation of the results of a poll, and the interpretation of data.

0699.546  Mass Media and Public Opinion  3 s.h.
This course consists of three one-credit modules: 0699.521-How Media Affect Us, 0699.522-How Opinions and Attitudes are Formed and Changed, and 0699.523-How Polls and Surveys Work: How to Conduct Them. In the three modules the nature and functions of newspapers, radio and TV are studied as communication media. The nature of the various publics and factors affecting the expression and information of these publics is studied, as are the ways of sampling and assessing public opinion. Description of individual modules is given under each respective number.

0701 Computer Science, General

0701.561  Advanced Computer Environments  3 s.h.
Prerequisite: 0701.100, 0702.334
This is an advanced applications course in which the student will learn the effective use of various computer applications for organizing and managing their professional duties, including functioning in computer-supported collaborative work groups. Some specific skills that will be covered include the use of desktop publishing to prepare business plans, advertising copy, etc., the creation and maintenance of World Wide Web pages, the use of presentation packages, the integration of graphics into traditional or multimedia documents, and the use of Internet and commercial databases (including analysis of data using spreadsheet tools). Students will report on emerging trends in hardware and software and will review issues relating to data security and ethics.

0702 MIS Information Processing for Managers

0702.500  Issues in Management Information Systems  3 s.h.
Prerequisite: Completion of, or concurrent with, 0501.518
Information technology and systems are pervasive in business today and will become more so in the future. Therefore, this course is designed to provide skills for managing this changing environment. The primary focus of the course is on the management of technology. The management of technology and systems is not left solely to information systems professionals; it is the responsibility of all managers.

0702.515  Electronic Commerce  3 s.h.
This course will introduce students to electronic business. It will cover such diverse issues as: e-commerce payment mechanisms, encryption and authentication of data, web assurance, electronic data interchange, legal issues on the web, and web marketing. There will also be a lab component that will provide students with exposure to and practice in web page design and creation.

0702.560  Design and Implementation of Operating Systems  3 s.h.
Prerequisite: 0706.380, 0704.542
The course concentrates on the design and functions of operating systems both in multiuser environments and in microcomputers. Topics include asynchronous concurrent processes and deadlock, real and virtual storage, paging and segmentation, scheduling, multiprocessing and parallelism, auxiliary storage management and performance. In addition to general considerations of issues relevant to all operating systems, the course will focus on one or more specific operating systems, such as UNIX, VAX/VMS, and/or DOS.
0704 Computer Programming

0704.510 Software Engineering 3 s.h.
This course provides an introduction to the discipline of software engineering. In it, students will explore the major phases of the software life cycle, including analysis, specification, design, implementation, and testing. Techniques for creating documentation and using software development tools will be presented. Students will gain experience in these areas by working in teams on mini-projects. Proficiency in programming is expected of the students entering this course.

0704.530 Advanced Database Systems: Theory and Programming 3 s.h.
Prerequisite: 0704.340, 0707.321 or permission of the instructor
This course focuses on the design of DBMS and their use to create databases. The course covers both the theoretical concepts and the implementation aspects of database systems with a special emphasis on relational database systems, SQL, programming (in a modern programming language such as C++ or Java) using a real database Application Programming Interface (such as JDBC or ODBC).

0704.548 Programming Languages: Theory, Implementation and Application 3 s.h.
Prerequisite: 0704.542
An intermediate course intended to acquaint the student with the major categories of programming languages and to familiarize the student with one or two languages in each category. The student will complete programming projects in the languages studied. In addition, the student will learn formal mechanisms for specifying the syntax and semantics of languages and techniques for implementing data and control structures.

0704.564 Compiler Design Theory 3 s.h.
Prerequisite: 0704.542, 0704.548
The course centers on the design and use of compilers, the sophisticated computer programs whose function is to translate high-level code to machine language. The following topics are covered: Compiler models, finite state machines, the lexical box, context free grammars, translation grammars, pushdown machines, the syntax box, the code generator.

0704.565 System Programming 3 s.h.
Prerequisite: 0702.560 or permission of the instructor
This course covers the internal structures and algorithms of the system kernel of a modern operating system as well as the system call interface to the kernel. Students will gain hands-on experience in system level programming in a modern operating system environment. The emphasis will be on interprocess communications and concurrency. The concept of distributed and client/server computing will also be introduced.

0704.570 Advanced Object Oriented Design 3 s.h.
Prerequisite: 0707.540
This course will introduce important concepts such as inheritance and polymorphism, which are crucial tools needed for crafting object-oriented solutions to real-world problems. Design patterns that commonly occur in design situations will be covered. A formal notation for describing and evaluating object-oriented designs such as the Unified Modeling Language (UML) will be taught. Students will apply the concepts to design and implement object oriented solutions to one or more reasonably sized real-world problems.

0706 Hardware and Computer Organization

0706.505 Wireless Networks and Systems 3 s.h.
Prerequisite: 0706.410 or 0706.510 or permission of the instructor
This course prepares students to understand wireless networks and systems, and the underlying communications technologies that make them possible. The course covers descriptive material on wireless communications technologies, and important deployed and proposed networks and systems. Wireless system per-
formance and Quality of Service capabilities are addressed. Students will prepare and deliver technical pre-
sentations on state-of-the-art topics in wireless networks and systems.

**0706.510 Computer Networks** 3 s.h.
*Prerequisite: 0707.340, 1702.360 or permission of the instructor*
Students in this course study how computer networks work and why they have been designed as we know
them. The course covers descriptive material on network architectures and protocols, as well as network
performance evaluation and protocol implementation. The course topics include important examples of
local, metropolitan and wide area networks; telephone, cellular and wireless networks; the Internet; net-
work security; and design tradeoffs in network systems and their implementations.

**0706.515 Embedded Systems Programming** 3 s.h.
*Prerequisite: 0704.390*
Embedded software is used in almost every electronic device. This course deals with software issues that
arise in embedded systems programming. Important concepts covered in this course will include device pro-
gramming interfaces, device drivers, multi-tasking with real-time constraints, task synchronization, device
testing and debugging, and embedded software development tools such as emulators and debuggers.
These concepts will be applied to design and implement embedded software for one or more modest-sized
embedded systems.

**0706.520 Topics in Computer Architecture** 3 s.h.
*Prerequisite: 0706.370 or permission of the instructor*
Students in this course will study the various performance enhancement techniques and more advanced
architectural features of modern computer systems. The topics include DMA, I/O processor, RAID, cache
memory, virtual memory, pipelining, RISC, superscalar processors and various advanced parallel architec-
tures such as array processors, vector processors, shared-memory multiprocessors, and message-passing
multicomputers. Students will complete independent research projects that may include detailed examina-
tion of one or two contemporary computers.

**0707 Theory Methodology and Applications**

**0707.510 Mathematical Foundations of Computer Science** 3 s.h.
*Prerequisite: Permission of the instructor*
This course provides a graduate-level introduction to the theoretical foundations of computer science,
including finite automata, context-free grammars, Turing machines, and formal logic.

**0707.522 Advanced Theory of Computing** 3 s.h.
*Prerequisite: 0707.210, 1701.131, or permission of instructor*
This course builds on the introduction to the theory of computing provided in the course Foundations of
Computer Science. It discusses finite automata, formal languages, Turing Machines, and computability the-
ory at an advanced level.

**0707.530 Computer Science Thesis I** 3 s.h.
*Prerequisite: Permission of the instructor*
In consultation with the instructor, students will identify and research a specific area of computer science
or computer science education. Students will define a thesis project and develop a formal specification of
their intended project for completion in Computer Science Thesis II.

**0707.531 Computer Science Thesis II** 3 s.h.
*Prerequisite: 0707.530*
Students will follow their formal project specification developed in Computer Science Thesis I to research
a specific area of computer science or computer science education and produce a written thesis.
0707.540  Advanced Design and Analysis of Algorithms  4 s.h.
Prerequisite: 0704.222, and either 0707.210 or 0707.510 or permission of the instructor
Students in this course will study efficient algorithms for sorting, searching, graphs, sets, matrices, and
other applications, and will learn to design and analyze new algorithms. Students will also learn to recog-
nize and prove NP-Completeness.

0707.545  Advanced Robotics  3 s.h.
Prerequisite: 0707.540 or permission of the instructor
This course provides an introduction to the fundamentals of robotics. Students study robot manipulators and
mobile robots, robot sensors and robot cognition. Students will also gain experience programming in small
groups, and programming in a domain where noisy and imprecise data is commonplace. Familiarity with
matrix multiplication and inversion is expected for this course.

0707.550  Concepts in Artificial Intelligence  3 s.h.
Prerequisite: 0704.222, 0707.210, 1703.150; or permission of the instructor
This course surveys methods for programming computers to behave intelligently. Topics include knowledge
representation methods, heuristic search, theorem-proving, puzzle-solving, game-playing, natural language
processing, and expert systems.

0707.555  Natural Language Processing  3 s.h.
Prerequisite: 0707.450 or permission of the instructor
This course presents methods for allowing computers to understand and generate sentences in human lan-
guages (such as English) and prepares the student to do research in natural language processing. Topics
include syntax, semantics, pragmatics, and knowledge representation.

0707.556  Machine Learning  3 s.h.
Prerequisite: 0707.450
This course presents problems and solution methods for machine learning in a variety of contexts, such as
inductive inference, statistical learning, explanation-based learning, genetic algorithms, and neural net-
works, and prepares the student to do research in this field.

0707.560  Advanced Computer Graphics  3 s.h.
Prerequisite: 1701.210, 1704.315 or permission of the instructor
Students will study the use and implementation of graphics packages. Techniques and algorithms for imple-
menting graphics systems will be covered. They include drawing of 2-D primitives; 2- and 3-D transforma-
tion and viewing; representing curves and surfaces; hidden line and surface removal; illumination and shad-
ing; and animation. Programming projects on writing graphics applications and implementing graphics algo-

0707.565  Computer Vision  3 s.h.
Prerequisite: 1701.210, 1702.360, 0704.103; or permission of the instructor
This course examines the fundamental issues in computer vision and major approaches that address them.
The topics include image formation, image filtering and transforms, image features, mathematical mor-
phology, segmentation, and object recognition. More advanced topics such as camera calibration, stereop-
sis, dynamic vision, and computer architectures for vision will also be covered. Independent projects on
these advanced topics will be required.

0707.575  Advanced TCP/IP and Internet Protocols and Technologies  3 s.h.
Prerequisite: 0706.410 or permission of instructor
This is an advanced computer networking course that will expand students knowledge received in the Data
Communications and Networking course. This course will examine operation of the TCP/IP protocol as well
as design and architecture of the Internet. This course will cover such topics as: medium access protocols,
address resolution protocols, Internet routing, Internet Protocol (IP), Quality of Service, Transport Protocol,
and congestion control mechanisms. This course will also include selected topics on network security and
network management. Students will prepare and deliver technical presentations on state-of-the-art research topics in the Internet.
0707.595  Advanced Topics in Computer Science  3 s.h.
Prerequisite: Permission of the instructor
This course enables the faculty to offer courses in advanced topics which are not offered on a regular basis. Prerequisites will vary according to the specific topic being studied.

0801 Education, General

0801.601  Clinical Internship I  5 s.h.
0801.603  Clinical Seminar I  2 s.h.
Students will complete a field experience focusing on sequenced observations and supervised beginning teaching experiences in a variety of school settings. Specific competencies shall be developed in: 1) teaching and learning, 2) curriculum, 3) pupil guidance, and 4) classroom organization and management. Concurrent seminar study will focus on knowledge of the special needs of students, applications of educational technology and student assessment and evaluation.

0801.605  Clinical Internship II  7 s.h.

0801.607  Clinical Seminar II  1 s.h.
Prerequisite: 0800.601, 0800.603
Students will complete a supervised semester-long teaching internship in an assigned classroom and school setting. They will research and apply general and specialized knowledge to the processes involved in full-time classroom teaching and other teacher responsibilities. Seminar study will emphasize effective teaching practices that extends their previous learning and current intern teaching.

0802 Elementary Education

0802.511  Learning Community Classrooms  3 s.h.
This course focuses on identifying the characteristics of a learning community classroom, the propensities of learning community teachers, and the stages of group development in establishing a learning community. Course activities include study of personal planning, implementing, and reflecting strategies for establishing a learning community classroom.

0802.517  Clinical Experiences in Elementary School Mathematics  3 s.h.
Prerequisite: 0802.556 or may be taken concurrently
The graduate student will use current assessment instruments and plan strategies for diagnosing and improving the mathematics skills and concepts of an elementary school child who is deficient in mathematics and has enrolled in the clinic. This course consists of both formal classwork and working with a child enrolled in the clinic. This course may not be offered annually; usually offered in the summer.

0802.532  Contemporary Elementary Education/Special Topics  3-6 s.h.
Considers the principles and practices of special topics in elementary education. This course provides in-depth development of special topics in elementary education.

0802.536  Elementary School Curriculum  3 s.h.
The major focus of this course is to have early childhood and elementary grade teachers examine the school curriculum in the role of curriculum designers as they review and reevaluate the current curriculum in their schools, using criteria from research available in the current knowledge base of the profession. Most of the presentations of material in class will be accomplished through committee structures based upon the learning community model.

0802.537  Contemporary Curriculum Processes/Social Studies  3 s.h.
This course is designed to acquaint the student with current global, national and local school-based programs in social studies with emphasis on those of a multi-cultural, multi-ethnic nature. Criteria will be developed for the selection and use of curricula materials and equipment in the field, and the latest evaluation techniques will be considered. Course may not be offered annually.
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<tr>
<th>Course Code</th>
<th>Course Name</th>
<th>Credits</th>
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<tbody>
<tr>
<td>0802.538</td>
<td>Contemporary Curriculum Processes/Science</td>
<td>3 s.h.</td>
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<td>This laboratory oriented course dealing with inquiry through the use of process skills. Original investigations are carried out, and techniques are developed to prepare the teacher to guide children in the use of these skills. S-APA, SCIS, ESS and subsequent programs are examined and evaluated.</td>
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<tr>
<td>0802.539</td>
<td>Contemporary Curriculum Processes/Elementary Language Arts</td>
<td>3 s.h.</td>
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<td>This course examines current theory and practice in the teaching of all of the language skills of the elementary school. Criteria are developed for evaluating teaching practices in terms of today's demand for improved and expanded communications skills. This course may not be offered annually.</td>
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<tr>
<td>0802.540</td>
<td>Contemporary Curriculum Processes/Elementary Mathematics</td>
<td>3 s.h.</td>
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<td>The primary purpose of this course is to examine and evaluate practices of teaching and criteria of evaluating mathematics in the elementary grades. Criteria will be obtained by studying research findings and examining the recommendations of authorities in the field. Courses of study will be evaluated using established criteria. This course may not be offered annually.</td>
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<td>0802.541</td>
<td>Practices in Elementary Education (Art)</td>
<td>3 s.h.</td>
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<td>This course emphasizes analysis of trends, objectives, methods and materials in art education in terms of underlying assumptions about learning and experience. Attention is given to developing practices in art education that are based on sound theory of art and education.</td>
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<tr>
<td>0802.542</td>
<td>Linguistic Emphasis of Language Arts Teaching</td>
<td>3 s.h.</td>
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<td>This course in the teaching of language arts is designed to provide teachers with a balanced view of experiences children need to learn the structure and use of language. It is also intended to provide a foundation for a linguistic emphasis on language learning.</td>
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<td>0802.550</td>
<td>Analysis of Classroom Teacher Behavior</td>
<td>3 s.h.</td>
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<td>Through a review of the literature and self-analysis, students will examine relationships between teacher personality characteristics, classroom processes, and pupil achievement. All students will have opportunities to identify variables which research reveals as significantly correlated with pupil growth. Ample opportunity will be provided for students to develop expertise in the use of a low-inference, relatively objective, and highly reliable system of analyzing classroom interaction. This course may not be offered annually.</td>
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<tr>
<td>0802.551</td>
<td>Diagnostic Teaching and Evaluation of Basic Language Arts Skills</td>
<td>3 s.h.</td>
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<td>This course will explore and examine various diagnostic processes and evaluational techniques as they relate to the Language Arts. Concepts related to diagnostic teaching procedures (based on the study of standardized language tests and formal and informal assessment techniques) for the underachiever, the gifted and the language disabled child will be developed. This course may not be offered annually.</td>
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<tr>
<td>0802.552</td>
<td>Piaget and Elementary Mathematics Education</td>
<td>3 s.h.</td>
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<td>Prerequisite: 0802.540</td>
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<td>This course introduces the student to the works of Jean Piaget and elementary school mathematics, including children's concepts of time, of fractions and proportions, and the relation of mathematics to genetic epistemology. The course is based on how children learn, and it will enable the graduate student to see mathematics from the standpoint of the child's progress through the various stages of development and to discern a child's stage of development as a basis for determining curriculum. Course may not be offered annually.</td>
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<tr>
<td>0802.553</td>
<td>Use of Communications Media to Teach Elementary Language Arts Skills</td>
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<td>This course introduces the student to the basic production processes utilized by various communication media, e.g., television, radio, print, and theater. The student will learn how to work with children to stage production in each of these media as a means of teaching basic language arts skills. The student will also learn how to manage the product of the media as a vehicle to teach children to receive and interpret communications. A fee is required for laboratory materials. This course may not be offered annually.</td>
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0802.554  Measurement and the Metric System in Elementary School Mathematics  3 s.h.
This course is designed to equip the student with knowledge of measurement theory and the metric system of measurement through the laboratory approach. Teaching methods will be stressed, and a variety of metric lab equipment and materials will be examined and evaluated. This course may not be offered annually.

0802.556  Principles of Identification and Treatment of Mathematics Deficiencies  3 s.h.
This course introduces the student to the principles of identifying, prescribing, planning and teaching for mathematics deficiencies in elementary school children. Students have the opportunity to design a diagnostic instrument and plan an individualized instructional program based upon findings. This course may not be offered annually.

0802.558  Principles of the Math-Lab/Learning Center Approach in Elementary School Mathematics  3 s.h.
This course will familiarize the student with many different manipulative devices used in elementary mathematics programs, suggest appropriate methods for use, provide opportunities to gain experience in their use, aid in developing the ability to relate mathematics symbols and vocabulary to physical modules and drawings. This course may not be offered annually.

0802.560  Research Seminar in Elementary Mathematics Education  3 s.h.
This course provides an opportunity for the student to locate, read, analyze, and discuss research in the field of mathematics education and to develop skills in research design. Procedures used in research involving elementary mathematics will be investigated. Various research procedures will be studied to develop ability to interpret and understand current research in mathematics. Students will design an investigation of a topic in elementary mathematics. This course may not be offered annually.

0802.565  Research Seminar in Language Arts Education  3 s.h.
This course provides an opportunity for the student to locate, read, analyze, and discuss research in the field of language arts education. It will also improve skills in research design. Procedures used in research involving elementary language arts will be investigated. Applications of various research procedure will develop ability to interpret and understand current research. Students will design and investigate a topic in elementary language arts. This course may not be offered annually.

0802.600  Seminar in Elementary Teaching  3 s.h.
Prerequisite: Official admission to graduate study and permission of the advisor
Each student is expected to conceive, conduct and report an investigation that will display sound knowledge of educational theory, appropriate research procedures and skill in communication. (0802.600 offered in fall only; 0802.601 offered in spring only.)

0802.601  Seminar in Elementary Teaching  3 s.h.
Prerequisite: Official admission to graduate study and permission of the advisor
Each student is expected to conceive, conduct and report an investigation that will display sound knowledge of educational theory, appropriate research procedures and skill in communication. (0802.600 offered in fall only; 0802.601 offered in spring only.)

0806  Higher Education

0806.603  Seminar/Internship in Higher Education Instruction  4 s.h.
The goal of this seminar is to prepare students to teach in a higher education setting in selected areas by engaging them in a comprehensive instructional internship in a cooperating institution of higher education. The seminar will provide the opportunity to explore best practices in instruction and to reflect on the internship experience.
0806.605  Higher Education in America 3 s.h.
This course focuses on issues and trends within higher education regarding institutional mission, the student body, curriculum, faculty, student services, governance, administration, finance, and community service (including economic development). The course will examine the challenges and opportunities confronting higher education.

0806.606  Selected Topics in Higher Education 3 s.h.
Prerequisite: 0806.605 or 0827.637 or permission of program coordinator
This course explores a topic of importance in the field of higher education. The focus will be different each time that the course is offered. Examples of courses that might be offered include: New Directions in Financial Aid; Outcomes Assessment; Distance Learning; State Higher Education Systems; Federal Policy and Higher Education; Student Activism.

0808 Special Education, General

0808.515  Curriculum, Instruction, and Transition in Special Education 3 s.h.
Students are required to proceed from the assessment of a learner to the selection of appropriate curricula and effective teaching strategies. The scope of the course will permit an analysis of the current knowledge base for effectively teaching students with mild, moderate, and severe handicaps in the areas of academics, social interactions, and employment.

0808.520  Clinical Experiences in Special Education 3 s.h.
Prerequisite: Students are required to take this course together with Clinical Seminar in Special Education
This course provides the student with the opportunity to engage in a variety of field-based experiences with students with disabilities. Participants will be placed in self-contained, resource centers and inclusive settings to apply research-based best practices. A weekly seminar to discuss experiences and current issues in special education will be required.

0808.530  Introduction to Vocational Education for Individuals with Special Needs 3 s.h.
This course provides an overview of the history, philosophy, and process of vocational evaluation, for special needs students. Vocational evaluation tools and techniques will be presented. Emphasis is placed on gaining a broad knowledge of the evaluation process and how it can be incorporated into transition planning.

0808.540  Technology for Students With Special Needs 3 s.h.
This course is designed to assist special and regular educators with effective instructional applications of hardware, software, Internet resources, and adaptives. Students will be required to design, implement and evaluate instructional program plans that incorporate examples of current technological materials/devices that foster independence in students with special needs in the regular or special education classroom. Prerequisites: Basic computer skills (e.g., ability to use word processing, email, and the WWW).

0808.545  Home/School/Community Collaboration: Family Systems and Interventions 3 s.h.
This course is designed to promote students' knowledge, skills and dispositions regarding positive home-school and community collaborations. Topics include the study of families and schools as separate systems, ways in which family systems, theory, diversity, and disabilities affect both a student's learning and behavior, and the families' relationships with schools. The role of educational helping professionals and methods of collaboration between home, school, and community that will facilitate effective comprehensive services will be examined.

0808.547  Professional School Psychology 3 s.h.
The purpose of this course is to introduce students to current theory, research, practices and issues in school psychology and to the code of ethics that guides the field. Particular emphases are conceptual, professional, legislative, legal and ethical issues, and emerging problems in school psychology. Students will apply these issues to their own training and professional development. The student will be introduced to the conceptualization of the school psychologist as a problem-solver who links assessment to intervention and provides both direct and indirect psychological services.
0808.555  Education & Psychology of Exceptional Learners  3 s.h.
The course provides an in-depth study of individuals who are so different that they require special social and educational programming. The course content develops an understanding of characteristics and problems of handicapped children and acquaints students with the basis for identifying, classifying and planning to effectively meet needs of children with physical, mental, emotional and social handicaps.

0810 Education of Students with Cognitive Impairments

0810.577  Collaborative Instruction in Inclusive Classrooms  3 s.h.
This course will focus on instructional strategies in inclusive classrooms for students with and without disabilities. Collaborative and consultative skills for working with parents, regular education teachers, special education teachers, support personnel, and school administrators will be discussed and modeled, as well as role play for team teaching in such environments.

0810.578  Administration and Supervision in Special Education  3 s.h.
This course considers the problems in administering and supervising programs for students with disabilities between three and twenty-one years of age. Attention is given to organizing, financing and supervising such programs at federal, state and local levels.

0810.580  Teaching Students with Moderate and Severe Disabilities  3 s.h.
Prerequisite: Completion of courses in Specialization of the MA program in Special Education
Through this course students acquire knowledge of the curriculum, assessment procedures, and intervention strategies required to effectively teach individuals with moderate and severe disabilities. Among the areas of emphasis are functional academics, personal care, recreation/leisure, vocational and community living skills. Research-based best practice in instruction for students with moderate and severe disabilities is stressed.

0810.581  Teaching Strategies for Managing Behaviors of Students with Disabilities: A Curriculum Approach  3 s.h.
This course provides a comprehensive study of the goals of misbehavior in classrooms and in other settings. Specific theoretical techniques and methodology in channeling deviant behavior through the use of behavior modification and other management techniques will be explored. Curricula content, self-development, attitudes, and research finding will enable each student to acquire effective skills in working with learning resistant and deviant behaving children and adults.

0810.582  Communication Skills for Students with Disabilities  3 s.h.
Prerequisite: Completion of courses in Specialization of the MA program in Special Education
This course provides an intensive study of the language needs of students with moderate and severe disabilities and includes individual assessment for the identification of initial communication and the development of acceptable language procedures. Finger spelling, basic American Sign Language, and using technology to develop alternative communication strategies will be covered.

0810.583  Advanced Workshop in Special Education  1-6 s.h.
Instruction is provided in current issues and topics related to the field of special education which are compatible with the student’s prerequisites and interest. The course can be designed to meet the in-service needs of federal and state agencies, teachers and/or local school systems. Number of credits will be determined by course content each time the course is offered. Students should consult the program adviser for specific course content and credits assigned. This course may not be offered annually.

0810.585  Educational Assessment in Special Education  3 s.h.
Trends, practices, problems and issues in educational assessment will be examined. The course is designed to enable the special education teacher to administer criterion-referenced, informal, or standardized tests and to plan individualized educational programs for students with special needs. Curriculum-based assessment is emphasized.
0810.590  Teaching Students with Autism and Pervasive Development Disorders  3 s.h.
Prerequisite: Completion of courses in Specialization of the MA program in Special Education
This course provides an overview to the autism spectrum disorder and other pervasive developmental disorders (e.g. Rett's Disorder, Asperger's Syndrome), their identification, etiology, and best practices and services in educating children with autism and related spectrum disorders. It will focus on the characteristics, diagnosis and assessment, communication styles, and various instructional and behavioral strategies to teach those children. Collaboration with other professionals, paraprofessionals, and parents will also be explored. Co-teaching opportunities in the inclusive classroom will be practiced as a means to support children with autism or other pervasive developmental disorders.

0810.592  Clinical Seminar in Special Education  3 s.h.
Prerequisite: Students are required to take this course together with Clinical Experience in Special Education
This course is designed along with the clinical field practice as a seminar. Students are expected to engage in dialog with the instructor and classmates. The course covers various topics including research-based effective teaching, self and peer evaluation on instructional practice and reflection, teaching portfolio development, and other current issues in special education. Co-teaching opportunities in the inclusion classroom will also be emphasized. Students are required to take this course together with their field practice in special education.

0810.600  Research Seminar in Special Education  3 s.h.
Students are expected to conduct an original research project. Guidance and assistance will be provided to help identify a problem, select appropriate research procedures, conduct a study, and write a comprehensive review of the results. Registration is by permission of the program advisor. During the Spring Semester students are required to pass a written comprehensive examination.

0818 Learning Disabilities

0818.501  Techniques and Case Work for the School Social Worker  3 s.h.
Interviewing techniques and other aspects of the social intake are an integral part of this course. In addition, the format for the casework report and interpretive conferences will be developed. The course work will provide for both theoretical and practical aspects of case work unique to school social work.

0818.502  Supervised Practicum in School Social Work  3 s.h.
Opportunities will be provided for the student to evaluate his competencies as an effective social worker in a practical setting. That setting will include opportunities to appropriately discharge the duties involved in school social work, conduct a successful school social work program, and engage in all aspects of the work of a Child Study Team member with regard to children, school personnel, and parent involvement.

0818.503  Foundations of Learning Disabilities  3 s.h.
This course is a general introduction to learning disabilities, with emphasis upon remediation of basic skills and pedagogical rationale. Students will become familiar with the various types of disorders encountered in pupils with learning disabilities and with appropriate instructional techniques and materials.

0818.504  Assessment of Learning Disabilities  3 s.h.
Prerequisite: 0818.503, 0825.516 or 2006.533
In this two semester sequence, emphasis will be on evaluation and remediation of learning disorders in school age children. A case study is required. Enrollment limited to students matriculated in the Learning Disabilities program. (0818.504 is offered in the fall semester and 0818.505 is offered in the spring semester.)

0818.505  Correction of Learning Disabilities  3 s.h.
Prerequisite: 0818.504
In this two semester sequence, emphasis will be on evaluation and remediation of learning disorders in school age children. A case study is required. Enrollment limited to students matriculated in Learning Disabilities program. (0818.504 is offered in the fall semester and 0818.505 is offered in the spring semester.)
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0818.510  Applied Theories of Learning  3 s.h.
Educators will develop and articulate their own theories of learning after examining carefully and critically the prevalently existing and competing theories of learning. The study of motivation and its effect on learning including the use of rewards and incentives will be covered as well.

0818.520  Neurological Bases of Educational Disorders  3 s.h.
The student will study the nature of physiological readiness for learning with regard to the various disabilities. The varieties of physical, mental, and learning disabilities will be related to the neurophysiological basis for learning.

0818.525  Advanced Assessment Techniques  3 s.h.
This course is designed for the advanced graduate student in learning disabilities. It provides for the development of competence in a variety of assessment instruments useful in differential diagnosis of complex learning problems. This course may not be offered annually.

0818.540  Motor Development in Young Children with Disabilities  3 s.h.
The course investigates motor development resulting in disabling conditions in young children. Major theorists and research are an integral part of the course work. Assessment options and research-based interventions are explored. This course may not be offered annually.

0818.545  Language Development in Young Children with Disabilities  3 s.h.
The course investigates language acquisition and the physiological, environmental and psychological factors which may influence that development in the young children. This course may not be offered annually.

0818.550  Foundations in Early Childhood Special Education  3 s.h.
The course surveys the bases of disabilities in young children. Diagnostic techniques, materials and methods are explored. Classic studies and current research will be studied.

0818.600  Seminar and Research in Learning Disabilities  3 s.h.
This course considers current issues, trends, problems, and research of significance to learning disabilities. Students complete a thesis/project which evidences capacity for research and independent thought. Registration by permission of the program advisor only. The comprehensive examination is taken during 0818.601.

0818.601  Seminar and Research in Learning Disabilities  3 s.h.
This course considers current issues, trends, problems, and research of significance to learning disabilities. Students complete a project which evidences capacity for research and independent thought. Registration by permission of the program advisor only. The comprehensive examination is taken during 0818.601.

0818.650  Clinical & Field Experiences in Learning Disabilities  6 s.h.
Students engage directly in supervised case work with children demonstrating learning disorders. Assessment and appropriate, research-based remediation of learning problems; consultation skills and in-service program design are required in a 120-clock hour clinical and field setting. Only matriculated students may register for this course.

0818.655  Colloquium in Learning Disabilities  3 s.h.
Prerequisite: Completion of all other course requirements for certification and approval of program advisor
The course includes study and discussion of components of the Learning Consultant role based upon consideration of research and case material related to the externship experience. The externship component is a 360-clock hour supervised experience in a public school setting.

0821 Foundations

0821.502  Foundations of Educational Policy Making  3 s.h.
In this course, an examination is made of the complexity and variety of factors influencing contemporary education in order to have an adequate explanation of school policies and practices and the process of change. Some factors to be considered are political structures, social class structures, the impact of traditional values, mass media, demographic factors, economics, and ideology.
0821.504  Foundations of Cross Cultural Education  2 s.h.
Students will examine the many ways that cross-cultural education is being dealt with in grades K-12. Students will: 1) acquire information on trends and problems in multi-cultural environment; 2) understand the economic and political forces interacting with the multi-cultural environment; 3) critically investigate and analyze contemporary issues; and 4) assess present conditions in cross-cultural environments, suggesting remedies to problems that have been identified.

0821.527  Historical and Philosophical Foundations of Education  3 s.h.
Emphasis is upon twentieth century education in the United States and attention is given to contributions of selected thinkers from Plato to Dewey. The nature and functions of educational theory are also of special concern; this course and students are to analyze educational practices for implied or stated philosophical assumptions.

0821.530  Foundations of Multi-Cultural Education  3 s.h.
This course is designed to focus on the key relationships between formal education as a social and cultural institution in American society and multicultural education as a response to contemporary societal needs. The course examines the areas of curriculum, pedagogy and evaluation in multicultural education as they affect and are affected by the education professional. The course requires empirical investigation and subsequent analysis through selected topics in research in Intercultural Education.

0821.540  Computers and Related Technologies in the Secondary Classroom  3 s.h.
Prerequisite: 0833.580
This course is designed to assist secondary teachers in the successful integration of computers and related technologies into the secondary classroom curriculum. The student will develop computer and technology skills enabling them to select, interpret, and evaluate computer applications in the math, science, social studies, reading and language arts curriculum. The student will be exposed to a large variety of educational software.

0822  Educational Psychology

0822.507  Development and Learning  3 s.h.
This course is an introduction to the basic theories, vocabulary and principles of developmental psychology. Special attention is focused upon the role of environmental and educational factors in development, and the application of learning theory to modify behavior. Age-appropriate behaviors expected of children and adolescents are described.

0822.510  Theories of Learning  3 s.h.
The focus of this course is on the major psychological theories of learning and is designed for students preparing for career or presently in educational settings, as teacher and/or administrators. Both cognitive and behavioral approaches will be discussed. The contribution of learning theory in various theories of instructions will also be discussed.

0822.512  Educational Psychology  3 s.h.
The dynamics involved in the process of learning are emphasized. An objective of the course is a consideration of the ways psychology can be of value in facilitating the teaching-learning process. Such topics as formulating objectives, motivation and evaluation of learning are considered.

0822.530  Consultation and Clinical Services Practicum  3 s.h.
This course emphasizes psychoeducational assessment, intervention, and strategies for the student with special needs. Practical experiences in psychoeducational assessment and consultation strategies with students are provided, as well as, with staff and parents. The practical experiences are provided within the Special Educational Services Clinic or other educational/mental health service programs. Instruction as well as supervision is provided as part of this pre-externship experience.

0822.586  Psychology of Motivation and Learning  3 s.h.
An intensive study of the basic theories of learning and current research in motivation and learning is emphasized in this course. Stress is placed upon the significance of these theories and investigations for educational practices.
0822.601 Seminar II in Applied Research: School Psychology 3 s.h.
Prerequisite: Permission of program advisor, 0822.600
This course will concentrate on the latest developments in the field of educational psychology, emphasizing theoretical and research findings. An introduction to the field of school psychology will also be included. Students will be expected to complete a project to demonstrate scholarly and professional awareness in the field.

0822.634 Colloquium in School Psychology 3-12 s.h.
Prerequisite: Completion of all other course requirements for certificate and approval of program advisor
The colloquium is a full school year externship in School Psychology with placement in a public school. Monthly meetings will focus on discussion of psychological diagnosis, educational remediations and research based upon consideration of case materials related to externship experiences; review of current theoretical and experimental developments in school psychology.

0822 School Psychology

0822.600 Seminar I in Applied Research: School Psychology 3 s.h.
This course will concentrate on the latest developments in the field of educational psychology, emphasizing theoretical and research findings. An introduction to the field of school psychology will also be included. Students will be expected to complete a project to demonstrate scholarly and professional awareness in the field.

0823 Early Childhood Education

0823.510 Curriculum Development in Early Childhood Programs 4 s.h.
Prerequisite: 0802.532
This course is focused on the content and characteristics of developmentally appropriate curriculum to support growth, development, and learning of young children. Factors that influence early childhood curriculum development, the important role of family and culture, the integration of play, literacy, and assessment are studied. Students learn to apply the recommended standards for developmentally appropriate practices and curriculum. This course also includes a field experience with visitations to early childhood classes/programs.

0823.525 Play and the Learning Environment 3 s.h.
Prerequisite: 0818.550, 0802.532, 0823.510
This course provides in-depth study of current research to build increased understanding of the nature and the development of play and the interface of the play phenomena and learning in young children. Play and the curriculum, the role of adults and culture in enriching children’s play, and planning the learning environment with strategies that accommodate individual needs are important course topics. Observing and assessing play are also included.

0824 Educational Statistics and Research

0824.501 Procedures and Evaluation in Research 3 s.h.
The course helps students develop an understanding of research and statistics sufficient to enable them to read and evaluate research, and develop and carry out full scale research projects.

0824.502 Initiation of Internship Project 1 s.h.
see 0824.608

0824.503 Quantitative Analysis in Educational Research 3 s.h.
This introductory course is designed to assist educators in the design and implementation of research projects using quantitative methods of analysis. Using a decidedly applied approach, educators will learn how to use computerized statistical analysis programs in conducting quantitative data analyses. Further, they will learn how to compute and interpret statistics of varying types, including t-tests, F tests, r tests, chi-square and other assorted parametric and non-parametric tests of significance.
0824.504  Action Research in Education  3 s.h.
This introductory course introduces students to the cyclical and recursive approaches to action research. Student will engage in reflective practice and will complete an action research project in an appropriate educational setting.

0824.561  Statistics in Educational Research  3 s.h.
This is an introduction to the use of statistics in educational research. Topics will include: measures of central tendency and variability; probability; binomial, normal, chi square and F distributions; point and interval estimation; hypothesis testing; power functions; zero order correlation and regression; and introduction to analysis of variance.

0824.565  Analysis and Application of Research  3 s.h.
Students will develop skills necessary to critically analyze and interpret educational research. Interpretation of statistics, analysis of research design, and the use of educational data bases will be components of the course. Emphasis will be on the application of educational research to actual classroom problems through a case study method as well as student-designed projects.

0824.602  Development of Internship Project  1 s.h.
See 0824.608

0824.608  Internship Project Report  2 s.h.
Students will design and complete an individual internship project applying scientific inquiry and research methodology to an identified problem of interest in an area related to instructional practice, curriculum development and/or learning. These courses, Initiation of Internship Project (1 S.H.), Development of Internship Project (1 S.H.) and the Internship Project Report are completed during Phases II, III and IV of the Master of Science in Teaching Program.

0824.703  Research for Educational Leadership I  2 s.h.
Prerequisite: Matriculation into the Doctoral program
This course focuses on two broad areas: issues of validity and reliability in methodological inquiry and approaches in educational evaluation and assessment. This course provides practical knowledge for use by educational leaders to support administrative decisions.

0824.705  Research for Educational Leadership II  2 s.h.
Prerequisite: 0824.703
This course emphasizes qualitative research with emphasis on policy research, analysis, and assessment. This course provides practical knowledge for use by educational leaders to support administrative decisions.

0824.706  Research for Educational Leadership III  1 s.h.
Prerequisite: 0824.705

0824.707  Applied Analysis for Educational Leadership  3 s.h.
Prerequisite: 0824.705
This is an intermediate course in quantitative (statistical) analysis with emphasis upon three broad areas: applying correct statistical procedures for data analysis; using automated approaches to hypothetical testing and quantitative analysis, and using intermediate-level statistical procedures in educational inquiry. The course is expected to provide practical knowledge for use by educational leaders to support administrative decisions.

0824.708  Research for Educational Leadership IV  1 s.h.
Prerequisite: 0824.706

0824.709  Issues in Survey Research  3 s.h.
Prerequisite: 0824.705
This course teaches methods for designing and implementing survey research, including how to choose a valid sample, handcraft survey instrumentation, avoid non-response bias and other threats to the validity of the survey, and analyze and communicate survey results validly and effectively.
GRADUATE COURSES

0824.710 Research for Educational Leadership V 1 s.h.
Prerequisite: 0824.708

0824.720 Leadership, Applications, Fieldwork, and Seminar I and II Sequence 9 s.h.
The Leadership Applications, Fieldwork and Seminar I & II sequence will enable students to experience the process of doing a research study from the inception of the idea to its implementation or recommended changes. For many students, this sequence will result in a pilot study for the dissertation.

0824.722 Research Literature Analysis and Writing in Educational Leadership 3 s.h.
Prerequisite: All required doctorate courses
This course is designed to assist students in reading, interpreting, understanding and digesting research literature as well as to assist students in basic academic writing skills and APA style. Students will learn the function of a literature review in the research process and will learn to synthesize a body of research and write a cohesive literature review.

0824.723 Conducting and Analyzing Survey Research in Educational Leadership 3 s.h.
Prerequisite: All required doctorate courses
The ability to carry out, interpret, understand and digest research in diverse contexts and with diverse populations is critical for successful educational leaders. The course provides learning experiences to understand survey research methodologies, data collection techniques, analysis and communicating results, with a particular focus on utilizing survey research within action research projects.

0824.724 Conducting and Analyzing Qualitative Research in Educational Leadership 3 s.h.
Prerequisite: All required doctorate courses
The ability to carry out, interpret, understand and digest research in diverse contexts and with diverse populations is critical for successful educational leaders. The course provides learning experiences to continue to understand qualitative research methodologies, data collection techniques, analysis and communicating results, particularly in relation to action research.

0824.790 Dissertation Proposal 1 s.h.
Prerequisite: 0828.724
This course assists the student in preparing an acceptable dissertation proposal. Topics include alternative approaches to conducting dissertation research, designing an effective study, and recognizing and avoid common difficulties encountered in dissertation research.

0824.795 Dissertation Research 1-12 s.h.
Prerequisite: Permission of the student’s Doctoral Committee as a consequence of passage of the Doctoral Program’s second benchmark
This is a 12 credit independent research project to be conducted in conformity with the student’s dissertation proposal that has been approved by the student’s doctoral committee. Students may register for all 12 credits at once or may register in four credit increments for three consecutive semesters including summer. Dissertations must be completed within three years of passage of the second benchmark.

0825 Educational Testing, Evaluation and Measurements

0825.516 Applied Tests and Measurements 3 s.h.
Emphasis is placed upon data-gathering, the evaluation of data and the use of data in educational measurement. Standardized tests, both group and individual, will be studied. Generally, enrollment is limited to those who have been formally admitted to the student personnel services, learning disabilities and school psychology programs.
0826 Student Personnel Services

0826.509 Group Counseling in Educational Settings 3 s.h.
Prerequisite: 0826.526
Emphasis is placed in the design, planning and facilitation of a group. The focus of the class is experiential whereby students learn group facilitation skills while being part of a group process. The course covers basic skills for group leaders, introducing, conducting and processing exercises, kinds of counseling and therapy groups, dealing with problem situations, and multicultural considerations.

0826.510 Group Counseling in Educational Settings Lab 1 s.h.
Prerequisite: Limited to graduate students whom are concurrently enrolled in the Group Counseling in Educational Settings course
This course will provide students with formative experiences in teambuilding and human relations skills. Students will participate in team-building activities, focusing on interpersonal and intra-personal processes; will have opportunities to give and receive feedback; will have opportunities to experience and process positive interdependence and group processing; and have opportunities to apply group leadership skills.

0826.520 Design and Administration of Developmental Counseling Programs 3 s.h.
This course provides a thorough exploration of developmental counseling programs, and of how such programs are integral to school educational programs collectively. Topics include: design and administration, consultation skills, comprehensive program components, developmental curriculum, program evaluation, and counselor orientation.

0826.526 Individual Counseling Procedures 3 s.h.
Coverage of all major counseling theories is provided with an emphasis on developing one's personal counseling philosophy and an integrative approach. Using assigned readings, discussion, and interactive counseling situations, students are provided with opportunities to refine their counseling skills; the “theory to practice” approach is utilized.

0826.527 Practicum in Counseling in Educational Settings 3 s.h.
Prerequisite: 0826.526
The purpose of this course is to help each student develop effective individual counseling skills which can be used in a multiplicity of settings. Students enrolled in this course will study and apply various contemporary theoretical approaches to counseling through role playing and video taping techniques. A field-based experience of 100 clock hours is required.

0826.528 Individual Counseling Procedures Laboratory 1 s.h.
Prerequisite: Limited to graduate students whom are concurrently enrolled in the Individual Counseling Procedures course
This course will provide students with formative experiences in basic (micro-counseling) skills. Students will receive supervision in conducting simulated peer-counseling that relates to the theory-based Individual Counseling Procedures Course, to be taken concurrently. Students will learn how to use various basic interviewing skills according to different scenarios and client populations. Students will have opportunities to give and receive feedback based on individual interviewing skills performances.

0826.529 Practicum Lab/Counseling in Educational Settings 1 s.h.
Prerequisite: Limited to graduate students whom are concurrently enrolled in the Practicum in Counseling course
This course will provide students with information and the technical resources to further develop interviewing skills, as well as to produce educational materials such as videos and audiotapes of simulated counseling sessions to be used in class discussion.

0826.582 Career Counseling in Educational Settings 3 s.h.
This course seeks to develop a conceptual framework of the career development process throughout the life span as well as practical knowledge of the information system in counseling and career counseling procedures.
The course covers the major theories of career development, the structure of the world of work, testing and assessment, computer assisted career guidance systems and systematic career development programming.

0826.597   Relations of the Public School with the Institutions and Agencies of New Jersey   3 s.h.
Particular attention is directed to the problem of caring for atypical children, the work of prevention of delinquency and maladjustment and the methods which may be used by administrators, supervisors, and teachers to avail themselves of greater assistance with problems surrounding the teaching of atypical students.

0826.601   Internship in Counseling in Educational Settings   1-4 s.h.
Prerequisite: 0826.509, 0826.520, 0826.526, 0826.582
Internship I in Counseling/Student Personnel Services is one of the culminating field-based experiences for matriculated students taken during the final Fall semester of one's program. Students spend a minimum of 300 clock hours throughout the semester at their selected Internship Site. Emphasis is placed upon gaining direct experiences and actually participating in all phases of student services. Internship students work under the direction of an on-site mentor, and a college-faculty supervisor. Internship students attend topical seminars on campus.

0826.603   Research I in Counseling in Educational Settings   3 s.h.
Prerequisite: Matriculated Student; concurrent registration in 0826.601; completion of core courses
Research I in Counseling/Student Personnel Services will provide opportunities for students to conduct focused inquiry and to generate knowledge around those factors germane to the field of counseling. During Research I students will begin an action research thesis project focusing on school-counseling program reform, with emphasis on systems change processes, needs assessment, goal setting, and data gathering processes.

0826.604   Research II in Counseling in Educational Settings   3 s.h.
Prerequisite: 0826.601, 0826.603; concurrent registration in 0826.602
Research II in Counseling/Student Personnel Services is the second phase of students’ action-research thesis project. During Research II the focus will be in areas such as collecting and analyzing data, program evaluation, developing rationale for proposed program changes, and preparing the final thesis and publication of research information.

0826.605   Advanced Workshop/Counseling in Educational Settings   1 s.h.

0827   Educational Administration

0827.505   Selected Topics in Educational Leadership   1-6 s.h.
Prerequisite: 0828.546 or permission of instructor
This course explores one or more topics of importance in the field of educational leadership. The focus will be different each time that the course is offered.

0827.510   Change for School Improvement   3 s.h.
Prerequisite: 0828.522
This advanced course in school leadership enables students to better understand the change process, further developing their analytic skills for improving the teaching and learning process. This course is offered annually and includes a field experience component.

0827.521   The Principalship   3 s.h.
Prerequisite: 0828.546, 0827.559, 0829.580
Students learn and demonstrate the ability to apply behavior management strategies, create an effective school climate, manage the school plant, comply with state, federal and contractual requirements, obtain and monitor personnel, manage change and coordinate community and service agencies. Effective communication skills are emphasized.
0827.534  School Plant Planning and Management  3 s.h.
Prerequisite: 0828.546
School building problems, public relations, finance, school enrollment forecasts, planning and supervising building construction and the choice of equipment and materials are dealt with. This course is a practical course; visits will be made to newly constructed facilities and written critiques will be completed.

0827.535  School Finance and Records  3 s.h.
Prerequisite: 0828.546
Students learn and demonstrate the ability to develop budgets, apply principles of financial management, budget management. Students study how schools are supported financially. This course includes a field experience component.

0827.536  Financial Accounting for School Systems  3 s.h.
Prerequisite: 0827.535, 0828.546
This course will provide students with the knowledge and skills required to initiate and maintain a school district accounting program. The course will emphasize—but not be restricted to—the laws and procedures relative to New Jersey school accounting. This course includes a field experience component.

0827.538  School Business Management  3 s.h.
Prerequisite: 0828.546
This course is designed to provide graduate students with an introduction to the skills, concepts, and insights necessary for the school business administrators to manage, as members of the administrative team, increasingly complex schools to obtain the greatest educational return for each tax dollar expended. This course includes a field experience component.

0827.559  Law and Ethics for School Leadership  3 s.h.
Prerequisite: 0828.546
Students study and understand and demonstrate the ability to identify legal issues involved in personnel administration, school district government and operation, state aid, handicapped children and student rights. Includes a study of the legal structure of the New Jersey school system.

0827.569  The Law, the Courts, and the Public School  3 s.h.
Prerequisite: 0827.559, 0828.546
This course is designed to provide in-depth basic knowledge of the law directly affecting education in the United States. It is all-inclusive in content, analyzing and synthesizing judicial interpretations of the federal and state constitutions, statutes, rules and regulations and the common law in an objective manner.

0827.572  Rights and Responsibilities of the Educational Professional  3 s.h.
Prerequisite: 0828.546
Students will examine the development of school law and public policy in the United States, especially as law and public policy legally “touch” formal schooling. Students will review the many ways laws and policies affect the school community: students, teachers, administrators, and parents. The comprehensive nature of this course will increase the students’ awareness of the theories, assumptions, ideas, events, laws and policies that influence formal education, how these influences occur, and how they will impact on future school law and public policy.

0827.580  Research Proposal Development for the Practicum and Seminar in School Administration/Supervision I and II  2 s.h.
Prerequisite: Completion of all required course work and electives. Intent to participate in the internship during the academic year immediately following the completion of this course.
This course focuses on the design and development of a research proposal for use in the Practicum/Seminar in Administration/Supervision I and II. Students will engage in constructing a formal research proposal for their required internship. The research proposal will include strategies for solutions to five separate field projects. Satisfactory completion of this course will require formal acceptance of the intern's research proposal by the intern's university mentor and the administration of the intern's field site.
0827.600 Practicum/Seminar in Administration/Supervision I 3 s.h.
Prerequisite: 0827.580
An administrative internship to reinforce and practice administrative and supervisory competencies, in cooperation with a school district, is required. Students apply human relations skills, apply decision-making skills, articulate ethical beliefs and values and apply various leadership theories. Students also demonstrate group process abilities such as shared decision-making, group motivation, conflict resolution, and planning and conducting effective meetings. A project report is required integrating research findings with selected field projects. Written and oral communication and community relations skills are emphasized.

0827.601 Practicum/Seminar in Administration/Supervision II 3 s.h.
Prerequisite: 0827.580
An administrative internship to reinforce and practice administrative and supervisory competencies, in cooperation with a school district, is required. Students apply human relations skills, apply decision-making skills, articulate ethical beliefs and values and apply various leadership theories. Students also demonstrate group process abilities such as shared decision-making, group motivation, conflict resolution, and planning and conducting effective meetings. A project report is required integrating research findings with selected field projects. Written and oral communication and community relations skills are emphasized.

0827.610 Employer-Employee Relations 3 s.h.
Prerequisite: 0828.546
Analyzes the legal developments and trends in collective negotiations in the public sector. Topics to be developed are the process of effective negotiations, organization rivalries, grievance procedures, the impasse and the comprehensive agreement. This course may not be offered annually. It includes a field experience component.

0827.620 Legal Issues in Higher Education 3 s.h.
Prerequisite: 0806.605 or 0827.637 or permission of program coordinator
This course examines the legal principles that guide the administration of higher education. Students will study current and emerging legal issues in higher education, focusing primarily on student rights, student life, and general administration legal concepts.

0827.621 Student Services in Higher Education 3 s.h.
Prerequisite: 0827.637 or permission of program coordinator
This course traces the historical development of student services and examines the philosophy and rationale for current student services. Reflecting upon the demographic trends affecting higher education, students consider the extent to which the nature, scope, and delivery of services should be changed to meet emerging needs.

0827.622 Planning and Resource Allocation in Higher Education 3 s.h.
Prerequisite: 0827.637 or permission of program coordinator
This course will teach students practical approaches to strategic and operational planning in higher education, as well as how to develop budgets that are driven by institutional mission and that support the institutional plan.

0827.625 Change in Higher Education 3 s.h.
Prerequisite: Completion of minimum of 18 s.h. in required program courses
This course will focus on the change process both theoretically and practically. Each student will undertake an action research project that will serve as the basis for the thesis. A complete first draft of the thesis will be required by the end of this course.

0827.626 Practicum in Higher Education Administration 3 s.h.
Prerequisite: Completion of minimum of 21 s.h. in required program courses
Students will utilize their workplace as the laboratory to apply theory and to consider issues of organizational culture and professional practice.
0827.627 Higher Education Administration Capstone Seminar 3 s.h.
Prerequisite: 0827.625
The seminar will provide the opportunity for integration, synthesis, and reflection. Students will complete
the master’s thesis and will prepare an educational leadership platform.

0827.628 Seminar/Internship in Higher Education Administration I 3 s.h.
Prerequisite: Permission of instructor
This course is the first of a two course sequence which is intended to serve as the capstone experience
for the M.A. program in higher education. Students will utilize a workplace in a higher education setting as a
laboratory to study the application of higher education administrative theory to practice and to begin work
on a major capstone research project.

0827.629 Seminar/Internship in Higher Education Administration II 3 s.h.
Prerequisite: Seminar/Internship in Higher Education Administration I
This course is the second of a two course sequence which is intended to serve as the capstone experience
for the M.A. program in higher education. Students will utilize a workplace in a higher education setting as a
laboratory to study the application of higher education administrative theory to practice and to complete
work on a major capstone research project.

0827.632 Technology for School Leadership 3 s.h.
In this course, students identify and use current technologies to assist with delivery and administration of
educational programs, including how to employ technology as a tool in action research, how to apply strate-
gies for the disaggregation of data for decision making purposes, how to use technology for administrative
and instructional support, and how to apply technology for the understanding of teaching, learning, and
school and community relations.

0827.637 Higher Education Administration 3 s.h.
This course introduces students to the fundamentals of administration in the higher education setting.
Topics include authority and power, implementation of institutional policy, decision-making in higher edu-
cation, conflict resolution, staff supervision, and program assessment.

0827.701 Organizations as Cultures: Theory and Applications 3 s.h.
Prerequisite: Matriculation into the Doctoral Program
This course develops the necessary leadership skills to identify, understand, and analyze the overt cultural
artifacts and espoused values, as well as the covert underlying basic assumptions which are embodied in
an educational organization's culture.

0827.704 Changing Organizations 3 s.h.
Prerequisite: 0827.701, 0827.702
This course focuses on the development of leadership skills that will provide students with the ability to
implement change in schools and colleges. Specific topics will involve students in the study of organiza-
tional and social change, intervention theory, organizational design, group dynamics, interpersonal commu-
nication, and the use of self in leadership.

0827.706 Negotiating 3 s.h.
Prerequisite: 0827.701, 0827.702
This course focuses on the leadership role of creating mutual understanding and agreement among people
and groups who may have fundamental differences of opinion. Students will learn the dynamics of the for-
mal and informal negotiation processes, as well as what constitutes a good agreement.

0827.707 Planning 4 s.h.
Prerequisite: 0827.702
This course teaches students to set organizational direction with specific goals and objectives to produce
an integrated system of decisions regarding strategies, sub-strategies, programs, budgets, etc., that will
accomplish the goals and objectives. Students will also focus on the planning of new programs and policies
GRADUATE COURSES

as strategic implementation approaches. A simulated strategic planning process utilizing information from a hypothetical school system or college will be undertaken.

0827.708 Organizational Communications 3 s.h.
Prerequisite: 0827.701, 0827.702
In this course, students analyze the dynamic interaction processes that affect how people think and behave in educational organizations. Students study the nature of effective organizational communication and strategies to remove the communication barriers that constrain the achievement of individual and organizational goals.

0827.709 Leadership Challenges 3 s.h.
Prerequisite: Matriculation into the Doctoral Program in Educational Leadership
Students will examine the major issues that require leadership in the educational setting. Focus will be on the innovative approaches being undertaken across the nation to meet these challenges.

0827.710 Theories of Organizational Change 3 s.h.
Prerequisite: Matriculation into the Doctoral Program in Educational Leadership
This course focuses on theories that contribute to leading change, including individual change, small group change, systemic change, and overcoming barriers to change. Specific topics include historical perspectives of educational change, theories of organizational assessment, theories of intervention, theories for design processes, and theories about the use of self in leading change.

0827.713 Forces of Change in American Society 3 s.h.
Prerequisite: 0828.715
This course teaches educational leaders to examine the complex demographic, social, political, and economic forces at work in society as they affect education and to explore alternative responses to issues that arise.

0827.711 The Policy Environment 3 s.h.
Prerequisite: 0824.705, 0827.713
Educational leaders must understand the policy environment within which they operate in order to equip them to resolve goal conflicts between education and its environment. This course teaches the skills to develop alternative choices to advance education. Topics include economic, political/legal, social, and science/technology policy, as well as cross-cutting issues such as entitlements, privatization, decentralization, deregulation, use of incentives, and funding of mandates.

0827.715 Promoting Effective Learning 3 s.h.
Prerequisite: 0824.703, 0827.713
This course focuses on the best ways to facilitate learning for the diverse range of students, e.g., typical, atypical, at risk, disadvantaged, gifted and talented, young, and old. It examines issues such as how the educational environment can be organized to maximize learning, whether the manner in which students are grouped contributes to improved learning, how an individual's learning and behavior styles may be taken into account when planning instruction, the effectiveness of peer learning and mentoring, etc. The course also provides insight on the use of instructional technology to improve learning outcomes.

0827.712 The College Student: Issues and Support Programs 3 s.h.
Prerequisite: 0827.713
This course includes the study of student development and academic support in different types of institutions of higher education. Emphasizing the role of the leader, the course studies the rationale, goals, objectives, policies and organizations of selected programs of student services, as well as models for program development and assessment.

0827.714 Current Issues in Education 3 s.h.
Prerequisite: 0827.713
This course will have a changing focus that will permit faculty to offer specialized seminars on various themes: new developments in the field, issues of significance where advanced specialization would be
helpful to educational leaders, areas of faculty research and scholarship, or areas of student request. Multiple sections of this course, each focused on a different topic, may be offered during a semester. Students may take this course for elective credit more than once, as long as the theme of the course is different each time that the student enrolls.

0827.741 Current Issues in Higher Education 3 s.h.
Prerequisite: 0827.713
This course will have a changing focus that will permit faculty to offer specialized seminars focusing on new developments in the field, on issues of significance where advanced specialization would be helpful to educational leaders, on areas of faculty research and scholarship, or in response to student requests. Multiple sections of this course, each focused on a different topic, may be offered during a semester. Students may take this course for elective credit more than once, as long as the theme of the course is different each time that the student enrolls.

0827.742 The Curriculum of Higher Education 3 s.h.
Prerequisite: 0827.713
This course will examine differences of mission and resulting curricular offerings between types of higher education institutions, external and internal influences that influence the curriculum, the components of curriculum, the curriculum development process, appropriate strategies for curriculum assessment, and contemporary curricular issues.

0827.744 Future Studies 3 s.h.
Prerequisite: 0827.733
This is an introduction to the field of future studies, including its concepts and methodologies. Students will study trends and forecasts in areas that are reshaping America and the world, including population, science and technology, information and communications, the physical environment, geo-political factors, and socio-economic trends. The effect on the individual, families, communities, and institutions will be studied with an emphasis on the implications for education. Students will utilize futures methodologies in a research project on futures in education.

0827.746 Higher Education Governance 3 s.h.
Prerequisite: 0827.733
This course will examine the layered approach to institutional governance, focusing on existing federal higher education policy, the various models of state-level higher education coordination, the function of boards of trustees, and the process of campus decision-making. Students will analyze the role of federal, state, county (if applicable), and campus policy-makers on a specific campus program.

0827.748 Human Resource Development 3 s.h.
Prerequisite: 0827.704
This course focuses on improving the performance of the organization through a proactive human resource development effort. It will stress the responsibility of leaders to assist staff through coaching, appraising performance, providing advice, and eliminating barriers to development.

0827.749 Issues in School Governance 3 s.h.
Prerequisite: 0827.733
This course identifies current issues in school governance and provides students with the understanding of how the issue develops, those instrumental in promoting the issue, and the ramifications of the issue could have for the educational systems and its leader. It will focus in part on the relationships among the educational leader, the school, and state-level authorities. The course will help students to develop their understanding of the role of the educational leader as spokesperson seeking to influence the resolution of issues of school governance.

0827.750 Applied Ethics of Educational Leadership 3 s.h.
Prerequisite: Matriculation into the Educational Leadership Doctoral Program
This course will enable students to examine multiple ethical paradigms, to understand the Professional Code of Ethics for educators, to determine one’s own code of ethics, and to develop a model for ethical decision-making.
GRADUATE COURSES

0827.752 Advanced Leadership 2 s.h.
Prerequisite: All required doctorate courses
This course provides students enrolled in the doctoral program with a capstone seminar experience that is designed to synthesize the various facets of leadership, organizations and change in a way that will enable students to view issues related to these topics at a critical/deeper level of analysis while working on the dissertation. Specifically, students will be able to formulate, articulate and design a method to study their personal theory of leadership in action. The course will place special emphasis on issues of contemporary leadership in times of organizational and social turbulence.

0828 Leadership Studies

0828.501 Administration and Supervision of Music Education 3 s.h.
This course is a study of current practices and techniques of supervision with emphasis placed on the problems relating to specific administrative positions and to most music programs. This course may not be offered annually.

0828.503 Leading the Learner Centered School 3 s.h.
This course is designed to explore the best ways to facilitate learning for students and to examine how the educational environment can be organized to maximize learning for all.

0828.522 Instructional Leadership and Supervision 3 s.h.
Prerequisite: 0828.546
In this course, students focus on the knowledge, skills, and dispositions essential for instructional leadership and the supervision of educational activities and programs. Topics include program planning, staff selection and mentoring, curriculum development and evaluation, analyzing teaching and interpersonal supervisory strategies, collaborative program development, practicing value-added leadership and supervision, reflective practice, understanding the need for diversity in teaching and learning, and communication. This course also includes a field experience component of approximately 25 clock hours in which students apply theory to practice.

0828.523 Building Organizational Capacity Through Leadership and Supervision 3 s.h.
Prerequisite: 0828.522, 0828.546
This advanced course in school leadership enables students to practice the cyclical and recursive approached to action research. Student will engage in reflective practice and will complete an action research project in an appropriate educational setting related to the teaching and learning process. This course is offered annually and includes a field experience component.

0828.546 Educational Organizations and Leadership 3 s.h.
Prerequisite: 0821.502, 0824.504, 0827.632, 0829.580
In this course, students will demonstrate an understanding of organizational theory that underlies effective leadership and supervisory behaviors in P-12 environments. Students will further demonstrate that they can analyze and supervise school and programmatic activities, nurture and supervise a vision for improvement in teaching and learning, lead and supervise change, support staff development, and use effective supervisory skills. Other topics include the history and philosophy of school leadership and supervision, effective schools, effective teaching, and the future of school leadership and supervision.

0828.598 Observational Skills for Supervisors 3 s.h.
Prerequisite: 0828.546
Emphasis is on the observation and evaluation of teaching performance using research/measurement based assessment instruments and techniques. Research on teaching and effective schools forms the theoretical basis for performance appraisal.
0828.602  Field Service in Supervision: District Internship  
Prerequisite: 0828.546  
This course is designed to respond to the needs of school administrators and supervisors for developing effective supervisory skills. The content for each course offering will be determined after a local analysis of needs has been conducted. Semester hour credit will be assigned prior to registration.

0828.605  Field Experience Administrative-Supervision  
0828.706  Diversity and Educational Leadership  
Prerequisite: 0827.713  
This course deals with diversity both among the student body and the workforce. It addresses the ways that people are alike and explores issues of difference. It focuses on the power that valuing difference can have in establishing quality interpersonal relations, in taking advantage of the cultural richness that can result from diversity, and in creating mutual respect among groups. It examines how the educational leader might overcome resistance to change in this regard.

0828.710  Leadership Seminar I  
Prerequisite: Matriculation into the Doctoral Program  
The Leadership Seminar series spans each stage of the doctoral program, serving throughout the seven semesters as a focusing technique to forge the cohort into a defined community of learners and scholars. While its primary function is to serve as a vehicle for self-reflection, group reflection, and the integration of course work with professional concerns, the Leadership Seminar also provides the opportunity for the cohort to tailor the program to meet specific professional concerns and developmental needs as they emerge.

0828.711  Leadership Seminar II  
Prerequisite: 0828.710  
See Leadership Seminar I

0828.712  Leadership Seminar III  
Prerequisite: 0828.711  
See Leadership Seminar I

0828.713  Leadership Seminar IV  
Prerequisite: 0828.712  
See Leadership Seminar I

0828.714  Leadership Seminar V  
Prerequisite: 0828.713  
See Leadership Seminar I

0828.715  Leadership Theory  
Prerequisite: Matriculation into the Doctoral Program  
The course is the foundation course for the Doctoral Program in Educational Leadership. Leadership will be defined, demystified, and distinguished from management and administration. The roles and expectations of leaders will be explored, and the competencies required for leadership will be identified. Issues of power, authority, and ethics are studied.

0828.716  Leadership Seminar VI  
Prerequisite: 0828.714  
See Leadership Seminar I

0828.718  Seminar on the Psychology of Leadership  
Prerequisite: 0828.715  
This course develops student’s understanding of the psychological needs of persons who seek leadership roles, human nature in the work place, the psychological factors that underpin decision-making and acceptance of change, and utilizing psychology to create a more supportive, empowering, and effective work place.
0828.721 Special Topics in Leadership 3 s.h.
Prerequisite: 0828.711
This course will have a changing focus that will permit faculty to offer specialized seminars focused on new developments in the field, issues of significance where advanced specialization would be helpful to educational leaders, areas of faculty research and scholarship, or in response to student requests. Multiple sections of this course, each focused on a different topic, may be offered during a semester. Students may take this course for elective credit more than once, as long as the theme of the course is different each time that the student enrolls.

0828.724 Leadership Problems I: Field Studies 4 s.h.
Prerequisite: 0827.704
The first of a two-course sequence, this course will structure students into leadership teams that will be assigned to work with specific schools and colleges to assist in the development of a plan for the solution of a significant organizational problem or program development need.

0828.725 Leadership Problems II: Field Applications 4 s.h.
Prerequisite: 0828.724
The second in a two-course sequence, this course will employ the leadership teams, previously established in Leadership Problems I, to develop a final action plan for the solution of a significant organizational problem or program development need, and to participate in the implementation of the change.

0828.726 Leadership Problems 7 s.h.
Prerequisite: Matriculation into the Doctoral Program in Educational Leadership
This is a field-based course that involves students in a major collaborative effort to address a complex problem or opportunity in an educational setting. Students engage in analytical and design activity, as well as develop a comprehensive implementation plan. Focus is on both the substance of the problem/opportunity and the process of change.

0828.728 Leadership and Educational Philosophy 3 s.h.
Prerequisite: 0828.710
This course focuses on the democratic ideals that underpin educational philosophy in America, formal schools of educational philosophical thought, problems in educational philosophy, and the implications of educational philosophy for educational leadership.

0829 Curriculum and Instruction

0829.503 Teaching Adult Learners 3 s.h.
The general purpose of the course is to help participants become better instructors of adults. The course focuses on proven methods and techniques for teaching adults in a variety of settings. Special attention will be paid to the individualizing instruction process. Course participants will strengthen both theoretical and practical understandings of the adult learning process, study methods and techniques for teaching adults, and critically reflect on their own instructional efforts.

0829.504 Understanding Adult Learning and Development 3 s.h.
The general purpose of the course is to introduce participants to the processes of adult development and learning. The course examines the social, psychological, economic, and cultural dimensions of learning in adulthood as well as the application of theory and research findings to adult learning situations. Special attention will be paid to the concept of learning how to learn. Course participants will be invited to undergo a series of thinking style and learning style profile tests and then analyze the results in an effort to improve learning performance.

0829.515 Introduction to Planning and Teaching 4 s.h.
Students will begin their development of the skills necessary to enhance the planning, teaching, and learning processes. Students will be expected to ground their future classroom practice in a strong research base through a study of planning and teaching models and the latest literature on effective teaching.
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<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
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<tr>
<td>0829.527</td>
<td>Humanistic Education</td>
<td>3-6 s.h.</td>
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<td>This course considers in detail a rationale for establishing a K-12 program of humanistic education, and a review of those programs which are receiving national attention. It also includes an analysis of methods for integrating humanistic education into the traditional subject matter curriculum. Various strategies for humanizing the school's environment are also included. This course may not be offered annually.</td>
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<td>0829.528</td>
<td>Curriculum and Methods in Subject Field</td>
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<td>This course provides students with the opportunity to apply the latest principles and practices of secondary education to their major subject field. The newer techniques and materials are considered in light of their contribution to purposeful learning. This course may not be offered annually.</td>
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<tr>
<td>0829.529</td>
<td>Analysis of Current Research in Science Education</td>
<td>2 s.h.</td>
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<td>This course concerns the role of the science teacher in the classroom, laboratory and other school situations. Considers the changes which have been made and which are still occurring in the field of science education. This course may not be offered annually.</td>
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<td>0829.540</td>
<td>Strategies of Planned Curriculum Change</td>
<td>3 s.h.</td>
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<td>Prerequisite: 0829.580, one other graduate curriculum course</td>
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<td>This graduate seminar course is designed to enable a student to identify, explore, and apply selected strategies of planned curriculum change. Barriers to, and constraints limiting, curriculum change at the national, state, and local level will be examined. Students will be expected to exhibit a knowledge base in curriculum theory and development. Within the scope of the course, students will be expected to select and research a curriculum change problem. Teams from school districts are encouraged to enroll. This course may not be offered annually.</td>
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<td>0829.545</td>
<td>Discipline-A Positive Approach</td>
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<td>The course is designed to probe the causes of student behavior and misbehavior and explore ideas for establishing good classroom atmosphere which is needed to overcome classroom problems. A variety of motivational and teaching techniques that stimulate a positive approach to discipline will be explored. This course may not be offered annually.</td>
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<td>0829.547</td>
<td>Curriculum Theory</td>
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<td>Prerequisite: 0829.550, 0829.580</td>
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<td>An introductory examination of the problems involved in the generation of curriculum theory. Emphasis is placed on the analysis of the constraints within which theoretical frameworks are developed and their implications for curriculum designs K-12. Selected contemporary curriculum theorists will be introduced and their views examined. Prerequisites for this course are Fundamentals of Curriculum Development and Public School Curriculum K-12.</td>
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<td>0829.550</td>
<td>Public School Curriculum K-12</td>
<td>3 s.h.</td>
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<td>This course deals with a critical appraisal of current public school curriculum practices. Emphasis will be placed on the following aspects of the K-12 curriculum: the subject matter curriculum, the humanistic curriculum, role of subject matter specialist, the nature of the disciplines, the taxonomies of educational objectives [affective, cognitive, psychomotor]. This is a basic course which is a prerequisite for any further study in curriculum. This course may not be offered annually.</td>
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<td>0829.562</td>
<td>Motivational Techniques Workshop</td>
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<td>Current stimulating strategies for establishing and maintaining high student interest levels will be explored and generated by instructor and group participants. Workshop members will be expected to develop and share a variety of motivational techniques. This workshop is designed to demonstrate to teachers that instruction need not be confined to a single method, single subject, or the single room. Motivation is an essential element of any successful learning climate. This course may not be offered annually.</td>
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0829.563  Junior High/Middle School Curriculum  3 s.h.
The course will be directed in a practical sense to an analytical study of the junior high/middle school concept.
Attention will be directed to curriculum development, implementation, and evaluation in relations to the
nature of the learner. Teams from schools are encouraged to enroll. This course may not be offered annually.

0829.580  Fundamentals of Curriculum Development  3 s.h.
This course provides background in goals, objectives, assumptions, values, issues, and theory related to
modern curriculum. Topics include learning and curriculum, the nature and structure of knowledge and cur-
riculum design, criteria for staff, lay advisers, committees, and consultants for the purpose of curriculum
planning. This is a basic course which is a prerequisite for further study in curriculum.

0829.590  Curriculum Evaluation  3 s.h.
Prerequisite: 0829.580, one other graduate curriculum course
Emphasis will be on identification, organization, and practical applications of selected curriculum evalua-
tion models. This course is designed to enable a student, or a team of students, to determine what and
when to evaluate, whom to evaluate, and how to evaluate. Students will be expected to demonstrate a
knowledge base in curriculum theory and development. A curriculum evaluation project is required. This
course may not be offered annually.

0829.600  Specialization Seminar and Investigation I  3 s.h.
Prerequisite: Official admission to graduate study, permission of program advisor
The student must complete a special project in the field of specialization which demonstrates his ability to
apply theory and research. This course focuses upon applying general and specialized knowledge to the
examination of proposals and research on the processes of change and innovation.

0829.601  Specialization Seminar and Investigation II  3 s.h.
Prerequisite: Official admission to graduate study, permission of program advisor
The student must complete a special project in the field of specialization which demonstrates his ability to
apply theory and research. This course focuses upon applying general and specialized knowledge to the
examination of proposals and research on the processes of change and innovation.

0830  Reading Education

0830.515  Teaching Reading Across the Grades  3 s.h.
Students acquire a background in current theory and practices related to emerging literacy, word identifi-
cation, fluency, comprehension, study skills, and recreational reading in grades K-12. The relationships
between reading and the other language arts and between reading and other subject areas are addressed.
Additionally, students become familiar with various methods, materials and technology used in teaching
reading, assessing reading performance, and organizing and managing a reading program in the K-12 class-
room. This course is required for those seeking the M.A. in reading education and/or reading specialist cer-
tification. Teachers and administrators who wish to increase their knowledge in the K-12 reading curricu-
larum and instruction may also enroll.

0830.520  Teaching Reading in Content Areas  3 s.h.
This course is designed for reading and non-reading majors interested in increasing knowledge and skills in
teaching reading in the content areas. It is a required course for those seeking an M.A. in reading.
Instruction is provided in the developmental aspects of reading with little emphasis on corrective or reme-
dial practices. The content of the course may be oriented toward the subject matter areas represented by
the students enrolled in the course. Special emphasis is also given to developing vocabulary, comprehen-
sion, and study skills as well as to assessing pupil ability to read content material and to select suitable
materials for instruction.
0830.530  Teaching Reading to Exceptional Children  3 s.h.
The primary purpose of the course is to present the philosophy of teaching reading to exceptional children along with the appropriate methods and materials. Major topics include the nature and needs of children who deviate from normal assessment of reading ability, emerging literacy, the role of parents and the child study team, intervention strategies, settings for instruction, word recognition, comprehension and study skill techniques appropriate for exceptional learners, adaptations of methods and materials, and organizational patterns. This course may not be offered annually.

0830.535  Word Study: Phonics, Spelling, and Vocabulary Instruction  3 s.h.
This course develops understandings for teaching phonics, spelling, and vocabulary in integrated language arts classrooms. The importance of knowing what to teach and when is emphasized. Major topics include: the development of word knowledge from emergent literacy to adulthood; strategies for instruction, the role of assessment, and parental involvement.

0830.540  Administration and Supervision of School Reading Programs  3 s.h.
Prerequisite: 0830.510 or 0830.520
The purpose of this course is to examine the role of the reading specialist in planning, developing, supervising, and evaluating reading programs at all levels. Major topics include: reading program budget planning, components of an overall reading program, subsystems, special provisions, evaluating teacher performance, planning and conducting in-service workshops, organizational patterns, planning and preparing district materials, and selection and evaluation of commercial materials.

0830.550  Diagnosis of Remedial Reading Problems  3 s.h.
Prerequisite: 0830.510, 0830.520, matriculation in Reading Education Program
Students in this course will become aware of the factors which influence reading achievement. They will learn to administer standardized and informal tests to individuals as well as to small groups. Furthermore, they will recognize the need to modify some procedures for exceptional learners. Throughout the course, the importance of on-going assessment will be emphasized. Finally, strategies for interpreting and reporting test results will be delineated. As a course requirement, students will administer selected tests to a student and summarize the results in a report.

0830.552  Workshop in Reading  3 s.h.
Such areas as the following are explored: methods and materials for teaching reading and determining reading levels; influencing factors in reading disability; and differences in teaching varied types of children. Demonstrations, hands-on experiences and group work are involved. May not be offered annually.

0830.560  Correction of Reading Problems  3 s.h.
Prerequisite: 0830.550
Students in this course become aware of factors that are considered when planning instruction for readers experiencing difficulty. In planning lessons students design and adapt instructional materials, develop computer-based teaching strategies, and implement instructional procedures in an integrated language arts perspective. The course instructor supervises students as they use diagnostic teaching strategies to instruct remedial readers in field-based settings.

0830.570  Clinical Experiences in Reading  4 s.h.
Prerequisite: 0830.560
Students plan and execute reading lessons for groups of remedial readers. They integrate the results of testing, observation and the assessment of reading-related factors in order to devise appropriate sequences of corrective instruction. Students select and use varied teaching strategies, including remedial techniques in order to adjust to the individual needs of their pupils. Following weekly observations, students discuss their performance with the instructor. During the seminar portion of the class, students learn to administer, interpret and evaluate diagnostic instruments. They are taught to use corrective procedures which integrate the language arts and utilize computers.
GRADUATE COURSES

0830.600  Seminar and Research in Reading  3 s.h.
Prerequisite: 0830.540, 0830.570
The most commonly used techniques employed in educational research are studied. Guided reading and discussion of research articles in reading education are provided. Research studies are analyzed and critiqued with special attention given to the methodology of the studies. Enrollment is limited to matriculated graduate students with permission of the graduate advisor.

0832 Music Education

0832.501  General Music in the Elementary and Secondary Schools  3 s.h.
The philosophy, scope and sequence of the general music program for all children is related to the total school curriculum. Permission to take this course must be secured from the music department. This course is offered bi-annually.

0832.502  Teaching of Music Theory  3 s.h.
Methods of teaching theory such as listening, reading, writing, analyzing, playing and creating are examined. The content of music theory courses and representative music theory texts are analyzed and evaluated. This course may not be offered annually.

0832.506  Guitar Pedagogy  3 s.h.
Prerequisite: Acceptance to the Master of Music in Guitar or permission of instructor
The student will be made aware of the philosophies of guitar instruction, be familiar with the two or three most widely-used method books and will have begun to develop his/her own pedagogical system. A practicum experience is included in the course.

0832.507  Piano Pedagogy  3 s.h.
Prerequisite: Acceptance to the Master of Music in Piano or permission of instructor
The student will be made aware of the philosophies of piano instruction, be familiar with the most widely-used method books and will have begun to develop his/her own pedagogical system. A practicum experience is included in the course.

0832.510  Music for Special Needs  3 s.h.
The course is a required offering in the music education specialization. It provides opportunities for the music specialist and for those students with substantial musical background to learn to deal with problems of those segments of our population which we deem exceptional: geriatrics, the handicapped, the gifted, etc. The course is open to music students and other students upon approval by the instructor. This course may not be offered annually.

0832 Music Education - Sec Ed

0832.505  Selected Approaches in Music Education  3 s.h.
The approaches are those of: Gordon, Kodaly, Orff, Montessori, Suzuki, and Jacques-Dalcroze. The student will research each approach, and while doing an in-depth study on one approach, develop a curriculum for his or her teaching situation. This course is offered bi-annually.

0832.507  Piano Pedagogy  3 s.h.
Prerequisite: Acceptance to the Master of Music program or permission of instructor
The course will systematically present the pedagogical methods and materials readily found in the United States for teaching beginning, intermediate and early advanced students of the piano. A supervised practicum is an essential part of the course.
0833 Mathematics Education

0833.502 Processes and Principles of School Mathematics 3 s.h.
In this course, designed for certified teachers of secondary school mathematics, students will expand their pedagogical repertoires to include the mathematical processes of communicating, representing, making connections, problem solving, and reasoning and proving. The principles of curriculum, teaching, technology, equity, learning, and assessment will provide a framework for the study of the processes and students current practice. These processes and principles will be studied entirely within the context of school mathematics content.

0833.510 Computers and the Curriculum 3 s.h.
Prerequisite: 0833.560
The philosophical, psychological, sociological and educational implications of the computer and its impact on the public school curriculum are explored. Current relationships between theory and practice, along with future technologies, are examined.

0833.521 Instructional Computer Languages: LOGO 3 s.h.
This course is designed to help students become literate in a structured programming language. Special emphasis is placed on teaching techniques and curriculum design relating to public school education.

0833.525 Instructional Applications of Word Processing and Data Management 3 s.h.
Word processing, data base management and spreadsheet operations are combined into an integrated system suitable for educational applications, including text preparation, filing, and grading systems. Hands on experience with the integrated systems, along with other complementary software, including desktop publishing and keyboarding, is provided. Evaluation of programs for classroom use, as well as personal use, is included.

0833.530 Computer-Assisted Instruction 3 s.h.
Prerequisite: 0833.560 or equivalent experience
This course provides a foundation for the effective design, selection, and evaluation of educational software. Instructional interaction between the computer and the student is explored and the teacher’s role in CAI is defined. A variety of software packages for the classroom are evaluated.

0833.548 Seminar in Educational Computing 3 s.h.
Prerequisite: Completion of all other course requirements for the Post Baccalaureate Certification in Computers in Education or permission of the program advisor
The major concepts studied in the Computers in Education Post-Baccalaureate Certificate Program are summarized, integrated, applied, and evaluated in this course. An in-depth research project is developed and executed. Projects are selected from the areas of curriculum development and evaluation, computer assisted instruction, or administrative applications.

0833.560 Instructional Applications of Computers 3 s.h.
As an entry level course in computer usage for teachers, this course deals with the use of computer hardware and software in classroom settings. Commercial and public domain courseware packages are examined in terms of their quality and their potential for enhancing the curriculum. The programming language BASIC and LOGO are examined with relevance to classroom applications.

0833.572 Special Topics 1-3 s.h.
Prerequisite: Permission of program advisor
This course will address specific contemporary issues in educational computing. The topics will change as needs arise and will be published in the course selection catalog. Variable credit.
GRADUATE COURSES

0833.574  Multimedia & Hypermedia for Teachers  3 s.h.
Prerequisite: 0833.530 or permission of program advisor
As an advanced level course for classroom teachers engaged in the utilization of the computer in the classroom, this course will explore ways to create multimedia and hypermedia materials for use in the classroom. Instructional planning is emphasized by applying the principles of instructional design and using the techniques of courseware design to facilitate the delivery of information in the context of multimedia and hypermedia environments.

0833.580  Introduction to Educational Technology  3 s.h.
This course is intended for educators at all levels who place a high value on successful teaching and learning. The purpose of the course is to help educators incorporate media and technologies for learning into their repertoire—to use them as learning tools. The course will draw examples from elementary, secondary, and postsecondary education as well as corporate training and development. This course will provide the initial opportunities necessary to begin technology infusion in the school curriculum.

0833.583  Computers and Related Technologies in the Elementary Classroom  3 s.h.
Prerequisite: 0833.580
This course is designed to assist elementary school teachers in the successful integration of computers and related technologies into the elementary classroom curriculum. The student will develop computer and technology skills enabling them to select, interpret, and evaluate computer elementary and middle school applications in the math, science, social studies, reading and language arts curriculum. The student will be exposed to a large variety of educational software.

0833.584  Desktop Publishing in the Educational Environment  3 s.h.
Prerequisite: 0833.525 or permission to waive
The primary objective of this course is to provide a comprehensive introduction to desktop publishing using desktop publishing programs that can be used in the educational setting. This course provides a hands-on approach to desktop publishing using both high-end and low-end publishing programs. The experiences in this course will help students to become more involved with the visual impact of their ideas on the readers. Students will learn to integrate ideas with words, typestyle, graphics and other features involved in the production of publications with a high level of visual impact.

0833.585  Internet in the Classroom  3 s.h.
Prerequisite: 0833.580
This course provides an introduction to the Internet emphasizing its value in teaching and learning. In this course students will discover how to use some basic Internet navigation programs to locate and gather information from the Internet. Lessons will include finding and subscribing to listserv lists in education, using ERIC online, accessing and employing web search engines, locating and downloading files, handling files with e-mail, discovering and capturing multimedia elements on the web, developing a personal web page, and analyzing the implication of the Internet for lifelong learning in education.

0833.586  Planning and Implementing Technology in Public Education  3 s.h.
Prerequisite: 0833.580
This course is intended for present and future leaders of instruction and technology in public schools. This course will help the graduate student become instrumental in improving teaching and learning by examining concepts and techniques in strategic planning, goal setting, curriculum restructuring and alignment, technological assessment, and program and staff development. The course will provide the graduate student with experience in selecting the appropriate hardware and software in an educational setting. Students will also be asked to identify and explore future trends in educational technology.
0833.587  New Directions in Educational Technology 3 s.h.
Prerequisite: 0833.574, 0833.580
This course is intended for educators who are interested in identifying new technologies and unique applications of these technologies in classrooms. Students will research, identify and publish information about new innovations and applications on a web site specifically designed for this endeavor. This web site will provide a forum for the graduate student. It will also include suggested as well as tried-and-true activity structures, and assessment rubrics. This course will afford the graduate student opportunities to make connection with professionals in related areas of technology design and development.

0833.588  Research Seminar in Educational Technology I 3 s.h.
This first seminar will provide a foundation whereby students (1) gain an understanding and appreciation of the field of educational research and (2) develop sufficient knowledge of quantitative and qualitative research methods so that more technical research skills can be developed and applied in the subsequent seminar. In this course the graduate student will decide with his/her advisor on an appropriate topic of study for the research thesis/project required by the program. This thesis/project will be completed in the second seminar.
Prerequisites: Completion of at least 24 S.H. of course work in the Masters in Educational Technology program.

0833.589  Research Seminar in Educational Technology II 3 s.h.
Prerequisite: 0833.588
This second seminar is a continuation of the first offering. It provides additional formal training in design, statistics, qualitative research, and evaluation research. Techniques for recording, organizing and documenting research, along with the in-depth understandings that research brings, will be acquired through the experience of conducting or participating in the ongoing research thesis/project guided by the senior advisor.

0833.600  Problems in Mathematics Education I 3 s.h.
Prerequisite: Official admission to graduate program, permission of the program advisor
Investigates recent developments and relevant research in mathematics education. The student will determine a problem and investigate the problem as a project. The project must deal with a problem in mathematics, mathematics education, or computer science education. This project may be local or national in scope.

0833.601  Problems in Mathematics Education II 3 s.h.
Prerequisite: Official admission to graduate program, permission of the program advisor
Investigates recent developments and relevant research in mathematics education. The student will determine a problem and investigate the problem as a project. The project must deal with a problem in mathematics, mathematics education, or computer science education. This project may be local or national in scope.

0834 Science Education

0834.532  Physical Science Activities for Teachers 3 s.h.
This course is designed to assist the elementary and middle school teacher gain a better understanding of the basic concepts in force, motion, heat, light, sound and electricity. Through intensive experiential use of science materials, the teacher will be provided an opportunity to improve skills in demonstrating and in experimenting in physical science. This course may not be offered annually.

0834.600  Seminar in Science and Science Teaching I 3 s.h.
Prerequisite: 25 graduate s.h., official admission to program, approval of the program advisor
Consideration given to assumptions and hypotheses upon which practical applications are based. Opportunity provided for advanced students to do special research on a professional problem involving any phase of science or science education.

0834.601  Seminar in Science and Science Teaching II 3 s.h.
Prerequisite: 25 graduate s.h., official admission to program, approval of the program advisor
Consideration given to assumptions and hypotheses upon which practical applications are based. Opportunity provided for advanced students to do special research on a professional problem involving any phase of science or science education.
0835 Exercise Science

0835.521 Physiology of Exercise 3 s.h.
This course involves the study of the interrelationship of exercise and physiology. It covers the functions of the human body under the stress of activity. Research in exercise physiology will be related to practices in physical education and athletics.

0835.530 Principles of Coaching 3 s.h.
The course is designed for coaches of sport in educational systems. Its purpose is to examine relationships between institutional organizations, sport, student growth and community expectations. Management behaviors and administrative practices connected to both sport and education are studied. Practical application of group dynamics and public media involvement are skills experienced in this course.

0835.555 Individual Study in Health and Physical Education 3 s.h.
This course is designed to give the student the opportunity to pursue an in-depth inquiry into a selected topic in health and physical education on an individualized basis. It provides flexibility for the student in increasing specialization in a selected area of interest. Offered in summer session only for matriculated students with a minimum of 25 S.H. completed. Students must submit a written proposal for individual study to the program advisor by March 15 prior to the summer session desired.

0835.560 Administration of School Athletics 3 s.h.
Devoted to intramural as well as interscholastic athletic programs. Legal aspects of athletic administration are determined. Budgeting, planning, scheduling, purchasing and caring for equipment, publicity, insurance and other related aspects are studied. Students study the decision-making process in the athletic program as it relates to other institutional programs and policies.

0835.570 Planning Construction and Maintenance of Facilities for Health and Physical Education 3 s.h.
This course is designed to identify the problems in planning, building, and maintaining facilities in Health, Physical Education and Recreation. Blue print reading and block planning will involve practical experiences. Field trips, when possible, to local facilities will be taken. Surface lighting and equipment for facilities will be explored.

0835.590 Critical Readings, Issues, and Trends in Health and Physical Education 3 s.h.
Students review and evaluate current professional literature in health and physical education publications. Library research skills are developed while examining critical issues and current trends in health and physical education.

0835.591 Foundations and Interpretation of Health and Physical Education 3 s.h.
A course designed to examine influences of educational philosophies upon the place and function of health and physical education in American education.

0835.592 Curriculum Construction in Health and Physical Education 3 s.h.
The student moves from an understanding of curriculum foundations and theory to application of design, organization and evaluation. The process should culminate in the ability to produce effective kindergarten through twelfth grade health and physical education curricula in school or community educational settings.

0835.595 Research Design in Health and Physical Education 3 s.h.
Students investigate research procedures and design in health and physical education. Literature review techniques, experimental and non-experimental research design, subject selection and assignment, and ethical issues in conducting research are areas studied.

0835.598 Quantitative Analysis in Health and Physical Education 3 s.h.
Students investigate the application of statistical procedures in research processes in health and physical education. Descriptive and inferential statistics are included. The students use microcomputer statistical packages for data reduction and analysis.
0835.600 Research Seminar I in Health and Physical Education 3 s.h.
Prerequisite: Permission of instructor
Students will select a scholarly project or thesis. The course will include the content, organization and procedures of empirical investigative writing.

0835.601 Research Seminar II in Health and Physical Education 3 s.h.
Prerequisite: Permission of the instructor
For the thesis student only. The course will involve the completion of the graduate thesis.

0837 Health Education

0837.510 Selected Topics in Health 3 s.h.
This course provides students with the opportunity to identify causes, effects, prevention and intervention techniques of current health problems of students in the schools. The graduate student will have the opportunity to investigate a variety of strategies utilized by schools, communities, and the medical world to solve the problem. Curriculum development will also be included. This course may not be offered annually.

0837.525 Curriculum Strategies in Substance Awareness Education 3 s.h.
This course provides students with the knowledge, resources and skills needed to plan and organize curricula in chemical health education which meet the needs of students in school and non-school based settings. Students evaluate the nature and scope of the substance abuse problem in order to make informed decisions in the development, organization, implementation and evaluation of substance abuse programs. Special attention is given to program and policy development, instructional strategies, program evaluation, staff development, and the dynamics of school culture.

0837.540 Current Advances in Health Sciences 3 s.h.
Examines the latest developments and studies research finding which pertain to both personal and community health problems and issues. This course may not be offered annually.

0840 English as a Second Language, Bilingual Education and Foreign Language Education

0840.505 Issues and Innovations in Foreign Language Education 3 s.h.
Prerequisite: Permission of the instructor
This course is designed for educators responsible for planning and supervising the foreign language curriculum K-12. The course deals with the issues of sequential curriculum development in foreign languages in keeping with state and national standards. Emphasis is placed on innovations resulting from implications of research in second language acquisition, the interrelationship of language and culture and models for foreign language curriculum development. Topics include modes of communication, aspects of culture, scope and sequence of content, and curriculum evaluation.

0840.510 Issues of Language and Cultural Diversity in ESL/Bilingual Programs 3 s.h.
Prerequisite: 0821.530
This course focuses on the issues involved in the schooling of students of first languages other than English. Emphasis is placed on awareness of and sensitivity to the diverse values and behaviors of students learning English as a second language, and on classroom strategies to accommodate this diversity in a positive manner. Usually taught in Spring semester.

0840.512 Linguistics for Teaching Second Languages 3 s.h.
This course deals with the components and characteristics of language as they impact on the acquisition of both first and second languages. A study of the language systems of English will provide a basis for the study of second language acquisition, and comparisons and contrasts will be made with English and representative languages.
0840.513 Extending Foreign Language Instruction K-12 3 s.h.
Prerequisite: Permission of the instructor
This course is designed for the certified foreign language teacher, as well as for candidates for conditional certification in foreign (world) language education as approved by the New Jersey State Department of Education. Emphasis is placed on contemporary methods and materials appropriate to age/grade levels in the elementary, middle, and secondary school, in keeping with state and national standards. A variety of activities integrating language and culture will be demonstrated and practiced. Topics include the use of thematic units, alternative assessment techniques, and the application of technology. Participants are encouraged to make practical application to their own teaching situations.

0840.515 Language, Culture and Communication 3 s.h.
Prerequisite: 0840.512
This course examines the ways in which people communicate both verbally and non-verbally in social interaction. The interdependence of language and culture in communication is a major focus. Emphasis is placed on the importance of successful intercultural communication, with practical application to second language teachers.

0840.517 Modern Developments in ESL/Bilingual Education 3 s.h.
Prerequisite: 0840.510, 0840.515
This course examines the implications of current theoretical positions regarding second language acquisition for program development and instruction. The course deals with a range of methodologies, the selection of content, instructional techniques, the selection and use of materials, and the development of alternative assessment measures.

0840.520 Teaching ESL/Bilingual Education: Process and Practice 3 s.h.
Prerequisite: 0840.517
This course concentrates on the development and presentation of language lessons which demonstrate the relationship of theory and practice. Classroom observations and experiences constitute an important part of this course. Micro teaching and peer coaching will be utilized to provide a basis for reflective teaching. This course is offered in alternate years to 0840.522.

0840.522 Integrating Language and Content in the ESL/Bilingual Education Classroom 3 s.h.
Prerequisite: 0840.517
This course examines current programs and available materials in bilingual education appropriate to a range of content areas and grade levels. Field observations and experiences constitute an important part of the course. Micro teaching and peer coaching will be utilized to provide a basis for reflective teaching. This course is offered in alternate years to 0840.520.

0896 Environmental Education and Conservation

0896.501 Introduction to Environmental Education 3 s.h.
An introduction to environmental education as related to outdoor education, conservation education, and resource education is presented historically. The goals of environmental education are to: (1) examine environmental problems and alternate solutions; and (2) improve curriculum and instruction at all levels of formal and informal education. Practical, relevant applications of biology, physics, chemistry, earth sciences and the social sciences are emphasized.

0896.502 Trends in Environmental Education 3 s.h.
Emphasis in this course is centered on modern research related to environmental education. Modern and timely concerns in environmental education including exemplary local, state and federal environmental education activities and curricula are explored and demonstrated. May not be selected to meet specialization requirements for Teaching Secondary School Science or Environmental Education.
0896.503 Developing Curriculum Guides and Materials for Environmental Education Programs 3 s.h.
Techniques and procedures for the development of curriculum guides and materials for the teaching of environmental concerns via environmental education programs are the goals of this course. Emphasis will be placed upon the development of curriculum materials, by each student, that can be utilized in his professional career. The course will deal with the selection, production and utilization of audiovisual materials related to environmental education. Educational materials available from educational and commercial sources will be surveyed.

0896.505 Environmental Conservation Workshop 3 s.h.
An overview of environmental resources including water, air, energy, land, and minerals, and an identification of the problems related to the conservation of those resources is presented. The effect of population quantity, population density, life style and energy use patterns on environmental quality is examined. Local, state, national and world ecosystems are investigated. Field oriented small group projects are emphasized in addition to large group integrating seminars.

0896.506 Practicum in Marine Environments 2 s.h.
Marine, wetland, and coastal ecosystems are investigated and evaluated. Field experiences include the monitoring of biological, chemical and physical factors in marine aquatic areas. The environmental impacts of modern man on the ecology of bays, estuaries and coastal regions will be studied. The use of marine studies to improve curriculum will be emphasized.

0896.507 Practicum in Woodland Environments 2 s.h.
Forest and grassland ecosystems, their wildlife and food chains are investigated. The benefits and costs of preservation and conservation of these resources are studied. Methods of using the woodland and aquatic environments as sites and topics for improving curriculum are included. Field experiences are emphasized.

0896.508 Practicum in Urban Environments 2 s.h.
Field studies of urban, suburban, rural, and natural environments provide contrasts and comparisons of varying environmental quality. The impacts of increasing population densities on air, water, and land are observed and evaluated. The sociological, economic and psychological effects of urbanization are noted. Opportunities to use the urban environment as a medium for curriculum improvement are investigated. This course may not be offered annually.

0896.509 Environmental Land Use-Resources and Recreation 3 s.h.
Knowledge of environmental guidelines concerning the identification, planning, and use of land areas for the purposes of industrial, educational, residential and recreational endeavors will be presented in this course. Developing a procedure for determining proper land use and the means by which governments established land use practices will be stressed. Also emphasized will be society's increasing demands for educational and recreational facilities and programs and how the schools, communities and private organizations can meet these needs. Students in this course will participate directly in certain current land use problems by attending public hearings and doing related field work. This course may not be offered annually.

0896.515 Environmental Issues and Actions 3 s.h.
This course focuses on environmental issues and addresses the knowledge and skills needed by instructors to successfully implement issue instruction in the classrooms and in non-formal settings. Participants will develop skills associated with issue analysis, issue investigation, information collection and processing, and citizenship participation. Relevant research will be reviewed. Additional instruction will focus on implementing issue instruction in both classroom and non-formal settings.

0896.600 Seminar in Environmental Education I 3 s.h.
This is a research, independent study course designed to give the graduate student a general knowledge of research and evaluation techniques in education and the methods and modes of curriculum development. With these skills, the student will select an M.A. thesis/project topic, review the literature on this topic,
select and collect data on this topic and begin the writing of the formal "Master’s Thesis/Project." Significant course time is allocated to individual conferences with the instructor and library research and data collection. It is a program objective that graduate students propose and complete a "useful and meaningful" terminal Thesis/Project that is focused on their overall career objectives.

0896.601 Seminar in Environmental Education II 3 s.h.
The second half (2nd semester) of a research, independent study course designed to give the student a general knowledge of research and evaluation techniques in education and the methods and modes of curriculum development. During the course of this semester the student will complete a thesis/project started in the previous semester and prepare it for final acceptance by the Graduate Committee and for acceptance and binding by the College Library. In compliance with the Rowan University Graduate Catalogue, a Comprehensive Examination will be given on or about the mid-term of this course. Most course time is allocated to individual conferences with the instructor and library-research time.

0898 School Public Relations

0898.503 School Public Relations 3 s.h.
This is an overview of the relationships of the school and its various publics. The public character of the school and the need for public understanding of the school are considered. Development of understanding between the school and the community is stressed.

0898.504 School Public Relations Workshop
Emphasis is placed on school communications and public relations ideas that can be effectively used in various education institutions. Guest experts join workshop directors in offering public relations techniques and situations. Practical experiences that help prepare the student to handle public relations responsibilities are part of the workshop. May be offered during the summer or on some Saturdays during the regular semesters.

0901 Engineering, General

0901.501 Special Topics in Engineering 1-3 s.h.
Prerequisite: Permission of Instructor
This course is designed to introduce students to emerging topics in the engineering field. Consent of the instructor is necessary, and prerequisites are determined by the nature of the topic.

0901.502 Finite Element Analysis 3 s.h.
Prerequisite: Engineering Analysis II or equivalent and Solid Mechanics
Fundamental concepts for the development of finite element analysis are introduced. The element stiffness matrices are developed using shape functions defined on the elements. Aspects of global stiffness formation, consideration of boundary conditions, and nodal load calculations are presented. Mesh division and problem modeling considerations are discussed in detail. Topics of scalar field problems and natural frequency analysis are covered. Computer applications are included.

0901.511 Engineering Optimization 3 s.h.
Prerequisite: 1701.235 or equivalent
The formulation and modeling aspects of engineering optimization problems are presented. These steps involve setting up of the objective function to be minimized and the resource and system constraints to be satisfied. Solution techniques using gradient based methods, zero order methods, and penalty techniques are discussed.

0901.599 Master’s Thesis Research 1-6 s.h.
Prerequisite: Permission of advisor
This course will provide a meaningful one-on-one research experience under the direction of an engineering faculty advisor. The research topic will be chosen by mutual agreement of the student and his or her
adviser. The course will include a thorough literature search and review, the development of a clear and concise problem statement, consultations with other faculty and professional experts, and the derivation of publishable results. The research will culminate in a comprehensive master’s thesis. A final oral presentation and defense are required.

**0906 Chemical Engineering**

**0906.502 Special Topics in Chemical Engineering** 3 s.h.
*Prerequisite: Permission of advisor*
This course presents chemical engineering topics related to recent developments in industrial practice or research. May be repeated.

**0906.506 Process Heat Transfer** 3 s.h.
*Prerequisite: Permission of advisor*
Application of heat transfer to the process industries. Mechanisms of heat transfer; conduction, convection and radiation; Selection and design of heat exchanging equipment, e.g., double-pipe, shell and tube, plate and frame, extended fin heat exchangers. Design parameters for heat transfer with phase change.

**0906.508 Membrane Process Technology** 3 s.h.
*Prerequisite: Permission of advisor*
Principles of membrane processes: reverse osmosis, ultrafiltration, microfiltration, electrodialysis, pervaporation, gas permeation, and their application to traditional and emerging fields. Membrane materials and structure. Mass transfer and design aspects for both liquid and gas separation systems.

**0906.510 Biochemical Engineering** 3 s.h.
*Prerequisite: Permission of advisor*
The fundamentals and engineering of bioprocess engineering with emphasis on applying biotechnology to industrial processes. Essential aspects of biochemistry, microbiology and kinetics. Discussion of bioreactor engineering, and recovery and purification processes. Processing applications of engineering kinetics and enzyme technology. Laboratory experiments and demonstrations will be integrated throughout the course.

**0906.512 Safety in the Process Industries** 3 s.h.
*Prerequisite: Permission of advisor*
This course presents the basic principles, guidelines, and calculations necessary for the safe design and operation of chemical plants and related manufacturing facilities. Topics include: toxics and human exposure, fires and explosions, vessel relief systems, hazard identification and risk assessment, source and dispersion models. Accident investigation is discussed along with a review of actual case histories.

**0906.514 Transport Phenomena for Engineers** 3 s.h.
*Prerequisite: Permission of advisor*
This course will present the analogies among heat, mass, and momentum transfer. Governing differential equations and their uses in steady-state and unsteady-state systems will be described. Applications will be discussed for mass transfer coupled with heat transfer and/or chemical reaction. Numerical methods and computer applications will be integrated throughout the course.

**0906.515 Advanced Reactor Design** 3 s.h.
*Prerequisite: Permission of advisor*
Overview of chemical reaction types and ideal reactors. Catalysis and catalytic reactors; analogies for real reactors; fluid flow and heat and mass transfer effects on chemical reactions and reactor design; numerical analyses and simulation of reacting systems; applications in the chemical industry.

**0906.516 Advanced Separation Process Technology** 3 s.h.
*Prerequisite: Permission of advisor*
This course describes advanced separation processes such as: crystallization and precipitation; adsorption, chromatography and ion exchange; reverse osmosis, ultrafiltration, gas permeation and pervaporation.
Commercial system design parameters and laboratory demonstrations will be included. An overview of other novel separation processes will be done.

0906.518 Polymer Engineering 3 s.h.
Prerequisite: Permission of advisor
This course provides an introduction to the various aspects of polymer engineering starting with basic polymer properties, structure and function. The major topics covered are the formation of polymer systems and manufacturing techniques. Fabrication processes topics include coating, extrusion and foams. The production of thin-films and membranes will focus on stretching, phase inversion, and hollow fiber spinning. Students will study application of polymeric materials engineering to various industries.

0906.520 Green Engineering Design in the Chemical Industry 3 s.h.
Prerequisite: Permission of advisor
This course evaluates process design techniques to minimize waste and by-products in the processing and manufacturing industries. Topics include: mass and heat recycling processes; technologies for process steam renovation, material reuse and recycling methods. Case studies of industrial applications are utilized.

0906.528 Fluid Flow Applications in Processing and Manufacturing 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course will cover the foundation principles of applied fluid mechanics with an emphasis on industrial applications. Topics in mixing, multi-phase fluid flow and processing, and fluidization will be covered. Key technologies from chemical, civil, and mechanical engineering applications will be used to illustrate concepts. The course will provide a strong background in the application of fluid mechanics principles to industrial processing and manufacturing operations.

0906.568 Electrochemical Engineering 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course will focus on the fundamental principles of process electrochemistry. Basic principles of thermodynamics, kinetics and mass transfer as applied to electrochemical systems will be presented. Modeling of electrochemical systems and application of electrochemical principles to corroding systems will be conducted by the students. Engineering case studies of commercial applications in energy conversion and storage and electrolytic processes will be presented.

0906.570 Air Pollution Control 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course introduces students to air pollution control theory. Students design air pollution control processes and specify equipment related to the control of particulate, gaseous, and toxic air emissions. The chemistry required for pollution control process design is presented. The environmental impacts due both to controlling and not controlling emissions are considered. Students design control equipment, specify and troubleshoot control systems and predict the impacts for each major type of control system.

0906.572 Biomedical Process Engineering 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course introduces students to applications of chemical engineering fundamentals to biomedical systems. Students analyze and design biomedical processes. The basic biochemistry and physiology required for understanding of biomedical systems are presented. Advanced principles of mass transfer, heat transfer, fluid flow and chemical reaction are used to analyze or design drug delivery systems, pharmacokinetic models, the circulatory system, transport across cell membranes, and human and artificial organs. Laboratory experiments and demonstrations will be integrated throughout the course.

0906.574 Advances in Particle Technology 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course introduces students to application of chemical engineering fundamentals in the particle processing industry. Processes involving particles are an important part of the chemical process industry. These
processes range from fluidized catalytic cracking of oils to coating processes in the pharmaceutical industry. Students will use advanced principles in fluid flow, heat and mass transport, and kinetics to analyze and design particle manufacturing processes and chemical industry processes involving particles. Novel processes will also be discussed and analyzed.

0906.576 Bioseparation Processes 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course will focus on the fundamental principles of bioseparation processes. The characteristics of bioseparations will be presented as applied to downstream processing in the pharmaceutical/biotechnology and related industries. Theory and design of filtration, microfiltration, centrifugation, cell disruption, extraction, adsorption, chromatography, precipitation, ultrafiltration, crystallization, and drying will be presented as applied to biosystems. Commercial design considerations, such as sanitary design/sterilization, water quality, solvent recovery, waste disposal and biosafety, will be reviewed.

0906.577 Advanced Engineering Process Analysis and Experimental Design 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course exposes students to advanced engineering applications of process analysis and experimental design. The course includes a multidisciplinary approach with theoretical background to support the course applications. Students will use advanced statistical and optimization techniques for process analysis and experimental design, process monitoring and quality control presently used in industry. The analysis and experimental design techniques presented in this course serve to optimize complex industrially relevant processes and make engineering design and calculations more effective. Applications from a wide range of industries will be presented including pharmaceutical, food, bulk and specialty chemicals, and petroleum industry applications.

0906.579 Industrial Process Pathways 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course will study chemical reaction mechanisms that play crucial roles in the chemical industry. Fundamentals of reaction thermochemistry and reaction kinetics will be discussed. Students will learn to construct mechanistic models of complex, multi-reaction systems, and to apply these models to the solution of practical problems such as yield optimization.

0906.580 Optimization of Engineering Projects 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course will overview strategies for planning and directing long-term engineering projects. Topics will include project organization, project scheduling, allocation of resources, project optimization and financial analyses.

0906.581 Advanced Process Analysis 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course will examine advanced topics in process analysis including: process consistency, identification of optimal process based on economic analysis, process documentation including flowsheets and budgets, replacement analysis for processing equipment, and rationing limited resources between competing projects.

0906.582 Food Engineering Systems 3 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course introduces students to the application of fundamental and advanced chemical engineering fundamentals applied to food processing systems. Students analyze and design food engineering processes. The basic and advanced chemistry and biochemistry required for an in-depth understanding of food systems is presented. Basic principles of mass transfer, heat transfer, fluid flow, chemical reaction, process control, and mixing are used to analyze or design food production systems. Computer simulations will be used for the design of food processing systems. Laboratory experiments and demonstrations will be integrated throughout the course.
0906.583  Engineering Exercise Dynamics 4 s.h.
Prerequisite: Graduate standing and approval of graduate advisor
This course introduces students to chemical engineering fundamentals applied to physiologic systems, primarily during exercise. The basic biochemistry and physiology required for understanding these systems is presented. Basic principles of mass transfer, heat transfer, fluid flow, thermodynamics, and chemical reaction are used to analyze the human metabolic system, respiratory system, cardiovascular system, and thermal system. The interrelationships of these systems will be investigated, and their dynamic response to exercise will be studied. Laboratory experiments will be conducted throughout the course. This course is jointly taught with the Department of Health and Exercise Science.

0906.584  Controlled Release Theory, Technology and Applications 3 s.h.
Prerequisite: Graduate Standing and approval of Graduate Advisor
Controlled release systems are designed to provide delivery of an agent at a pre-determined rate for an extended period of time. Controlled release offers several advantages over traditional methods of formulation and administration: maintenance of effective concentrations for a sustained period, less total agent required, cost effectiveness, convenience and compliance. This course investigates controlled release technologies through the application of chemical engineering principles. Knowledge of materials, mass transfer, heat transfer, fluid flow and chemical reactions are used to analyze and design controlled release systems. Applications to pharmaceutical, agricultural, and food industries will be explored. Laboratory experiments and demonstrations will be integrated throughout the course. A project will focus on the development of an original design and fabrication for a controlled release application.

0908 Civil Engineering

0908.503  Special Topics Civil Engineering 1-6 s.h.
Prerequisite: Permission of instructor
Civil engineering topics related to recent developments in industrial practice or engineering research. May be repeated.

0908.504  Engineering Estimating 3 s.h.
Prerequisite: Microeconomics or permission of advisor
The course deals with the development of engineering estimates for civil engineering projects and project components including labor, materials and equipment. Total project costs including direct and indirect costs, field and home-office costs, and contingency are covered. Also covered are the various types of civil engineering estimates including piles and cofferdams, wellpoints and earthdrilling, water and sewer systems, road and highway pavements, concrete buildings and bridges, and steel buildings and bridges. The course includes appropriate computer applications.

0908.512  Advanced Environmental Treatment Process Principles 3 s.h.
Prerequisite: Graduate standing or permission of instructor
Topics in Fundamentals of Physicochemical Processes in Environmental Engineering such as Adsorption, Coagulation/Flocculation, Filtration, Sedimentation, Disinfection, Ion Exchange, Chemical Oxidation, Corrosion and Membranes.

0908.522  Site Remediation Engineering 3 s.h.
Prerequisite: Graduate standing or permission of instructor
Topics in site remediation engineering, including site characterization, site safety, modeling site conditions, conducting feasibility studies, and designing remediation systems, such as pump and treat, stabilization, containment, treatment walls, natural attenuation, enhanced bioremediation, phytoremediation, oxidation, soil flushing, and soil vapor extraction.
0908.531 Solid and Hazardous Waste Management 3 s.h.
Prerequisite: permission of instructor
The course deals with solid and hazardous waste sources, regulations and management; engineering principles, treatment and disposal methods; design of landfills; recycling; toxicology principles; and risk assessment. The course includes appropriate laboratory experiments and computer applications.

0908.532 Pollutant Fate and Transport 3 s.h.
Prerequisite: Graduate standing or permission of instructor

0908.533 Integrated Solid Waste Management 3 s.h.
Prerequisite: Permission of instructor
The course deals with the theories and principles of integrated solid waste management as applied to real-world analysis and design problems. The course covers the design of facilities and programs, such as landfills, composting facilities, transfer stations, collection programs, and drop-off centers, and planning of integrated systems for municipalities and counties. Computer applications are included.

0908.543 Advanced Water Resources Engineering 3 s.h.
Prerequisite: 0908.342 Water Resources Engineering or equivalent
This course covers advanced topics in water resources engineering including the analysis and design of advanced hydraulic structures, hydraulic similitude and modeling, wave action, and advanced hydrology.

0908.544 Hydraulic Design 3 s.h.
Prerequisite: 0908.342 Water Resources Engineering or permission of instructor
The course focuses on the design and analysis of structures for controlling and conveying water in both the built and natural environment. Topics covered vary from year to year based upon instructor and student interests. Past topics have included open channel flow design, dams and spillways, sanitary and storm sewers, culverts, pumping stations, turbomachinery, and hydraulic similitude and modeling.

0908.545 Environmental Fluid Mechanics 3 s.h.
Prerequisite: 0908.342 Water Resources Engineering or permission of instructor
The course focuses on the engineering study of fluid flow in the environment. Advanced topics in water resources engineering are explored, with content varying based upon instructor and student interests. Past topics have included open channel flow, hydrology, fish passage at hydraulic structures, sediment transport, mixing in natural water bodies, and water quality modeling.

0908.552 Foundation Engineering 3 s.h.
Prerequisite: 0908.351 Geotechnical Engineering or equivalent.
The fundamental theme of the course is the analysis and design of structural building and bridge foundations based on advanced principles of soil mechanics. These advanced principles of soil mechanics include compressibility, shear strength, and bearing capacity. The types of foundations analyzed and designed include spread footings and pile foundations. The course includes appropriate computer applications.

0908.553 Earth Retaining Systems 3 s.h.
Prerequisite: 0908.351 Geotechnical Engineering or equivalent
The fundamental theme of the course is earth retaining systems including advanced principles of soil mechanics and analysis and design of earth retaining systems. The advanced principles of soil mechanics include lateral soil pressure and slope stability. The analysis and design of earth retaining systems includes slopes, embankments, retaining walls and other systems. The course includes appropriate laboratory experiments and computer applications.
0908.562  Advanced Transportation Engineering  3 s.h.  
Prerequisite: 0908.461 Transportation Engineering or equivalent  
The fundamental theme of the course is the study of advanced topics in transportation engineering including advanced highway engineering and advanced mass transit systems. These advanced topics include the impact and interaction of sociological, economic, geographic and environmental factors on transportation systems. The course includes appropriate field measurements and computer applications.

0908.563  Advanced Pavement Analysis and Evaluation  3 s.h.  
Prerequisite: 0908.461 Transportation Engineering or permission of instructor  
The fundamental theme of the course is the engineering study of pavement response. The topics covered include non-linear behavior of pavement materials and interaction between tires and pavements. Modeling and analysis of pavement behavior will also be taught, with content varying based upon instructor and student interests. The course includes field experiments and computer applications.

0908.564  Advanced Design of Elements of Transportation Engineering  3 s.h.  
Prerequisite: 0908.461 Transportation Engineering or permission of instructor  
The fundamental theme of the course is the study of advanced topics in highway design and analysis, signalized and un-signalized intersection design, forecast travel demand modeling and transportation planning. Topics covered vary from year to year based upon instructor and student interests. This course also includes field experiments and computer applications.

0908.573  Advanced Structural Analysis  3 s.h.  
Prerequisite: 0908.382 Structural Analysis and Design or equivalent  
The course deals with the matrix method of structural analysis. The topics covered include structural members, member joints, member end conditions, local and global coordinate systems, coordinate transformation, member structural matrices, global structural matrices, condensation of global structural matrices, static structural analysis, and dynamic structural analysis. The course will include appropriate computer applications.

0908.584  Prestressed Concrete  3 s.h.  
Prerequisite: 0908.481 Reinforced Concrete Design or equivalent  
The course focuses on analysis and design of prestressed concrete members for highway bridges, parking structures, office buildings and industrial buildings. Topics covered include prestressed construction applications and materials, flexural analysis of pretensioned and post-tensioning beams, bending and shear design, loss of prestress, deflection and composite beams. The course includes appropriate computer applications.

0908.585  Advanced Reinforced Concrete  3 s.h.  
Prerequisite: 0908.481 Reinforced Concrete Design or equivalent  
The emphasis is the design of advanced reinforced concrete structures and structural components not covered in an introductory reinforced concrete design course. Topics include columns in bending, slender columns, slab systems, and other advanced topics in reinforced concrete.

0908.586  Bridge Engineering  3 s.h.  
Prerequisite: 0908.382 Structural Analysis and Design, 0908.383 Analysis and Design of Steel Frames, 0908.481 Reinforced Concrete Design or equivalent  
The analysis and design of modern steel highway bridges utilizing the bridge code of the American Association of State Highway and Transportation Officials is emphasized. The topics covered include bridge loads, load combinations, design methods, reinforced concrete deck slabs, steel wide-flange stringer bridges, steel composite wide-flange stringer bridges, continuous bridge spans, steel composite plate-girder bridges, elastomeric bearing connections, steel fixed bridge connections, and steel roller bridge connections. The course includes appropriate computer applications.
0908.587  Masonry and Wood Structures 3 s.h.
Prerequisite: 0901.272, 0908.382
This course provides the fundamentals of structural design using masonry and wood. Topics include material properties, flexure, axial loading, lateral load resisting systems, and connections. This course builds upon previously acquired fundamental concepts of structural analysis and design. A design project is required.

0909 Electrical and Computer Engineering

0909.504  Special Topics in Electrical and Computer Engineering 1-3 s.h.
This course covers timely topics in electrical and computer engineering related to engineering practice and/or research.

0909.551  Digital Signal Processing 3 s.h.
Prerequisite: Background in basic signal theory
This is a first level graduate course that covers the fundamentals of digital signals, systems, transforms and filters. Systems concepts taught include linearity, time-invariance, stability, causality, difference equation representation, impulse response and convolution. The issue of frequency response and sampling is covered. The z-transform is introduced. Design methods and structures of digital filters are discussed with the exposure to do software design. Random digital signals are also covered.

0909.552  Digital Image Processing 3 s.h.
Prerequisite: 0909.351
Digital image processing covers the analysis and contemporaneous applications of the enhancement, restoration, compression and recognition of monochromatic images. Both classical and state-of-the-art algorithms will be employed in conjunction with appropriate software for analyzing real-world images.

0909.553  Digital Speech Processing 3 s.h.
Prerequisite: 0909.351
This course covers the fundamentals of digital speech signals and processing and simultaneously stresses real-life engineering aspects from a systems perspective. An overview of the different branches of speech processing are covered, namely, speech production, vocal tract modeling, speech coding, speech recognition, speaker recognition and speech synthesis. The building blocks of such applications, namely, linear predictive analysis and quantization (scalar and vector) are taught.

0909.554  Theory and Engineering Applications of Wavelets 3 s.h.
Prerequisite: 0909.351
The theory of wavelets gave rise to a substantial number of applications in many areas including various fields of engineering, making it one of the most popular research areas of all times. In this class, the theory of wavelets will be carefully developed from the ground up, with an emphasis on engineering applications. Starting with a review of Fourier based signal analysis methods, short time Fourier transform, continuous wavelet transform, discrete wavelet transform, fast wavelet algorithms, wavelet packets, wavelet networks will be discussed. Applications of wavelets such as image and audio compression, biological signal analysis, feature detection, signal denoising will also be explored.

0909.555  Advanced Topics in Pattern Recognition 3 s.h.
Prerequisite: 0909.351 and 0909.331 or permission of the instructor
This class will introduce a broad spectrum of pattern recognition algorithms along with various statistical data analysis and optimization procedures that are commonly used in such algorithms. Although mathematically intensive, pattern recognition is nevertheless a very application driven field. This class will therefore cover both theoretical and practical aspects of pattern recognition. The topics discussed will include Bayes decision theory for optimum classifiers, parametric and nonparametric density estimation techniques, discriminant analysis, basic optimization techniques, introduction to basic neural network structures, and
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unsupervised clustering techniques. As a graduate level course, several advanced and contemporary topics will also be covered, including fuzzy inference systems, support vector machines, adaptive resonance theory, incremental learning and online learning and particle swarm optimization. Students will be expected to conduct independent research for possible publications, as part of the class project.

0909.560 Artificial Neural Networks 3 s.h.
Prerequisite: 1701.236
Artificial Neural Networks covers the design of a variety of popular neural network architectures and their contemporary engineering applications. Neural network architectures that will be studied in detail include the multilayer perceptron, radial basis function, and the Hopfield networks. State-of-the-art software will be used for network design. VLSI implementations of neural networks will be discussed.

0909.571 Instrumentation 3 s.h.
Prerequisite: Background of hardware, software and experimentation
Elements of instrumentation systems are treated including transducers, signal conditioning, and signal processing. Elements of modern instrumentation systems including standards (IEEE-488, SCPI) and smart sensors are considered.

0910 Mechanical Engineering

0910.501 Computer Integrated Manufacturing and Automation 3 s.h.
Prerequisite: Engineering Materials II or equivalent
The course covers the basic aspects of computer integrated manufacturing and automation systems. Hard and flexible automation concepts are introduced. Various automation strategies are presented. Coding and classification ideas of group technology are related to computer aided process planning. Topics of numerical control, industrial robotics, and artificial intelligence are discussed.

0910.505 Special Topics in Mechanical Engineering 3 s.h.
The topics will be announced in the course schedule.

0910.511 Combustion 3 s.h.
Prerequisite: Engineering Thermodynamics II or equivalent
This course presents the concepts of chemically reacting systems (flames) along with many practical applications. Topics include chemical equilibrium, chemical kinetics, premixed laminar flames, detonations, diffusion flames and environmental issues. The course uses chemically reacting flow software for combustion modeling.

0910.512 Rocket Propulsion 3 s.h.
Prerequisite: 0910.312 and 0910.313 or equivalent
In this course, the principles of rocket propulsion theory are presented along with practical applications of rocket propulsion design. Theoretical topics include performance analysis of ideal rocket engines, departure from ideal performance and detailed thermochemical propellant calculations. Practical design issues are addressed for both liquid propellant engines and solid rocket motors. The course also includes an introduction to electric propulsion.

0910.514 Energy Conversion Systems 3 s.h.
Prerequisite: 0910.312, 0901.341 or equivalent
This course will introduce energy conversion technologies for the generation of electrical power. Topics will include a review of power cycles, steam and gas cycles, generation of thermal power, combustion and fuels, steam power plant design considerations, gas turbine power plant operation and design considerations, combined cells, and environmental considerations in power generation. A course project will be required on an advanced topic of mutual interest between the student and instructor.
0910.521  Gas Dynamics  
3 s.h.  
Prerequisite: 0910.312, 910.313 or equivalent  
This course emphasizes application of the conservation equations of mass, momentum and energy to solve problems in one-dimensional and two-dimensional compressible flow including one-dimensional isentropic flow, flow with area change, adiabatic flow with friction, normal shock waves and flow with heat addition. The method of characteristics is introduced to solve two-dimensional compressible flow problems. Numerical techniques are presented and a numerical analysis project is completed on one-dimensional, unsteady flow.

0910.522  Computational Fluid Dynamics  
3 s.h.  
Prerequisite: 0910.312, 0910.313 or equivalent  
This course serves as an overview of the techniques used to solve problems in fluid mechanics on computers and describes in detail those most often used in practice. Included are advanced techniques in computational fluid dynamics, like direct and large-eddy simulation of turbulence, multigrid methods, parallel computing, moving grids, structured, block-structured and unstructured boundary-fitted grids, free surface flows. The issues of numerical accuracy, estimation and reduction of numerical errors are treated in detail with many examples. An independent research project will be required on an advanced topic of mutual interest between the student and the instructor.

0910.541  Advanced Mechanism Design  
3 s.h.  
Prerequisite: Undergraduate degree in engineering or permission of advisor  
This course presents an in-depth coverage of the design of mechanisms using matrix methods as the platform to model, synthesize, analyze and simulate mechanisms. It covers advanced design techniques that include type synthesis, numerical optimization techniques as applied to mechanism design. It also covers branch defects and circuit defects that occur during mechanism synthesis and modeling and simulation of mechanical systems. Students will perform analysis and simulation using appropriate mechanism design software.

0910.542  Advanced Mechatronics  
3 s.h.  
Prerequisite: Permission of Instructor  
This course introduces the students to the design and development of mechatronic systems. It introduces the students to the multidisciplinary nature of mechatronic products, and teaches them to design and develop such products. Students will learn about mechatronic design philosophy, mechatronic system modeling, sensors, actuators, microprocessors and their interfaces. The course project will involve the design of a real-world mechatronic system. A final project will be required.

0910.551  Mechanics of Continuous Media  
3 s.h.  
Prerequisite: Math for Engineering Analysis II or equivalent, Solid Mechanics  
Students will engage the three-tiered framework used to interrogate problems involving bodies of continuous media. This begins with derivation of the governing equations from the conservation of mass, momentum, and energy followed by the application of constitutive models, such as Hooke's law, that govern the behavior of particular materials, and concludes with the solution of boundary value problems. In addition to the study of classical problems and their solutions, students will be required to program numerical algorithms for the solution of problems that cannot be solved in closed form. Kinetic and kinematic constraints, such as material frame indifference, compatibility, and objectivity, will be addressed. The material covered will include both cylindrical and Cartesian coordinate frames.

0910.552  Structural Acoustics  
3 s.h.  
Prerequisite: 0910.201  
The control of noise is an important part of engineering practice in many industries today. Vital to effective noise control is an understanding of wave behavior in structures. This course will teach engineers the fundamentals of the generation of noise in structures, with an emphasis on the phenomena of mechanical resonance and modal behavior. Topics covered include vibration of strings, bars, beams and plates. An introduction to simple acoustic sources will be given.
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0910.553 Analytical Dynamics 3 s.h.
Prerequisite: Math for Engineering Analysis II or equivalent, Dynamics, Vibrations
This course is an advanced introduction to three-dimensional motion of particles and rigid bodies. Students study modern analytical rigid body dynamics equation formulation and computational solution techniques applied to mechanical systems and multibody systems. Students will formulate Newton/Euler and Lagrangian equations for applications to engineering systems, Hamiltonians principle, study kinematics of motion generalized coordinates and speeds, analytical and computational determination of inertia properties, generalized forces, holonomic and nonholonomic constraints, computational simulation.

0910.554 Elastic Stability of Structures 3 s.h.
Prerequisite: 0901.272, 0901.291
Many important structures (e.g. buildings, bridges, aircraft frames) have buckling as a primary mode of failure. Because of this, it is important for structural engineers to have at least a cursory knowledge of elastic stability phenomena. This course will provide graduate-level Mechanical Engineering students with an overview of elastic stability in structures, and a brief introduction to dynamic stability, as applied to rotating shafts. Applications of mathematical theory to real-world structural design problems will be emphasized.

1002 Art

1002.523 Graduate Painting I 3 s.h.
Advanced graduate work in concepts, techniques and media appropriate to contemporary painting and individual expression.

1002.524 Graduate Painting II 3 s.h.
Prerequisite: 1002.523
Further advanced work in painting.

1002.526 Graduate Sculpture I 3 s.h.
Advanced graduate work in concepts, techniques and media appropriate to contemporary sculpture and individual expression.

1002.527 Graduate Sculpture II 3 s.h.
Prerequisite: 1002.526
Further advanced work in sculpture.

1002.532 Graduate Printmaking I 3 s.h.
Advanced graduate work in concepts, techniques and media appropriate to contemporary printmaking and individual expression. Permission of the instructor is strongly advised.

1002.533 Graduate Printmaking II 3 s.h.
Prerequisite: 1002.532
Further advanced work in printmaking.

1002.535 Advanced Graduate Problems in Art 3 s.h.
Extensive in-depth work at the third or fourth graduate course level in a studio, art education or art history area arranged with permission of the appropriate professor, the graduate advisor and department chairperson.

1003 Art History

1003.525 Graduate Problems in Art History 3 s.h.
Prerequisite: undergraduate core foundation similar to Art History Survey I, II, and III (8-9 s.h.), and/or permission of instructor
Problems in Art History at the graduate level is an intensive investigation of a specific movement, style, medium, or major artist. Content will change each time the course is offered. Check the Schedule of Classes to determine specific area of study.
1004 Music - Performing, Composition, Theory

1004.500  Applied Major Instrument I  2 s.h.
Private instruction on a student's major instrument. Designed to guide the development of each student toward the realization of his fullest potential as a performer.

1004.501  Applied Major Instrument II  2 s.h.
Private instruction on a student's major instrument. Designed to guide the development of each student toward the realization of his fullest potential as a performer.

1004.502  Applied Major Instrument III  2 s.h.
Private instruction on a student's major instrument. Designed to guide the development of each student toward the realization of his fullest potential as a performer.

1004.503  Applied Major Instrument IV  2 s.h.
Private instruction on a student's major instrument. Designed to guide the development of each student toward the realization of his fullest potential as a performer.

1004.504  Advanced Woodwind, Brass-Percussion, Strings, Piano  2 s.h.
These courses are intended to develop skills in performance on the various instruments beyond the undergraduate level. Particular emphasis will be placed on the teaching of these instruments and on the latest developments in methodology and pedagogy.

1004.505  Advanced Woodwind, Brass-Percussion, Strings, Piano  2 s.h.
These courses are intended to develop skills in performance on the various instruments beyond the undergraduate level. Particular emphasis will be placed on the teaching of these instruments and on the latest developments in methodology and pedagogy.

1004.506  Advanced Woodwind, Brass-Percussion, Strings, Piano  2 s.h.
These courses are intended to develop skills in performance on the various instruments beyond the undergraduate level. Particular emphasis will be placed on the teaching of these instruments and on the latest developments in methodology and pedagogy.

1004.507  Advanced Woodwind, Brass-Percussion, Strings, Piano  2 s.h.
These courses are intended to develop skills in performance on the various instruments beyond the undergraduate level. Particular emphasis will be placed on the teaching of these instruments and on the latest developments in methodology and pedagogy.

1004.508  Instrumental Procedures  2 s.h.
Designed as a laboratory course for instrumental instructor in organization of rehearsal techniques and instrumental problems in the elementary, secondary, and junior college curricula.

1004.510  Applied Major Voice I  2 s.h.
Private instruction in techniques of singing. Designed to guide the development of students toward the realization of his fullest potential as performers.

1004.511  Applied Major Voice II  2 s.h.
Private instruction in techniques of singing. Designed to guide the development of students toward the realization of his fullest potential as performers.

1004.512  Applied Major Voice III  2 s.h.
Private instruction in techniques of singing. Designed to guide the development of students toward the realization of his fullest potential as performers.

1004.513  Applied Major Voice IV  2 s.h.
Private instruction in techniques of singing. Designed to guide the development of students toward the realization of his fullest potential as performers.
1004.514 Choral Procedures 2 s.h.
Designed as a laboratory course for choral directors in the organization of rehearsal techniques, selection and placing of voices and development of programs. Special attention is given to individual vocal needs.

1004.515 Graduate Applied Voice I 4-6 s.h.
The continuation, on an advanced level, of the intensive study of vocal technique and performance begun in the undergraduate level. Successful completion requires the preparation and performance of a graduate recital of sufficiently high quality to provide access to professional auditions, doctoral programs and teaching positions in higher education.

1004.516 Graduate Applied Voice II 4-6 s.h.
The continuation, on an advanced level, of the intensive study of vocal technique and performance begun in the undergraduate level. Successful completion requires the preparation and performance of a graduate recital of sufficiently high quality to provide access to professional auditions, doctoral programs and teaching positions in higher education.

1004.520 Graduate Applied Conducting I 4-6 s.h.
Private instructing in conducting. This course in the conducting sequence, is designed to guide the development of conductors to a full realization of their technical and musical potential.

1004.521 Graduate Applied Conducting II 4-6 s.h.
Private instructing in conducting. This course in the conducting sequence, is designed to guide the development of conductors to a full realization of their technical and musical potential.

1004.522 Graduate Applied Conducting III 4-6 s.h.
Private instructing in conducting. This course in the conducting sequence, is designed to guide the development of conductors to a full realization of their technical and musical potential. During semester III of the applied conducting sequence, the student is expected to serve as Assistant Conductor of an appropriate ensemble at the discretion of the conducting faculty.

1004.523 Graduate Applied Conducting IV 4-6 s.h.
Private instructing in conducting. This course in the conducting sequence, is designed to guide the development of conductors to a full realization of their technical and musical potential. During semester IV of the applied conducting sequence, the student is expected to serve as Assistant Conductor of an appropriate ensemble at the discretion of the conducting faculty. In addition, as a culminating activity, the student will present a full-length conducting recital.

1004.524 Conducting I (Instrumental) 3 s.h.
Full scores for major orchestral and concert band works are studied in the class. Baton technique required to interpret these works is demonstrated and practiced.

1004.525 Conducting II (Vocal) 3 s.h.
In this class emphasis is placed on choral rehearsal techniques and procedures as they apply to vocal music organizations.

1004.526 Graduate Applied Instrumental I 4-6 s.h.
Private instruction on an instrument or in conducting, preparing the student for performance of a successful public graduate recital.

1004.527 Graduate Applied Instrumental II 4-6 s.h.
Private instruction on an instrument or in conducting, preparing the student for performance of a successful public graduate recital.

1004.528 Graduate Applied Instrumental III 4-6 s.h.
Private instruction on an instrument or in conducting, preparing the student for performance of a successful public graduate recital.
1004.529  Graduate Applied Instrumental IV  4-6 s.h.
Private instruction on an instrument or in conducting, preparing the student for performance of a success-
ful public graduate recital.

1004.530  Applied Major Composition I  2 s.h.
Private instruction in composition. Designed to guide the development of students toward the realization of
their creative talents in the writing of musical compositions.

1004.531  Applied Major Composition II  2 s.h.
Private instruction in composition. Designed to guide the development of students toward the realization of
their creative talents in the writing of musical compositions.

1004.532  Applied Major Composition III  2 s.h.
Private instruction in composition. Designed to guide the development of students toward the realization of
their creative talents in the writing of musical compositions.

1004.533  Applied Major Composition IV  2 s.h.
Private instruction in composition. Designed to guide the development of students toward the realization of
their creative talents in the writing of musical compositions.

1004.534  Graduate Music Composition I  4-6 s.h.
Prerequisite: Acceptance to the Master of Music or permission of the instructor
The student develops his undergraduate compositional skills, completing a major work for chamber ensem-
ble which demonstrates an ability to use contemporary compositional ideas in the organization of music.

1004.535  Graduate Music Composition II  4-6 s.h.
Prerequisite: 1004.534
This course prepares the student to complete his/her major requirement in music composition: a thesis consis-
ting of a major compositional work and a paper describing its genesis. May be re-taken.

1004.536  Chamber Music I  1 s.h.
The study and performance of selected repertoire for specific instrumental groups and combinations.
Students will be assigned to a small ensemble and will be required to rehearse and to perform the chosen
repertoire in a public setting.

1004.537  Chamber Music II  1 s.h.
The study and performance of selected repertoire for specific instrumental groups and combinations.
Students will be assigned to a small ensemble and will be required to rehearse and to perform the chosen
repertoire in a public setting.

1004.540  Jazz Arranging and Composition  3 s.h.
Prerequisite: Acceptance to the Master of Music in Jazz or permission of the instructor
The course presents techniques in arranging and composition in the jazz idiom and is tied to the course CD
Project in that it coordinates the needs of the second course through preparation in Jazz Arranging and
Composition. Students will be required to arrange and orchestrate existing compositions and compose orig-
inal music in the jazz idiom.

1004.541  Jazz Piano  1 s.h.
Prerequisite: Acceptance to the Master of Music in Jazz
This course in applied music for the non-pianist focuses on the basic keyboard skills needed by the profes-
sional jazz musician, especially the use of the piano to realize harmonic progressions and concepts. The stu-
dent must have passed the piano proficiency exam before enrolling for this course.

1004.545  Opera Role Study I  3 s.h.
Prerequisite: Acceptance to the Master of Music in Voice
A complete opera role from the standard repertoire will be learned and performed in each semester through
private instruction and coaching, either in staged or unstaged, in public.
1004.546 Opera Role Study II 3 s.h.
Prerequisite: Acceptance to the Master of Music in Voice
A complete opera role from the standard repertoire will be learned and performed in each semester through private instruction and coaching, either in staged or unstaged, in public.

1004.551 Piano Accompanying I 1 s.h.
Prerequisite: Acceptance to the Master of Music in Piano or permission of instructor
This course in applied piano accompanying will pair the student with a vocal or instrumental student under the supervision of the piano instructor.

1004.552 Piano Accompanying II 1 s.h.
Prerequisite: Acceptance to the Master of Music in Piano or permission of the instructor
This course in applied piano accompanying will pair the student with a vocal or instrumental student under the supervision of the piano instructor.

1004.553 Guitar Accompanying I 1 s.h.
Prerequisite: Acceptance to the Master of Music in Guitar or permission of the instructor
This course in applied guitar accompanying will pair the student with a vocal or instrumental student under the supervision of the guitar instructor. Students will learn to interact musically with the soloist and to begin to know the collaborative literature for guitar and other instruments.

1004.555 Counterpoint 3 s.h.
The principles of counterpoint and its practical application in musical literature are studied.

1004.557 Advanced Orchestration 3 s.h.
Prerequisite: Acceptance to the Master of Music in Instrumental Conducting or permission of the instructor
This course will introduce the conducting student to the practical considerations of performance on orchestral instruments and their use in orchestral repertoire.

1004.560 Form and Analysis 3 s.h.
Prerequisite: Acceptance to the Master of Music or permission of the instructor
The course presents important contemporary approaches to the analysis and understanding of music of all periods including those of the present. Students will present analyses of works appropriate to their graduate level studies in their major area. This is a required course for all students in the master of music program.

1004.561 Score Reading I 1 s.h.
Prerequisite: Acceptance to the Master of Music in Instrumental Conducting or permission of the instructor; demonstrated proficiency in solfeggio (fixed Do) including the “C” clefs; and early/intermediate keyboard skills
This course begins training the conducting student to read orchestral scores, including the mastery of clefs and transposition. It is a requirement for the Master of Music in Instrumental Conducting.

1004.562 Score Reading II 1 s.h.
Prerequisite: 1004.561
This course continues training the conducting student to read orchestral scores, including the complete mastery of clefs and transposition, and the study of score reductions. It is a requirement for the Master of Music in Instrumental Conducting.

1004.565 Seminar in Band Conducting 3 s.h.
Prerequisite: Acceptance to the Master of Music in Band Conducting or permission of the instructor
This course will involve classroom discussion, research, and scholarly presentations of topics related to the business of conducting, where students will share their views with other students and the facilitator. The class will visit rehearsals of professional organizations and bands and will interview known professionals in the field. A lecture presentation by each student on a relevant conducting topic will conclude the semester.
1004.570  20th Century Literature and Techniques  3 s.h.
Prerequisite: Acceptance to the Master of Music program or permission of the instructor
This course explores 20th century music and the compositional techniques it embodies. Emphasis will be
upon important trends and developments that are still current in the music of today. Each student will
present his/her own research in this area of study as it relates to their major area of study. This is a
required course for the master of music in composition.

1004.575  CD Project  2 s.h.
Prerequisite: acceptance to the Master of Music in Jazz, 1004.540, 1004.541
The student will develop and produce a compact disk containing the student’s original compositions through
the choice of repertoire to be performed, the rehearsal of the material, to the completion of the technical
and business details leading to a final product.

1005 Music - Liberal Arts Program

1005.547  Music and the Related Arts  3 s.h.
The aesthetics of music is approached from the point of view that the same forces motivate all the arts and
that significant parallels exist among them. This course may not be offered annually.

1006 Music History and Appreciation

1006.503  Jazz History  3 s.h.
This course presents an overview of jazz history and requires the student to prepare in-depth studies of any
three topics related to the history of jazz, chosen in consultation with the professor. Students must exhibit
their mastery of these areas by written and oral assignments.

1006.505  History and Literature of Guitar and Lute  3 s.h.
Prerequisite: Acceptance to the Master of Music program
This course provides in-depth study of the literature of the family of plucked instruments, especially the gui-
tar and lute, from the Renaissance to the present day.

1006.506  Art Song Literature  3 s.h.
Prerequisite: Acceptance to the Master of Music in Voice or permission of the instructor
The in-depth study of the evolution and development of the art song as a genre, its development, struc-
ture, styles and composers from the 17th century to the present. Aural familiarity and stylistic recogni-
tion will be emphasized, as will the association of song composers with their works and periods.

1006.509  String Instrument Literature  3 s.h.
Prerequisite: Acceptance to the Master of Music in Strings or permission of the instructor
This course explores the literature written for stringed instruments from both stylistic and technical
points. Students will study and analyze the most important solo works for the bowed string instruments
and will be expected to identify aurally these works and to provide written analyses of several. It is a
required course for string students in the master of music program and is available also as an elective.

1006.510  Keyboard Literature  3 s.h.
Prerequisite: Acceptance to the Master of Music program or permission of the instructor
This course presents a broad overview of the massive literature for the keyboard from Baroque through
the end of the 20th century. Students learn to listen, to analyze, and to identify the stylistic characteris-
tics of the great composers for the piano. They will, within the course of the semester, choose several
composers whose works are of particular interest to them, thoroughly catalogue their literature and
analyze in depth several compositions by each. The results of this work will be presented in oral and
written form.
GRADUATE COURSES

1006.511  Twentieth Century Band Literature 3 s.h.
Prerequisite: Acceptance to the Master of Music in Band Conducting or permission of the instructor
This course will survey all levels of band repertoire, from elementary through high school, and standard college and professional band works. Students will have a knowledge of where to find musical selections for any scenario, from teaching works to standard competition pieces and public performance selections.

1006.515  Organ Literature 3 s.h.
Prerequisite: Acceptance to the Master of Music program or permission of the instructor
The course will present the vast literature for the organ, a history of the instrument, and a performance context for the repertoire reviewed. Students will study and analyze the monuments of the organ repertoire from the 14th century to the present. They will choose and deeply explore at least one area of the repertoire and present written documents about their chosen area.

1006.542  Opera Literature 3 s.h.
Prerequisite: Acceptance to the Master of Music in Voice or permission of the instructor
An historical survey of opera, its development and composers, from 1600 to the present. The course will emphasize the most important operas, their plots, forms and main musical numbers.

1006.545  Development and Interpretation of Choral Literature 3 s.h.
Studies choral music from Gregorian chant to contemporary works. Representative works of various types studied in detail. These are drawn from various categories such as motet, madrigal, polyphonic chanson, cantata and oratorio. This course may not be offered annually.

1006.546  Development and Interpretation of Symphonic Literature 3 s.h.
The evolution of instruments, the standardization of the orchestra in the classic period, the introduction of new instruments and the growth of the orchestra are studied. The principal orchestral forms such as the symphony and the concerto are studied and various types of orchestration are examined. This course may not be offered annually.

1007  Dramatic Arts

1007.501  Introduction to Graduate Theatre Study 2 s.h.
This course examines basic tools for graduate research in theatre. Students learn to analyze, support and present written research at the level expected of a graduate student. Their writing style will be evaluated and writing exercises will be critiqued. In addition, students will review scholarly documentation and look at various approaches the writer can take to assemble a thesis proposal.

1007.502  Studies in World Theatre History and Criticism 3 s.h.
Prerequisite: 1007.501 or permission of the instructor
Through the study of landmark works of drama and dramatic theory, this course investigates style, form and production methodology in selected periods of European and Asian theatre from the Classical Age to 1915. A research paper is required.

1007.503  Studies in American Theatre History and Criticism 3 s.h.
Prerequisite: 1007.501 or permission of the instructor
Building on student background and interest, this course will focus on the history of theatre in America from the colonial period through America's emergence as a world theatre force (the work of O'Neill and others) to the post-modern experiments of today. Students will investigate the work of major playwrights, critics, theatre practitioners and theorists across a broad cultural and social spectrum.

1007.504  Seminar in Contemporary World Theatre and Drama 3 s.h.
Prerequisite: 1007.501 or permission of the instructor
From a list of selected topics, this course will investigate major trends and the work of significant playwrights, directors, designers and other theatre practitioners in the period since 1950. Particular focus will be given to topics of current concern to the theatre educator and the theatre professional. Several short papers and a major research paper are required.
Independent Study in Graduate Theatre 3 s.h.
Prerequisite: 1007.501, permission of the instructor
Students will pursue research in an area of theatre study determined by the student in consultation with
the adviser. The project can include examination of performance activities, historical or critical concerns or
any other area of concern to the student.

Scenography: Process and Product 3 s.h.
This course studies the function of design elements within the production process. It will focus on the evo-
lution of design ideas through the exchange of views among directors and designers and the process which
turns these ideas into the physical matter used in production. The student’s basic visual communication
skills will be enhanced by learning essential theatrical drafting and modelmaking techniques.

Challenges in Design & Technical Production 3 s.h.
Prerequisite: 1007.506 or permission of the instructor
The activity in this course will examine specific set, costume and lighting design and technical production
challenges presented by the stylistic and physical demands of a script. The student will be required to
research and create practical solutions within an overall design concept.

Seminar in Directing: Working With the Actor 3 s.h.
Prerequisite: 1007.501 or permission of the instructor
This course explores techniques employed by the director working with actors during the rehearsal period.
Topics include: conducting efficient rehearsals, improving physical and vocal effectiveness, guiding charac-
terizations, stimulating emotional credibility and creating ensemble. Examination of source works on acting
and directing is augmented by observation and demonstration.

Special Problems in Directing 3 s.h.
Prerequisite: 1007.508 or permission of the instructor
Utilizing research, discussion and a laboratory format, the student will explore advanced concerns of stag-
ing and style. This course will focus on topics selected from the following: specialized blocking situations;
regionalisms, dialect and verse dialogue; historical production styles; non-realistic production styles; post-
modern approaches to acting and directing; the role of gender in directing; the semiotics of directing. The
course culminates in a final scene project.

Musical Theatre Production 3 s.h.
Utilizing a workshop format, this course will look at musical theatre in the school, college, community the-
atre or little theatre setting and consider practical solutions to problems of production and staging. Focus
will be on the working relationships among members of the musical theatre production team.

Production/Performance Project 3-6 s.h.
Prerequisite: 1007.501, permission of department Graduate Committee
This activity enables students to use production work as a centerpiece for a project that associates pro-
duction/performance work with writing and research. For this course, students may write, design, direct,
choreograph or perform in an approved production activity on a Rowan stage. Combined with further
research and writing, the project provides the student with an in-depth look at production activity in a wider
context. This project may also serve as the basis for the M.A. thesis.

Internship in Theatre 3-6 s.h.
Prerequisite: Permission of the department Graduate Committee
This credit is earned for practical experience with a theatre or theatre-related company, in an acting, direct-
ing, design/production, management or dramaturgy. In general, 3 semester hours are given for a full semes-
ter or summer in such a setting; the course may be repeated to a maximum of 6 s.h. The prospective intern-
ship and duties must be approved in advance by the department before credit can be considered.
1007.520  Thesis Research and Writing  6 s.h.
Prerequisite: 1007.501, completion of 17 s.h. in the theatre program, and the approval of advisor
This credit is earned for time spent researching and writing the master's thesis under the supervision of a
faculty adviser. The student reports to the adviser on a regular basis during this period. The finished thesis
must be approved by a committee composed of the adviser and two other faculty designated by the depart-
ment. The 6 s.h. of credit may be taken all at one time or be divided between two terms (3 s.h. each).

1007.570  On-site Theatre Study  3 s.h.
This course offers students the opportunity to study theatre and drama at important theatrical centers in the
United States or abroad, under the supervision of a faculty leader. Study includes such things as attendance
at productions, discussions with theatre practitioners, tours of theatres and specialized workshops as well as
investigation of the area's other important historical and cultural sites. Students will incur additional travel and
program costs which vary according to study site selected. Students are required to submit a final written proj-
ext. The course may be repeated under a different subtitle. This course may not be offered annually.

1008 Dance

1008.510  Dance: Art in Motion  3 s.h.
This course begins with a broad historic overview of dance as an art form. The origins and evolutions of
movement within the major genres of dance – dance in world cultures, ballet, jazz, tap, social, modern and
post-modern will be addressed. Opportunities to view, discuss and participate in various elements and
styles of dance will lead to an aesthetic appreciation of dance as a cultural art form. Students will also
study the roles of the dancer, choreographer and audience in performance, dance in education, and careers
in dance. This course may not be offered annually.

1009 Applied Design

1009.512  Graduate Crafts Studio/Seminar  3 s.h.
Prerequisite: 1007.501, 1007.501 or permission of the instructor
A seminar/lecture/studio that deals with important historical and contemporary concepts, trends, and
images in crafts. Emphasis placed on strong individually directed inquiry into specific craft areas.

1009.520  Jewelry I  3 s.h.
Emphasis is on original metal design and construction, involving techniques and processes in the design-
ing, forming and finishing of utilitarian and decorative hand-wrought products.

1009.521  Jewelry II  3 s.h.
Further advanced work. This course may not be offered annually.

1009.524  Ceramics I  3 s.h.
An intensified exploration of throwing, glazing, and firing processes as related to aesthetic consideration in
contemporary art forms and past cultures. Permission of the instructor is strongly advised.

1009.525  Ceramics II  3 s.h.
Further advanced work. This course may not be offered annually.

1011 Photography

1011.540  Still and Video Photography for Educators  3 s.h.
Prerequisite: 0833.574, 0833.580
This course is designed to help the in-service educator accomplish two goals: (1) to plan and produce still
and video photography, both analog and digital, so that they can (2) teach their students to take and make
still and video photography part of their ongoing learning activities. In addition, the graduate student will
learn a variety of ways to integrate the language arts and the visual arts as a means of self expression while
actively creating still and video photography, an electronic portfolio which can be used as an end of year assessment, and for both the graduate student and their students.

**1601 School and Public Librarianship**

**1601.502 Survey of Children's Literature** 3 s.h.
The course surveys literature for children from birth to age 14, including genre study, major authors and illustrators, current trends in publishing, issues in criticism, electronic resources related to children's literature, methods of promoting reading, teaching children's literature to children, and using multicultural children's literature in classrooms and libraries.

**1601.503 Survey of Young Adult Literature** 3 s.h.
Students will consider the reading and media interests of young people ages 12-18 in view of current information about adolescence in the United States. Topics covered include major genres, authors, literary qualities, criticism and reviewing, awards, selection principles, censorship, and promotional techniques for classrooms and libraries.

**1601.505 Reference Resources and Services I** 3 s.h.
Students focus on the provision of reference services as well as the evaluation and use of reference sources in schools and libraries. Topics covered include characteristics and use of information sources and systems, policies and procedures, basic reference sources in both print and electronic formats, and skills and attitudes needed to assist diverse individuals in meeting their information needs.

**1601.506 Foundations of Librarianship** 3 s.h.
This course introduces the field of librarianship and is the first course students should take in the program. Includes: the roles of libraries and librarians in society, the history of libraries and communications, models of library service, professional ethics, and contemporary issues in school and public libraries.

**1601.507 Managing Library Programs** 3 s.h.
*Prerequisite: Matriculation into the School and Public Librarianship master's program*
The management of school and public library services is the focus of this course. Students learn and apply principles of library organization, personnel administration, budgeting and finance, facilities and equipment, public relations, policies and procedures, accountability and evaluation.

**1601.510 Library Collections and Resources** 3 s.h.
The course focuses on issues, practices, and policies in the selection of print, nonprint, and electronic resources in school and public libraries. Emphasizes include: intellectual freedom, effective communication through policies, technology applications, bibliographic aids and review practices, and collection evaluation and maintenance.

**1601.511 Organization of Library Resources** 3 s.h.
The course studies the library's responsibility to provide physical and intellectual access to print, nonprint, and electronic resources. Topics include: cataloging and classifying resources according to national standards; use of current technology resources; evaluating commercial and network sources; and understanding of theories and issues related to the organization of knowledge.

**1601.516 School Media Centers for Teaching and Learning** 3 s.h.
*Prerequisite: Matriculation into the School and Public Librarianship master's program*
Focus is on the relationship of the library media program to the school curriculum with emphasis on library/media, information, and computer skills in the pre-K-12 instructional program. Students observe library media services in school settings.

**1601.521 Design and Production of Educational Media** 3 s.h.
Focus is on new and emerging electronic technologies in libraries and media centers. Students use a variety of software to create such products as databases, library web pages, spreadsheets, presentations, and
curriculum and public relations products. The course includes video technology, Internet searching, copyright and equity issues, and reflective writing.

1601.525 Reference Resources and Services II 3 s.h.
Prerequisite: 1601.505 or permission of the instructor
Building on previous coursework, this course is devoted to understanding and serving the information needs of the general adult public. Reference skills, resources, and materials in a variety of disciplines will be studied. Students will observe at a library reference desk for 10 hours during the semester.

1601.528 Workshop in Library Services 1-6 s.h.
This course is designed for in-service media specialists and librarians. Topics will be selected to meet continuing and emerging needs in professional practice, combining hands-on activities with theory to allow students to develop and increase skills.

1601.530 Library Technology 3 s.h.
Prerequisite: Matriculation in the School and Public Librarianship master's program
Focuses on planning for school and library technology, funding for technology, system selection, and current issues in school and library media technology. Study of the role of the library staff in the creation of information and its flow to users.

1601.531 Serving the Library's Publics 3 s.h.
Prerequisite: 1601.506
Students examine the role of the public library in its community beyond the provision of materials and information. Students learn to plan, design, implement, and evaluate programs of service and activities for identified and diverse clienteles; create community information databases; and collaborate with other agencies. Ten hours of field observation are required.

1601.532 Library Materials for Adults 3 s.h.
This course focuses on library materials to meet the demands of adult patrons for popular reading, listening, and viewing. Topics include: methods of identifying and selecting recreational and cultural materials for various audiences of adult public library users, including new readers and minorities; trends in publishing and distribution of popular materials; and using recreational resources for programming and promotion.

1601.550 Independent Study in Library Services 1-6 s.h.
Prerequisite: Permission of the chair of Secondary Education, the graduate program advisor
This course is designed for an individual who wishes to study a topic or subject in library and information science not included in the listed offerings of the program. The student undertakes an independent study under the supervision of a faculty member in the Program in School and Public Librarianship. May not be offered every semester.

1601.570 Selected Topics in Librarianship 1-6 s.h.
Designed for in-service school media specialists and public librarians, this course focuses on specific topics or issues affecting the profession and permits students to explore emerging thinking in the field. Topics vary each time the course is taught.

1601.580 Practicum in Library Services 1-3 s.h.
Prerequisite: Matriculation in the School and Public Librarianship master's program, 15 credits of library science courses or permission of graduate program advisor
Focus is on observation and participation in important aspects of library operations, including selection and organization of materials; reference and bibliographic services; curriculum development; and techniques of teaching library media use. This course must be pursued at an approved site under the supervision of an appropriately certified school or public librarian and a college supervisor.
1601.600 Graduate Thesis in Library Services I 3 s.h.
Prerequisite: Matriculation in the School and Public Librarianship master's program, 0824.501
Students select and justify a topic for a research project to be completed as a graduate thesis, including a comprehensive literature search and selection of the research methodology. Students also complete their Program Portfolio as a capstone experience.

1601.601 Graduate Thesis in Library Services II 3 s.h.
Prerequisite: Matriculation in the School and Public Librarianship master's program, 1601.600
Completion of the research project selected in Graduate Thesis in Library Services I.

1700 Mathematics

1700.515 Engineering Applications of Analysis 3 s.h.
This course will cover various techniques for solving linear and nonlinear partial differential equations (PDEs) arising from physical and engineering applications; this includes both analytical and numerical methods. More specifically, students will learn the method of separation of variables for solving multi-dimensional problems, Fourier/Laplace transforms for solving infinite-domain problems, numerical methods (finite-difference, finite-element, Monte-Carlo), Green's functions, method of characteristics, and inverse scattering. Basic applications include a vibrating membrane (wave equation), heat flow along a metal plate (heat equation), steady-state fluid flow (Laplace's equation), traffic flow (shock waves), and solitary waves (solitons). Students will be required to use a computer algebra system, e.g. Mathematica, to solve problems.

1700.533 Graduate Seminar in Mathematics 3 s.h.
Prerequisite: One year of graduate level mathematics courses or permission of the instructor
Students will be introduced to mathematics not found in textbooks. They will learn how to read journal articles and analyze them. An emphasis will be placed on communication skills, both oral and written. Students will be required to give both oral and written analysis of their readings.

1700.550 Independent Study 2-6 s.h.
This course is designed for an individual who wishes to study a mathematical subject or topic not included in the listed offerings of the program. The student undertakes independent study under the supervision of a mathematics staff member. Registration by permission of the department chairman and the supervising department member.

1700.561 School Mathematics from an Advanced Standpoint 3 s.h.
This course is to develop a deeper understanding of mathematics and a new appreciation of its beauty, its logical structure and its applicability. The course will take into account not only the many interconnections among school mathematics topics but also their relationship to higher mathematics.

1701 Mathematics

1701.500 Foundations of Mathematics 3 s.h.
Strategies and tools for problem solving, including computer use, will be applied to specific problems from number theory, geometry, analytic geometry, algebra, discrete mathematics, logic, and calculus.

1701.502 Linear Algebra and Matrix Theory 3 s.h.
This course includes linear systems, linear dependence and independence, linear transformation theory, multilinear forms, matrices, determinants, inner product spaces.

1701.503 Number Theory 3 s.h.
This course includes divisibility properties of integers, mathematical induction, modular congruence, linear congruences and diophantine analysis, congruences of higher degree, quadratic residues, famous problems of number theory.
1701.504 Introduction to Mathematical Logic 3 s.h.
This course includes intuitive set theory, relations and functions, sentential calculus, predicate calculus, mathematical systems, axiomatic theories.

1701.505 Probability and Mathematical Statistics 3 s.h.
This course includes probability for discrete sample spaces, probability distributions, Chebyshev’s theorem, moment generating functions, continuous random variables, sampling distributions, point and interval estimation, theory of hypothesis testing, regression and correlation, introductory analysis of variance. Other than on the recommendation of the adviser, this course should not be chosen if a corresponding similar course has been part of the student’s undergraduate study.

1701.507 Differential Geometry 3 s.h.
Prerequisite: 1701.210, 1701.230, or permission of the instructor
This course explores the application of calculus towards the study of higher-dimensional surfaces and their geometry. Topics include geodesics, tangent space, directional derivative, Riemannian metrics, isometrics, Gaussian curvature, first and second fundamental forms, Gauss-Bonnet Theorem, minimal surfaces, differential manifolds, connections, and Riemannian curvature tensors. Special topics (at the discretion of the instructor) may include Lie groups, symmetric spaces, general relativity, cohomology, and complex geometry. Students will be required to use a computer algebra system to gain geometric intuition.

1701.510 Real Analysis I 3 s.h.
The theoretical treatment of the foundations of calculus covering the real and complex number systems, elementary set theory, number sequences and series, topological treatment of the real line, continuity and differentiation.

1701.511 Real Analysis II 3 s.h.
The continuation of Real Analysis I covering Riemann-Stieltjes integration, sequences and series of functions, functions of several variables, elements of measure theory and Lebesgue integration.

1701.512 Complex Analysis I 3 s.h.
The elementary theory of the functions of a complex variable covering operations with complex numbers, graphing on the Argand-Gauss-Wessel plane, analytic functions, complex integration. Cauchy’s theorem and its applications, poles and residues, power series and conformal mapping are studied.

1701.513 Complex Analysis II 3 s.h.
The continuation of Complex Analysis I covering Riemann-Stieltjes integration, meromorphic functions, conformal mappings, analytic continuation, fractional linear transformations and periodic functions.

1701.520 Topics in Applied Mathematics 3 s.h.
Prerequisite: 1701.231, 1701.502
This course provides an overview of the mathematical modeling process and includes applications to optimization, dynamical systems, and Stochastic processes. Models of specific real world systems will be developed and studied using analytical and numerical methods.

1701.521 Nonlinear Differential Equations 3 s.h.
Prerequisite: 1701.231
This course examines analytic and computer methods for the solution of ordinary differential equations which are of interest in applications. Topics are selected from differential equations in the phase plane, geometrical and computational aspects of the phase plane, averaging methods, perturbation methods, stability, Liapunov methods, existence of periodic solutions, bifurcations and chaos. Applications are also included that are of use in science and engineering.
1701.522  History of Mathematics  3 s.h.
*Prerequisite: Two semesters of undergraduate calculus*
Topics will include: Babylonian, Egyptian and Greek mathematics. Attention will be given to the development of trigonometry, algebra, analytic geometry and the calculus.

1701.523  Selected Topics in Mathematics  1-6 s.h.
This course provides students with the opportunity to explore current issues in mathematics. The course will have a changing focus that will permit faculty to offer specialized seminars focused on new developments in the field, issues of significance, areas of faculty research, or in response to students’ requests. Students may take this course for credit more than once (limit: 9 s.h.), as long as the focus of the course is different each time the student enrolls.

1701.524  Abstract Algebra I  3 s.h.
This introduction of abstract algebra will include the construction of number systems, theory of groups, rings, integral domains and fields. Other than on recommendation of the adviser, this course should not be chosen if a corresponding similar course has been part of the student’s undergraduate study.

1701.525  Modern Geometry  3 s.h.
This course provides an overview of the field of geometry by studying selected geometries in depth, both Euclidian and non-Euclidian. Indicative exploration and the axiomatic method, as well as synthetic and algebraic approaches to problems, are examined. Unless recommended by the adviser, this course should not be chosen if a similar course has been part of the student’s undergraduate program.

1701.526  Point Set Topology  3 s.h.
An introduction to one of the major branches of modern mathematics covering axiomatic development of topological spaces and metric spaces, and the concepts of convergence, continuity, separation, compactness and connectedness.

1701.527  Abstract Algebra II  3 s.h.
The continuation of Abstract Algebra I covering advanced material from group theory, ring theory and field theory.

1701.528  Mathematical Modeling & Algebraic Reasoning  3 s.h.
Students in this course will learn about polynomial, rational, and exponential functions by building and analyzing mathematical models for a variety of situations. Using algebraic representations, problem solving, using technology, connecting abstract algebra with middle grades mathematics, and fluency with algebraic procedures will be stressed.

1701.529  Numerical Analysis  3 s.h.
*Prerequisite: 1701.102, 1701.131, 1701.210, 1701.230, one semester of graduate analysis or permission of the instructor.*
This course examines the theoretical foundations of numerical methods and studies in detail existing numerical methods for solving many standard mathematical problems in analysis and algebra. Error analysis will be developed for all methods. Some recent advances in the theory of chaos and nonlinear dynamics will also be presented.

1703  Applied Mathematics

1703.511  Operations Research I  3 s.h.
*Prerequisite: Enrollment in the M.A. in Mathematics or permission of the instructor*
This course is an introduction to mathematical modeling, analysis, and solution procedures applicable to decision-making problems in deterministic environment. Methodologies covered include the simplex and interior point methods of solving linear programming models, project planning, network optimization, assignment and transportation problems, dynamic programming and game theory. Solutions will be obtained using theoretical methods and software packages.
1703.512 Operations Research II 3 s.h.
Prerequisite: Enrollment in the M.A. in Mathematics or permission of the instructor
This course is an introduction to mathematical modeling, analysis, and solution procedures applicable to decision-making problems in an uncertain (stochastic) environment. Methodologies covered include dynamic programming, simulation, Markov chains, queuing theory, decision analysis, dynamic programming, system reliability and inventory theory. Solutions will be obtained using theoretical methods and software packages.

1703.550 Topics in Discrete Mathematics 3 s.h.
Prerequisite: 0701.540 or permission of the instructor
This course provides an advanced approach to topics in discrete mathematics for persons with substantial backgrounds in traditional mathematics. Selected topics are explored in depth and related to concepts from other areas of mathematics. Topics normally included are logic, combinatorics, number systems, data structures and representations, Boolean algebra, induction, graphs and trees.

1703.600 Topics in Elementary Mathematics 3 s.h.
This course is designed to improve the understanding and attitudes of practicing elementary teachers (K-8). Specific topics to be addressed include quantitative reasoning, spatial reasoning, inductive and deductive reasoning, mathematical systems, and communication in mathematics. Students are expected to engage in some independent work.

1901 Physical Sciences, General
1901.545 Selected Topics in Physical Science 3 s.h.
Part A: Atomic structure; periodic classification of elements; structure and nomenclature of complex inorganic salts and mineral compounds; modern theories of acids, bases, and salts; oxidation-reduction reactions; solutions; chemical equilibrium and nuclear chemistry. Part B: Measurement in physics' the nature, properties and phenomena of wave motion and sound; geometric optics, spectroscopy and optical equipment. This course may not be offered annually.

1902 Physics
1902.525 Mathematical Methods in Physics 3 s.h.
Prerequisite: 1701.131, 1902.201
The following topics are studied as they apply to the solution of problems in physics: infinite series, complex numbers, determinants and matrices, partial differentiation, vector analysis and calculus, and Fourier series. The requirements of this course also include independent study of topics not discussed in class. The student will be expected to turn in a paper demonstrating his ability to solve problems in two or more of the following topics: calculus of variations, gamma and beta functions, coordinate transformations and tensor analysis, coordinate transformations and tensor analysis, functions of a complex variable, series solutions of differential equations, integral transforms, and partial differential equations. Admission to the course will be at the discretion of the graduate advisor.

1902.527 Statistical Mechanics 3 s.h.
The student will consider the laws of thermodynamics from a statistical point of view. Topics may include: ideal gases, simple thermodynamic systems, classical and quantum distribution functions, phase transitions, and other special topics. The requirements for this course include a graduate laboratory project and/or research paper. Admission to the course will be at the discretion of the graduate advisor.

1902.528 Electricity and Magnetism I 3 s.h.
Prerequisite: 1902.201
This course studies static fields and charges and the application of vector calculus to electricity and magnetism. Maxwell's equations are derived from basic electrostatic phenomena. Some of the immediate consequences of Maxwell's equations, such as electromagnetic waves, will also be covered. The requirements of this course include a graduate research paper or a laboratory project. Admission to the course will be at the discretion of the graduate advisor.
1902.529  Electricity and Magnetism II  
Prerequisite: 1902.528 or permission of the instructor
In this course, some of the major consequences of Maxwell's equations, such as the generation and propagation of electromagnetic waves, scattering, and special relativity will be explored. A special attention will be given to the connection of electricity and magnetism with relativity. The requirements of this course include a graduate laboratory project or research paper. Admission to the course will be at the discretion of the graduate advisor.

1902.530  Applied Physics Lab  
Prerequisite: 1902.300 or 1902.563
This course introduces modern experimental techniques commonly used in physics. Projects consist of original experimental research experiences in Solid State Physics, Laser Physics, and/or other experimental areas of current research in the department. Experimental results are correlated with existing theories. Technical writing and presentation skills are developed and evaluated.

1902.541  Quantum Mechanics I  
Prerequisite: 1902.300 or 1902.563 or permission of the instructor
This course will serve as an introduction to quantum mechanics. Students will learn the basic concepts of quantum mechanics and how to solve simple problems using quantum mechanics. Topics selected for study include the origins of quantum mechanics, the free particle in wave mechanics, particles in one-dimensional potentials, the axiomatic formulation of quantum physics, particles in three-dimensions, spin and the Pauli exclusion principle. The requirements of this course include a graduate research paper or a laboratory project.

1902.542  Quantum Mechanics II  
Prerequisite: 1902.541 or permission of instructor
This course is a continuation of Quantum Mechanics I. Students will learn more advanced concepts and problems in quantum mechanics. Topics selected for study include the formalism of quantum mechanics, particles in three-dimensions, spin and angular momentum, quantum statistical mechanics, time-independent perturbation theory, time-dependent perturbation theory, and scattering. Some topics may overlap with the ones in Quantum Mechanics I, but are taught at a higher level. The requirements of this course include a graduate research paper or a laboratory project.

1902.555  Mechanics  
Prerequisite: 1902.201 or 1902.203, 1701.131
Emphasizes Newton's laws of motion, the conservation laws, kinetics and reactions, calculation of moments of inertia, periodic motion and heat. Theories and principles will be related to the motion and properties of gross bodies, and the relevance of these ideas to modern atomic physics will be pointed out. The requirements of this course include a graduate laboratory project and/or research paper. Admission to the course will be at the discretion of the graduate adviser. This course may not be offered annually.

1902.559  Light  
Prerequisite: 1701.131, 1902.201 or 1902.203
Geometrical and physical optics are treated. Study is made of reflection, refraction, lenses (thin and thick) and systems of lenses. Consideration is given to dispersion, diffraction, interference and polarization. The use of these effects in spectroscopy and polarimetry is emphasized. The requirements of this course include a graduate laboratory project and/or research paper. Admission to the course will be at the discretion of the graduate adviser. This course may not be offered annually.

1902.561  Electronics  
Prerequisite: 1701.130, 1902.201 or 1902.203
A basic course in the theory of generation and detection of electromagnetic waves leading to a study of vacuum tubes, rectifiers, amplifiers, oscillators, oscilloscopes, electronic switches and wave generators. The requirements of this course include a graduate laboratory project and/or research paper. Admission to the course will be at the discretion of the graduate adviser. This course may not be offered annually.
GRADUATE COURSES

1902.563 Atomic Physics 4 s.h.
Prerequisite: 1701.131, 1902.201 or 1902.203
Considers the molecular structure of matter and the structure of the atom. Studies the kinetic theory of gases, the photoelectric effect, x-rays and their properties, the wave properties of matter, the Bohr model of the atom and the excitation states of the atom. The requirements of this course include a graduate laboratory project and/or research paper. Admission to the course will be at the discretion of the graduate adviser. This course may not be offered annually.

1905 Chemistry, General

1905.530 Special Topics in Chemistry 3 s.h.
Prerequisite: Permission of the instructor
Selected topics in individual areas of chemistry (analytical, organic, inorganic or physical). Consent of the instructor is necessary. Prerequisites are determined by the nature of the topic. The requirements of this course include a graduate laboratory project and/or research paper. This course may not be offered annually.

1905.550 Advanced Seminar 1 s.h.
Prerequisite: Permission of the instructor
Oral presentation of scientific studies and data at the graduate level. The talks are accompanied by 35 mm slides prepared by the student. Attendance at South Jersey American Chemical Society meetings is required. This course may not be offered annually.

1907 Organic Chemistry

1907.548 Biochemistry 4 s.h.
Prerequisite: 1907.201
This course is concerned about Chemical compounds and chemical reactions which are of paramount importance to the functioning of biochemical systems. The major metabolic pathways for energy production and biosynthesis are examined. Laboratory experiments reinforce and expand the lecture material. The requirements of this course include a graduate laboratory project and/or research paper. Admission to the course will be at the discretion of the Graduate Advisor. This course is taught in the Chemistry and Biochemistry Department.

1907.558 Advanced Biochemistry 4 s.h.
Prerequisite: 0414.348 or 0414.548
This course provides an in-depth study of the principles involved in biological processes. It emphasizes the significance of biochemical reactions and regulations as well as mechanisms. A thorough elucidation of structure, function and mechanism will be presented. The overall strategy of living systems will be illustrated. Laboratory experiments will provide exposure to representative procedures and some important modern techniques. Students are encouraged to design their own molecular biology experiments using the facilities provided. A term project is incorporated into this course. Students are required to conduct an in-depth review of the literature regarding a topic.

1907.565 Organic Reactions and Mechanisms 3 s.h.
Prerequisite: 1907.301
An advanced presentation of the major classes of organic chemical reactions, with the major emphasis being placed upon the detailed mechanisms of such reactions. Modern organic theory is included. The requirements of this course include a research paper or individual project. Admission to the course will be at the discretion of the graduate adviser. This course may not be offered annually.
1907.568 Medicinal Chemistry 3 s.h.
Prerequisite: 1907.201
This course describes various topics related to the biochemical principles and metabolic pathways with particular emphasis on pharmaceutical applications and biotechnology. This course will focus on the molecular mechanisms of drug action and chemical basis for drug therapy. Current methods used to study medicinal chemistry including recombinant DNA, combinatorial chemistry and bioinformatics, will be reviewed. A 3-D molecular modeling of drug targets and drug design will be integrated throughout the course. Clinical trials of drug case study are included. A term project is incorporated into this course. Students are required to conduct an in-depth review of the literature regarding a topic.

1907.570 Organic Spectroscopy 4 s.h.
Prerequisite: 1907.301, 1909.350
This is a laboratory course with class discussion on the separation and identification of organic compounds. Both classical and instrumental techniques are used in compound structure determination. Lecture emphasis is placed on interpreting IR, NMR, and mass spectra. The requirements of this course include a graduate laboratory project and/or research paper. Admission to the course will be at the discretion of the graduate adviser. This course may not be offered annually.

1907.580 Synthesis of Polymers 4 s.h.
Prerequisite: 1906.100, 1907.301, permission of the instructor
This course provides an in-depth study of the procedures, techniques and theoretical aspects of polymer synthesis. Reaction mechanisms including kinetic and thermodynamic considerations will be studied. The topic of polymer synthesis will be examined from raw material sources through product usage. The laboratory experiments will provide exposure to representative procedures and techniques.

1907.582 Characterization of Polymers 4 s.h.
Prerequisite: 1906.100, 1907.301, 1907.475, permission of the instructor
This course provides an in-depth study of the procedures, techniques and theoretical aspects of polymer characterization. Major topics include molecular weight determinations, polymer solutions, viscoelasticity and bulk properties. The laboratory experiments will provide exposure to representative procedures and techniques with emphasis on molecular weight determination and thermal methods.

1908 Physical Chemistry

1908.545 Quantitative Mechanics 3 s.h.
Prerequisite: 1701.230, 1908.401
Course includes basic concepts of quantum mechanics including orbitals, perturbation and variation theory; rotational and vibrational motion; and spectroscopy. This course may not be offered annually.

1908.550 Thermodynamics I 3 s.h.
Prerequisite: 1908.401
Advanced concepts in chemical thermodynamics including an introduction to statistical mechanics are considered. The requirements of this course include a graduate research paper. Admission to the course will be at the discretion of the graduate adviser. This course may not be offered annually.

1909 Analytical Chemistry

1909.510 Instrumental Analysis 4 s.h.
Prerequisite: 1908.401, 1909.350
The theoretical basis, construction, and data interpretation of most instruments used by chemist are studied. Among the instruments considered are visible, UV, IR, NMR, AA, fluorescence, flame emission, and mass spectrometers. Electroanalytical, potentiometric, conductometric, electrogravimetric, and voltametric methods of analysis are used. Laboratory experiments allow "hands-on" use of representative instruments. The requirements of this course include a graduate laboratory project. Admission to the course will be at
the discretion of the graduate adviser. This course may not be offered annually.

1917 Earth Sciences

1917.520 Selected Topics in Earth and Space Science 3 s.h.
A three-part course: (A) the importance of astronomy to society, (B) the climates of the Earth and the factors controlling them, (C) forces operating within and upon the surface of Earth. This course may not be offered annually.

2001 Psychology, General

2001.560 Research Designs in Applied Psychology I 3 s.h.
Prerequisite: 6 s.h. of undergraduate statistics and research methods, admission to the program, or permission of the instructor
This is a graduate level introduction to research methods and statistical procedures commonly used in psychological research. Students will develop skills necessary to critically evaluate and interpret both research designs and statistical methods, thus allowing them to develop their own research, while at the same time becoming better consumers of research. This course focuses on ethical issues surrounding the use of human and animal participants, the appropriate use and interpretation of descriptive and inferential statistics, and an understanding of the statistics used in correlational research based on the general linear model.

2001.562 Research Designs in Applied Psychology II 3 s.h.
Prerequisite: 6 s.h. of undergraduate statistics and research methods, admission to the program, 2001.560, or permission of the instructor
This is a graduate level introduction to research methods and statistical procedures commonly used in experimental psychological research. Students will develop skills necessary to critically evaluate and interpret both research designs and statistical methods, thus allowing them to develop their own research while becoming better consumers of research. Students will learn how to present their own research. The fundamental principles, practices and applications of needs assessment and program evaluation are also covered in this course.

2001.570 Research Methodology and Statistics in Counseling Psychology 3 s.h.
This is a graduate level introduction to research methodology and statistics with special application of these principles to the practice of mental health counseling. Students will develop the skills necessary to critically evaluate and interpret research and statistics, thus allowing them to be excellent consumers of research as well as developing practice-relevant research projects.

2001.610 Career and Lifestyle Development 3 s.h.
Advanced students will learn the major theories of career choice and development, gaining an understanding of the complex personal, organizational, and societal factors that impact upon career choice. Students will learn to understand occupational trends and occupational classification systems, and have the opportunity to study and administer various career interest batteries. Students will gain an appreciation for the changing nature of work and career focus across the life span, including predictable career transitions and challenges. Theoretical and self assessment techniques will be utilized to help students gain an understanding of the need for balance between work and personal life, and will provide insight into the theories and choices involved in leisure activity and in stress management practices. Experiential exercises and projects will be an integral aspect of the course leading to an appreciation not only of theory but of its application.

2001.611 Counseling and Psychotherapy 3 s.h.
Prerequisite: 2003.624, 2009.595
This course will provide the student with an understanding of fundamental skills, principles and theories of counseling. Issues addressed will include characteristics and behaviors of the client and counselor that influence the helping process. The application of counseling approaches across diverse contexts and populations will be covered.
2001.612 Group Counseling and Psychotherapy  3 s.h.
Prerequisite: 2003.624, 2009.595
This course addresses fundamental issues concerning the development and dynamics of group counseling and provides the student with a background in group counseling theories and methods. Issues covered include group process components, the stages of group development and leadership styles and approaches. Methods for evaluating the effectiveness of group counseling are discussed.

2001.620 Legal and Ethical Issues in Counseling  3 s.h.
Prerequisite: Admission to the Masters in Mental Health Counseling program (G209) or permission of the instructor
This course covers legal and ethical issues involved in the delivery of human services and counseling. Issues addressed include ethical standards for therapists, the role of the mental health professional in the legal system, and standards of ethical practice for counselors. The student will consider the possible legal consequences of treatment decisions and approaches. This course will provide an understanding of all aspects of professional functioning including history, roles, ethics, standards and credentialing.

2001.621 Psychopathology  3 s.h.
Advanced study of the major forms of psychological disorders. Emphasis is placed on the dynamics leading to these disorders and the psychological treatment of them. Field trips to psychiatric institutions may be included.

2001.622 Perception  3 s.h.
Consideration of perception as an information-extraction process, perceptual hierarchy, perceptual constancies, major learning, cultural and social determinants of perception and roles of perception in establishing sets, concept formation, problem solving and creative thinking. Previous acquaintance with general psychology or human behavior and development is assumed.

2001.630 Family Systems Theory and Family Therapy  3 s.h.
This graduate level course will explore the importance of family therapy in the human service delivery system. The course will emphasize several areas. First, the course will review the major theoretical approaches to family therapy as well as the foundation concepts of general system theory. Second, the skills and techniques unique to family therapy will be reviewed. This aspect of the course will utilize role plays to demonstrate specific intervention strategies. Third, the course will review assessment tools and evaluation research of family therapy. Finally, the ethical and documentation issues involved in a family therapy will be discussed.

2001.650 Practicum in Counseling  9 s.h.
Students will be placed in human service settings where they will provide, under supervision, counseling and related services. Both on-site and Psychology Department supervisors will monitor student progress. Students will work with clients to establish goals for change, employ appropriate counseling techniques and evaluate goal attainment.

2001.685 Masters Thesis in Psychology I  6 s.h.
Prerequisite: Matriculation in Mental Health Counseling and Applied Psychology (G209), 2001.570
This course requires the design of an independently executed research project. The project will be supervised by a member of the Psychology Department. The student may choose a group design, single subject ABA design or Case Study for their project. The thesis will include a literature review, design of the project and the initial implementation.
2001.687  Masters Thesis in Psychology II 3 s.h.  
Prerequisite: 2001.685  
This course requires the completion of the independently executed research project that was initiated in Masters Thesis in Psychology I. The project will be supervised by a member of the Psychology Department. Completion of the course will include the production of a comprehensive final product that needs to be approved by the student’s project supervisor.

2003 Clinical Psychology

2003.518  Psychological Evaluation and Counseling Services to Combat Alcohol and Drug Abuse 3 s.h.  
Prerequisite: 2009.512  
This course provides students with information needed to evaluate and counsel drug and/or alcohol dependent or addicted individuals and their families. Topics covered include strategies necessary for the coordination and delivery of intervention and referral services in a school setting.

2003.620  Cognitive-Behavioral Treatment Strategies 3 s.h.  
This course is designed to be an overview of cognitive-behavioral treatment and theory. The course will include didactic and experiential components, and will focus on developing the skills and knowledge necessary to use cognitive-behavioral treatment in a professional context. In addition to these general skills, the course will also focus on the application of these techniques to specific populations of interest within the psychological community.

2003.624  Psychopathology of Childhood and Adolescence 3 s.h.  
Prerequisite: 2009.511, 2009.587 or course equivalents  
This course includes relating personality theory to psychopathology, diagnostic nomenclature in child psychopathology, review of major psychotherapeutic approaches for children, techniques for working with parents and treatment facilities away from home. This course may include field trips to appropriate agencies and as well as case preparation.

2005 Social Psychology

2005.501  Intervention Approaches in Psychology and Human Services 3 s.h.  
Prerequisite: 2001.621, 2009.595  
This course provides an overview of major intervention strategies used in diverse settings to address the counseling needs of a variety of client populations. Factors affecting counselor efficacy are discussed. The course covers ethical principles and practice standards in human service intervention, as well as strategies for measuring the effectiveness of intervention approaches as applied to specific problems.

2005.502  Fundamentals of Drug and Alcohol Abuse and Dependency 3 s.h.  
This course provides an overview of fundamental issues concerning drug and alcohol use and addition. Topics covered include psychological theories of addiction, psychopharmacology, and legal and ethical issues in the prevention and treatment of addiction. The role of social context in drug and alcohol abuse prevention and treatment is discussed.

2005.610  Social and Cultural Diversity 3 s.h.  
This course will review studies that provide an understanding of the issues and trends in a multicultural and diverse society and their influence on social thinking, social influence, and social relations. It will examine research dealing with the dynamics and impact of socially constructed categories. These categories include culture, ethnicity, nationality, age, gender, sexual orientation, mental and physical characteristics, education, family values, religious and spiritual values, socioeconomic status and unique characteristics of individuals, couples, families, ethnic groups, and communities. The implications of these issues for effective counseling is addressed.
2005.623  Social Psychology  3 s.h.
Course includes a survey of the field of social psychology with emphasis upon: basic psychological factors affecting social behavior; attitudes; language and communication, society and culture; individual in relation to social groups and organizations, group effectiveness and role behaviors. Emphasis will be placed upon major theories and concepts of social psychology and relationships to other disciplines.

2006 Psychometrics

2006.533  Tests and Measurements  3 s.h.
The use, organization and interpretation of individual and groups standardized tests are studied. Other means of evaluation, such as observations, inventories and use of cumulative records, will be included. Opportunity will be provided for examining and evaluating these various evaluation instruments and techniques.

2006.540  Psychological Concepts in Human Computer Interaction  3 s.h.
This course will explore insights from cognitive psychology, learning theory, clinical psychology, social psychology, human factors, industrial/organizational psychology, and educational psychology to enhance the integration of computers into both workplaces and schools. This course addresses the new social concerns brought about from the expected fit of the human-computer interface both from the perspective of individual adjustment and social process.

2006.627  Individual Psychodiagnoses I  3 s.h.
This course will focus on an overview of theories of intelligence as well as the use, organization and interpretation of individual standardized tests. Specifically, administration and interpretation of the Wechsler Scales will be expected outcomes of the course. This includes training on the WPPSI-III, the WISC-IV, the WAIS-III and the WIAT-II, with particular emphasis on the assessment process as a link to classroom cognitive and instructional interventions.

2006.628  Individual Psychodiagnoses II  3 s.h.
This course will focus on cognitive and educational assessment based on the Cattell-Horn-Carroll (CHC) theory of intelligence. Administration and interpretation of the Stanford-Binet: Fifth Edition and the Woodcock-Johnson Assessment Battery: Third Edition will be the course competencies. Special assessment issues covered will include nondiscriminatory assessment, preschool assessment and the assessment of academic achievement, with particular emphasis on the assessment process as a link to classroom cognitive and instructional intervention.

2006.629  Individual Psychodiagnoses III  3 s.h.
Prerequisite: 2006.628, 2006.657, permission of program advisor
This course will focus on an overview of personality and behavioral assessment. This will include instruments and techniques (standardized and clinical) for obtaining information regarding emotion, behavior, motivation, self concept, and interpersonal and attitude characteristics as distinguished from cognitive abilities. There will be an emphasis on interpreting data from multiple sources to achieve the goal of describing the personality and behavior.

2006.630  Individual Psychodiagnoses IV  3 s.h.
Prerequisite: 2006.629, permission of program advisor
Concerned primarily with the Rorschach Test in terms of basic theory and research related to it. Emphasis will be placed upon developing skills of administration, scoring and interpretation with the Rorschach.

2006.631  Psychological Testing of the Preschool Child  3 s.h.
Prerequisite: 2006.511, 2006.533, permission of program advisor
Practice in administration, analysis and evaluation of individual tests with infants and preschool children with emphasis upon such tests as the Gesell Infant Intelligence Scale, Cattell Infant Intelligence Scale, Gesell Developmental Tests, Minnesota Preschool Test and so forth. Tests will be administered under supervision with subsequent reports.
### 2009 Developmental Psychology

**2009.511 Child Psychology**  
This course is designed to help professional educators and others concerned with facilitating healthful child development to become more aware of the interrelationship of children's needs, potentialities and competencies. Attention is devoted to the physical, social, mental and emotional growth of the child from conception to puberty.

**2009.512 Developmental Psychology of Alcohol and Drug Abuse**  
This course addresses the psychological issues of drug and alcohol abuse in the context of the developmental psychology of childhood and adolescence. Developmental considerations in prevention and intervention programming are emphasized. The insight of developmental psychology concerning normal developmental processes are integrated with family systems theory.

**2009.560 Lifespan Development**  
This course focuses on the developmental processes across the lifespan. Major theoretical perspectives are presented. Attention is given to physical, cognitive, social and emotional development at each significant developmental periods.

**2009.587 Adolescent Psychology**  
This course is designed to help those college graduates who are preparing to become secondary school teachers to understand the behaviors, goals, motivations and drives of the students with whom they will be working. The unique characteristics of this age group will be treated in some detail.

**2009.589 Psychology of Human Relationships**  
The course focus is on the organization and effective use of processes involved in personal and interpersonal relationships.

**2009.594 Psychology of Personality**  
*Prerequisite: One or more undergraduate psychology courses*  
This course studies the current theories of personality. Attention is given to the physical, social, and psychological factors which influence personality development.

**2009.595 Introduction to Counseling**  
This course is designed to provide mental health counselors with counseling foundation skills. These include the development of professional identity, observation skills, and microcounseling skills or interactive skills, observation skills such as the use of empathy and attending skills. The course also reviews mental status exams, and the content areas required for an initial intake. Students are expected to demonstrate these skills through the use of role plays and videotapes.
2010 Physiological Psychology

2010.610 Psychopharmacology 3 s.h.
This course will provide an understanding of basic neurological mechanisms and how they are effected by psychotropic medications. It includes a description of the functioning of neurotransmitters and their role in the etiology of some mental illnesses. The course will review the major classes of psychotropic medications and their use for specific psychological disorders. The integration of psychotropic medications into best practice treatment plans and case management is discussed.

2010.625 Physiological Psychology 3 s.h.
Course includes molecular and molar studies of the nervous system; control centers of emotion and consciousness; biochemical changes in the nervous system due to drugs, disease, chemicals, nutrition, radiation, electrical shock, psychosomatic factors, accidents and injuries. In-depth study of one interest area and experiences in laboratory instrumentation in physiology of learning.

2105 Law and Justice Studies

2105.510 Contemporary Issues in Criminal Justice 3 s.h.
This is a graduate level course focusing on understanding the criminal justice system both in terms of the uniqueness of each component (law enforcement, courts, and corrections) and in terms of the complementary nature of the whole, advances and emerging issues in each component of the criminal justice system and in the system as a whole, research related to contemporary issues and the practical applications of said research, and a critical assessment of both the research in the field and the issues facing the criminal justice system.

2105.511 Research Methods I 3 s.h.
This is a graduate level course focusing on understanding various research methods used in criminal justice, the advantages and disadvantages of different research methods (including the appropriateness for hypothesis testing), techniques for conducting research utilizing the appropriate method(s) given a particular question, the ability to critically assess research studies in the field, and the ability to conduct research for a Master's Thesis.

2105.512 Research Methods II 3 s.h.
Prerequisite: 2105.511 Research Methods I; students who did not have a statistics course at the undergraduate level will be advised to complete such a course before taking this course.
This course will enable students to understand various statistics and statistical techniques used in criminal justice, to understand the advantages and disadvantages of different statistics, to be able to conduct research utilizing the appropriate statistic given a particular question and/or set of data, to be able to critically assess research studies in the field, and to be able to conduct research for a Master's Thesis.

2105.515 Law and Society 3 s.h.
This course will allow students to understand the basic process for law formation and the obvious and hidden influences on the creation of American law; to understand the role of laws in American society, in part as a reflection of needs, in part as a reflection of public/political desires, and in part as tools of the powerful; to understand how the complexities in law and its relationship to society impact on other aspects of the criminal justice system; and to be able to critically assess the formation of law, the interpretation of law, and the application of law in American society.

2105.516 Administrative Law/Ethics 3 s.h.
Prerequisite: Admission to the program
This course focuses on the relevance of administrative law and ethics as they relate to the decision-making process in criminal justice. Administrative actions and ethical issues permeate the criminal justice system. As such, students will be exposed to Administrative Law, including discussion of key principles of Administrative Law, limiting doctrines, and particular agency rules. Students will also spend time studying
ethics. Discussions may include police corruption, prosecutorial misconduct, ethical issues in sentencing, prison corruption, and ethics in the creation and implementation of crime control policy.

2105.517 Criminal Justice Policy Analysis 3 s.h.
Prerequisite: 2105.510, 2105.511, completion or enrollment in 2105.512
This course will enable students to understand the importance of program and policy evaluation, to understand how to evaluate programs and policies with several outcome measures, to be aware of the effectiveness of current criminal justice policies and procedures, and to be able to evaluate a current criminal justice policy or procedure using primary or secondary data.

2105.518 Contemporary Developments in Theory 3 s.h.
This course will allow students to understand the modern development of criminal justice theory, to understand current approaches in theory, including strengths and weaknesses of various theoretical perspectives, to be able to conduct research guided by theory, and to be able to critically assess research studies in the field.

2105.519 Seminar in Criminal Justice Planning 3 s.h.
Prerequisite: Admission to program
This course focuses on the techniques of program and policy planning and evaluation. Students will focus on existing criminal justice programs and policies while at the same time learning the process of proper program and policy evaluation. Specifically, students will learn how to plan change through a series of steps: problem analysis, creating time-bound and measurable goals and objectives, designing a program or policy, developing action plans, developing a monitoring plan, developing an evaluation plan and instrument and finally how to initiate the program or policy. Where appropriate, students will conduct their analysis on existing policies as well as creating their own plans as outlined above.

2105.520 Courts and Supportive Agencies 3 s.h.
This course deals with cases that come from both juvenile and adult courts and which often result in referrals to supportive social agencies. Included are an analysis of the services provided by supportive agencies, such as foster home services, substance abuse services or anger management services, as well as witness decorum while providing reports to a court, such as presentence investigation reports.

2105.521 Prevention and Rehabilitation 3 s.h.
Prerequisite: Admission to the program
This graduate seminar will include in-depth study of the theory and research on the causes of criminal behavior; the legal, ethical, and practical issues involved in working with offenders; and classification and treatment in the correctional context. Students will become familiar with the most widely used and effective correctional treatment approaches and empirical research evaluating programs and policies.

2105.522 Seminar in Violence 3 s.h.
Prerequisite: Admission to the program
This graduate seminar will include an in-depth study of current theory and research on the biological, psychological, and sociological causes of violent behavior. It will examine the various types of violent offenses and the impact of these crimes. Students will learn to critically assess the empirical research on the causes and impact of violence, and understand the practical applications of this research.

2105.524 Police and Society 3 s.h.
Prerequisite: Admission to program
This course will focus on the theories and scholarly studies in policing and apply this knowledge to understanding police functions in society. The objectives of this course are to understand the police function both in terms of its nature and its relationship with society, to appreciate advances and emerging theories in policing, and to assess current research in the field and its implications for the police profession. Students are expected to follow the scientific research process to do research, write papers, and have informed discussion of current police policies and practices.
2204 Economics

2204.502 Current Economic Issues for the Classroom 3 s.h.
Course is targeted for elementary and secondary teachers. The course will focus such timely issues as the global economy, the federal deficit, the monetary system, the environmental problem, and a survey of the recent performance and problems of the American economy. Course will feature several speakers, for example, from the New Jersey Council on Economic education.

2204.541 Managerial Economics 3 s.h.
Prerequisite: 2204.102 or permission of the instructor
This course integrates economic theory and methodology with analytical tools for application to decision making about the allocation of scarce resources in public and private institutions. Topics covered include: decision analysis, forecasting, demand analysis, production, cost analysis, profit measurement and pricing.

2206 Geography

2206.553 Workshop in Geography 2 s.h.
This course is designed for in-service teachers who wish to further develop their competencies in new teaching techniques and technologies in geography, including computer-assisted instruction and computer cartography. Contemporary geographic topics will be explored within a regional context of each major world region. Students will actively participate in applying new concepts, current data, and innovative techniques in geography by designing and presenting sample lessons at their grade level. (Summer only)

2206.555 Geographic Information Systems Topics and Applications 3 s.h.
Prerequisite: 2206.193 or permission of the instructor
Geographic Information Systems Topics and Applications provides an extended exploration into Geospatial science and analysis at the graduate level. Students develop advanced GIS skills through a project-based approach culminating in a final project and presentation. The course deepens the understanding of raster and vector data structures as well as the ability to work with computational algorithms used in GIS analysis. Students learn through lectures, demonstrations, computer laboratory sessions and an intensive project. Students are evaluated by their performance on examinations and a project paper and presentation.

4901 Liberal Arts and Sciences-General

4901.503 Seminar on Integrating Mathematics and Science 3 s.h.
Prerequisite: 6 s.h. of mathematics, 6 s.h. of science at undergraduate or graduate level
This interdisciplinary seminar is designed for advanced graduate students with some background in teaching mathematics and/or the sciences at the elementary and/or middle school level. Students in the course will examine a number of current scientific issues from the perspective of different sciences and develop and pilot instructional activities relating to those issues.

4901.505 Workshop in Mathematics and Science 1-6 s.h.
Prerequisite: 4901.503
Students in this course will be involved in hands-on workshops designed to address individual interests and needs with respect to both content and pedagogy. In addition, students will study the identification and selection of appropriate instructional materials for teaching mathematics and science. Also included in the course is planning, implementing, and evaluating field trips in science and mathematics.

4901.507 Facilitating Change in Mathematics and Science 3 s.h.
Prerequisite: 4901.505
Students in this interdisciplinary course will review recent developments in the sciences and mathematics that affect the importance of specific topics. In addition, they will examine and apply the research on facilitating change in the schools.
Faculty

Accounting and Finance

BAO, DA-HSIEN (1995) .........................................................................................................................Professor
B.S., Fu Jen Catholic University; M.B.A., Ph.D., University of Southern California

CHUNG, SHIFEI (1997) .........................................................................................................Associate Professor
B.S., National Taiwan University; M.S., University of Wisconsin-Madison; CPA; Ph.D., University of Memphis

GADAROWSKI, CHRISTOPHER (2003) .................................................................................Assistant Professor
B.S., University of Arizona; M.B.A., University of Rochester; Ph.D., Arizona State

HUGHES, DIANE (1987) ..............................................................................................................Associate Professor
B.A., Rutgers College; M.B.A., Long Island University; J.D., Rutgers University

ISIK, IHSAN (2001) ...............................................................................................................Associate Professor
B.S., Middle East Technical University; M.S., Texas Tech University, M.A., Ph.D., University of New Orleans

KYJ, LARISSA (1992) ............................................................................................................Professor
B.A., Fordham; M.A., Ph.D., Columbia University; CPA; CMA

MARMON, RICHARD (1986) ............................................................................................................Associate Professor
B.S., Glassboro State College (Rowan); M.B.A., LaSalle University; J.D., Widener University; CPA; CMA

MERIC, GULSER (1987) ....................................................................................................................Professor
B.A., Ankara University; M.S., Ph.D., Lehigh University

PRITCHARD, ROBERT (1971) ...............................................................................................................Professor
B.S., M.B.A., Drexel University; M.A., Ed.D., University of Pennsylvania

ROMEO, GEORGE (1979) ....................................................................................................................Professor
B.S., Rider College; M.S., Loyola College; Ph.D., Drexel University; CPA, CIA, CMA

WELSH, CAROL (1983) .......................................................................................................................Assistant Professor
B.S., M.B.A., Drexel University; CPA, CIA

Art

ADELSON, FRED (1974) ...................................................................................................................Professor
B.A., Univ. of Massachusetts; M.A., M.Phil., Ph.D., Columbia University

APPELSON, HERBERT (1967) ............................................................................................................Professor
B.A., Brooklyn College; M.S., M.F.A., Univ. of Wisconsin; Ed.D., Columbia University

BOWMAN, SUSAN (2002) ................................................................................................................Assistant Professor
B.F.A., San Francisco Art Institute; M.F.A., Rutgers University

CHARD, DANIEL (1968) ................................................................................................................Professor
B.F.A., Univ. of South Dakota; M.A., Northern State College; Ed.D., Columbia University

GALLINELLI, JOHN (1969) ..............................................................................................................Professor
B.Ed., Keene State College; Ph.D., University of Maryland

GRAZIANO, JANE E. (1999) ............................................................................................................Assistant Professor
B.S., University of Illinois; M.A., Rowan College; Ed.D., Teachers College, Columbia University
HOTTLE, ANDREW D (2004) ................................................................. Assistant Professor
B.A., M.A., Ohio State University; Ph.D., Temple University Tyler School of the Arts

MITZEN, NANCY (1994) ............................................................................................................................................ Assistant Professor
B.A., Columbia College; M.A. New York Institute of Technology; M.F.A., Temple University

MURASHIMA, KUMIKO (1971) ......................................................................................................................... Associate Professor
B.F.A., Women's College of Fine Arts (Tokyo); M.F.A., Indiana University; Certificate in Textile Design, Parsons School of Design

OHANIAN, NANCY L. (1992) .......................................................................................................................... Professor
B.F.A., Layton School of Art and Design; M.F.A., Pratt Institute

PASSMORE, KAYE LEISSNER (2003) .................................................................................................................. Assistant Professor
B.A., M.A., Texas Tech University; Ed. D. Boston University

THOMAS, SKEFFINGTON N. (1997) .................................................................................................................. Associate Professor
B.A., Lewis and Clark College; M.F.A., Southern Illinois University

TRAVIS, WILLIAM (1971) ............................................................................................................................ Assistant Professor
B.F.A., Philadelphia College of Arts; M.F.A., Temple University

VACCARO, DAVID E. (2003) ...................................................................................................................... Assistant Professor
B.F.A. Edinboro State University; M.F.A. University of Tennessee

Biological Sciences

BENJAMIN, BARBARA (2004) .......................................................................................................................... Associate Professor
B.S.N., Teachers College, Columbia University; M.S., Rutgers University; Ed.D., Teachers College, Columbia University

FARISH, DONALD J. (1998) ............................................................................................................................. Professor
B.Sc., University of British Columbia; M.S., North Carolina State University; Ph.D., Harvard University; J.D., University of Missouri

GROVE, MICHAEL W. (2001) .......................................................................................................................... Assistant Professor
B.S., The Ohio State University; Ph.D., University of South Carolina

HECHT, GREGORY B. (1995) .......................................................................................................................... Associate Professor
B.S., University of Rochester; M.A., Ph.D., Princeton University

HOLBROOK, LUKE T. (1999) .......................................................................................................................... Associate Professor
B.S., Fordham University; M.S., Ph.D., University of Massachusetts

HOUGH, GERALD (2003) .............................................................................................................................. Assistant Professor
B.S., Purdue University; M.S., Ph.D., The Ohio State University

IFTODE, CRISTINA (2001) .............................................................................................................................. Assistant Professor
B.S., M.S., University of Bucharest; M.S., Ph.D., New York University-Medical Center

KRUFIKA, ALISON (2003) .............................................................................................................................. Assistant Professor
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MEAGHER, RICHARD (1969) .......................................................................................................................... Professor
B.S., M.S., Fairleigh Dickinson University; Ph.D., St. Bonaventure University

MOSTO, PATRICIA (1993) ............................................................................................................................... Professor
National Teacher Certification, Teachers College NB; Licenciada in Biology (M.S.), University of Buenos Aires; M.A. equivalent, The University of Texas at Austin; M.S., Drexel University; Ph.D., University of Buenos Aires

O’BRIEN, TERRY (2000) .................................................................................................................................... Assistant Professor
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PRIETO, ANDREW (1971) ...................................................................................................................... Professor
  B.A., Rutgers University; M.S., New Mexico State University; Ph.D., University of Missouri
RICHMOND, COURTNEY E. (2001) ........................................................................................................ Assistant Professor
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SCOTT, JOANNE (1989) .......................................................................................................................... Associate Professor
  B.S., Bucknell University; M.A., Lehigh University; M.S., Bucknell University; Ph.D., University of Texas, Medical Branch at Galveston
TAHAMONT, MARIA (1993) .................................................................................................................. Professor
  B.A., Rowan University; M.S.Ed., Southern Illinois University; Ph.D., Southern Illinois University

Chemical Engineering

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  B.S., Worcester Polytechnic; Ph.D., Massachusetts Institute of Technology
FARRELL, STEPHANIE (1998) ........................................................................................................ Associate Professor
  B.S., University of Pennsylvania; M.S., Stevens Institute of Technology; Ph.D., New Jersey Institute of Technology
GEPHARDT, ZENAIDA OTERO (1989). .................................................................................................. Associate Professor
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  B.Ch.E., University of Minnesota; Ph.D., University of Delaware
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SLATER, C. STEWART (1995) ............................................................................................................ Professor
  B.S., M.S., M. Ph., Ph.D., Rutgers University

Chemistry & Biochemistry

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  B.S. and M.S., Konkuk University-Seoul; Ph.D., University of Tokyo
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NEWLAND, ROBERT (1983) .............................................................................................................. Professor
  B.A., Kalamazoo College; Ph.D., Wayne State University
RAMANUJACHARY, KANDALAM V (1994) ....................................................................................... Professor
  B.S., Andhra University; M.S., Andhra University; Ph.D., Indian Institute of Technology
SCHULTZ, CHARLES (1970) ............................................................................................................... Professor
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YANG, CATHERINE (1995) .............................................................................................................. Professor
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Civil and Environmental Engineering

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Communication Studies

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Computer Science

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WEISS, LEIGH (1968) ......................................................................................................Associate Professor
  B.S., M.S., Buffalo State University

XU, JIANNING (1988) .........................................................................................................Professor
  B.S., Harbin Inst. of Technology (China); M.S., Ph.D., Stevens Inst. of Technology

Economics

JAM, HABIB (1979) ...........................................................................................................Associate Professor
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MUKHOTI, BELA (1974) ......................................................................................................Professor
  B.A., M.A., Calcutta University, India; Ph.D., London School of Economics

REAVES, NATALIE D. (1998) ...........................................................................................Associate Professor
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Educational Leadership

CAMPBELL-JONES, FRANKLIN (2003) ...............................................................................Associate Professor
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COAXUM, JAMES (1999) ...................................................................................................Associate Professor
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DOOLITTLE, VIRGINIA (1999) .................................................Associate Professor
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GALLIA, THOMAS - Coordinate Appointment (1970) .................................................. Professor
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HESPE, DAVID C. (2001) ................................................................................................. Associate Professor
   B.A., Rutgers University; J.D., Rutgers University School of Law
JAMES, HERMAN D. (1982) .............................................................................................. Distinguished Professor
   B.S., Tuskegee Institute; M.A., St. John’s University; Ph.D., University of Pittsburgh
JOHNSTON, CHRISTINE (1989) .......................................................................................... Professor
   B.A., M.A., University of Wisconsin; Ed.D., Rutgers University
MONAHAN, THOMAS (1984) .............................................................................................. Professor
   B.A., LeMoyne College; Ed.M., Ed.D., Rutgers University
PICHON, HENRIETTA (2005) ............................................................................................ Assistant Professor
   B.A., Louisiana Tech University; Ed.M., Louisiana Tech University; Ph.D., University of New Orleans
SERNAK, KATHLEEN S. (1998) .......................................................................................... Associate Professor
   B.A., St. Olaf College; M.A., University of South Dakota; Ph.D., Michigan State University
SHERRY, JOHN M. (2005) ................................................................................................. Assistant Professor
   B.S.Ed., Temple University; M.Ed., Rutgers University; Ed.D., Rutgers University
SISCO, BURTON R. (1998) ............................................................................................... Professor
   B.A., M.Ed., University of Vermont; Ed.D., Syracuse University
WALPOLE, MARYBETH (2000) .......................................................................................... Associate Professor
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Electrical and Computer Engineering

HEAD, LINDA M. (1998) ................................................................................................. Associate Professor
   B.S., M.S., Ph.D., University of South Florida
JANSSON, PETER MARK (2001) .......................................................................................... Associate Professor
   B.S., Massachusetts Institute of Technology; M.S., Rowan University; Ph.D., University of Cambridge
KRCHNAVEK, ROBERT R. (1998) .......................................................................................... Associate Professor
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MANDAYAM, SHREEKANTH A. (1997) .................................................................................. Associate Professor
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POLIKAR, ROBI (2001) ..................................................................................................... Assistant Professor
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RAMACHANDRAN, RAVI PRAKASH (1997) ............................................................................ Associate Professor
   B.Eng., Concordia University; M.Eng., Ph.D., McGill University
SCHMALZEL, JOHN L. (1995) ............................................................................................ Professor
   B.S., M.S., Ph.D., Kansas State University
TANG, YING (2002) ......................................................................................................... Assistant Professor
   B.S., M.S., Northeastern University, China; Ph.D., New Jersey Institute of Technology
<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Education</th>
</tr>
</thead>
<tbody>
<tr>
<td>BAE-SUH, SOYOU (2003)</td>
<td>Assistant Professor</td>
<td>B.A., Ewha Women's University; M.Ed., University of Pittsburgh; Ph.D., University of Illinois</td>
</tr>
<tr>
<td>BORNSTEIN, JODI (2004)</td>
<td>Assistant Professor</td>
<td>B.A., Temple University; M.A., Cheyney University; Ed.D., University of Pennsylvania</td>
</tr>
<tr>
<td>Faison, Christy (1987)</td>
<td>Professor</td>
<td>B.S., Hampton Institute; M.A., The Ohio State University; Ed.D., Temple University</td>
</tr>
<tr>
<td>Bornstein, Jodi (2004)</td>
<td>Assistant Professor</td>
<td>B.A., University Without Walls/Providence; M.Ed., Lesley College; Ph.D., Virginia Commonwealth University</td>
</tr>
<tr>
<td>Molinari, Louis (1967)</td>
<td>Associate Professor</td>
<td>B.A., Wagner College; M.A., Glassboro State College; Ed.D., Temple University</td>
</tr>
<tr>
<td>Moss, Janet G. (1992)</td>
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<td>B.S., Northwestern University; Ed.M., Harvard University; Ed.D., U.C.L.A.</td>
</tr>
<tr>
<td>Quint, Walter (2004)</td>
<td>Assistant Professor</td>
<td>B.S., Shippensburg State College; M.A., Glassboro State College; Ed.D., Temple University</td>
</tr>
<tr>
<td>Robinson, Randall (1965)</td>
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<td>B.S., Ohio State University; M.S., University of Pennsylvania; Ed.D., Temple University</td>
</tr>
<tr>
<td>Rodriguez, Yvonne (1973)</td>
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<td>B.A., Rutgers University; M.A., Glassboro State College; Ed.D., Temple University</td>
</tr>
<tr>
<td>Sharp, Carol (1987)</td>
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<td>B.A., Glassboro State College; M.A., William Paterson College; Ph.D., Penn State University</td>
</tr>
<tr>
<td>Sorrentino, Carmela (1965)</td>
<td>Assistant Professor</td>
<td>B.S., West Chester State College; M.Ed., Temple University</td>
</tr>
<tr>
<td>Sudeck, Maria R (2001)</td>
<td>Assistant Professor</td>
<td>B.S., Trenton State College; M.Ed., Ph.D., Temple University</td>
</tr>
<tr>
<td>Taber, Susan B. (1996)</td>
<td>Associate Professor</td>
<td>B.A., M.A., Stanford University; Ph.D., University of Delaware</td>
</tr>
<tr>
<td>Westcott, Patrick (2003)</td>
<td>Assistant Professor</td>
<td>B.A., University of Minnesota; M.A., University of Connecticut; M.A., Fairleigh Dickinson University; Ed.D., Columbia University</td>
</tr>
<tr>
<td>Carb, Nathan (1959)</td>
<td>Professor</td>
<td>B.A., College of William and Mary; M.A., Ph.D., University of Pennsylvania</td>
</tr>
<tr>
<td>Clark, Tanya (2005)</td>
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</tr>
<tr>
<td>Coulombe, Joseph Louis (2001)</td>
<td>Assistant Professor</td>
<td>B.A., University of St. Thomas; M.A., Ph.D., University of Delaware</td>
</tr>
<tr>
<td>Friend, William (2005)</td>
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<td>A.B., College of the Holy Cross; M.A., Syracuse University; Ph.D., University of Washington</td>
</tr>
</tbody>
</table>
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PATRICK, BARBARA C. (1991) ................................................................. Associate Professor
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Foreign Languages and Literatures

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ROBB, ANTHONY J. (2001) ................................................................. Assistant Professor
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Geography and Anthropology

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SCOTT, RICHARD (1972) .................................................................Professor
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**Health and Exercise Science**

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Journalism

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Law and Justice Studies

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Management and Management Information Systems

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Marketing

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Mechanical Engineering

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Music

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Philosophy and Religion

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Political Science

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Psychology

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FACULTY

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MYERS, JOHN (1973) ..........................................................Professor
  B.S., Drexel University; M.A., Ph.D., Fordham University

SOMMO, ANTHONY J. (1992) ..................................................Assistant Professor
  B.A., M.A., Ph.D., University of Connecticut; M.S.W., Syracuse University

ZAKE, IEVA (2004) ..........................................................Assistant Professor
  B.A., University of Latvia; M.A., Ohio State University; Ph.D., University of Massachusetts

Special Education Services/Instruction

BIANCO, SHARON DAVIS (1976). ..........................................................Professor
  B.A., Trenton State College; M.Ed., University of Delaware; Ed.D., Temple University

CAMMAROTA, MARIE (1988) ..................................................Associate Professor
  B.A., M.A., Glassboro State College; Ed.D., Nova Southeastern University

EPIFANIO, FRANK (2005) ..................................................Assistant Professor
  B.A., M.A., Rowan University; Ph.D., Temple University

FINCH, JOAN (2005) ..........................................................Assistant Professor
  B.A., University of Pennsylvania; M.S., Southern Connecticut State College; Ph.D., Temple University

FITCH, PAUL JAMES (2003) ..................................................Assistant Professor
  B.A., Rutgers College; Ed.M., Ed.D., Rutgers Graduate School of Education

HAMLET, CAROLYNN (1984) ..................................................Assistant Professor
  B.S., University of Tennessee; M.Ed., Memphis State University; Ph.D., Temple University

HATHAWAY COOK, DONNA (1977). ..........................................................Professor
  B.A., M.A., Glassboro State College; Ed.D., Lehigh University

IHUNNAH, ANTHONY (1984) ..................................................Assistant Professor
  B.A., M.A., Marshall University; Ed.D., Virginia Polytechnic Institute and State

KUDER, S. JAY (1984). ..........................................................Professor
  B.A. Trinity College; M.Ed., Temple University; Ed.D., Boston University

MCNUTT, SANDRA L. (1993) ..................................................Associate Professor
  R.N., Helene Fuld School of Nursing; B.A., Rowan College of NJ; M.S., University of Delaware; D.N.Sc., Widener University

OGNIBENE, GERALD (1972). ..........................................................Professor
  B.A., Niagara University; M.S., Canisius College; Ph.D., Ohio State University
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RIOS, HECTOR M. (1994) .....................................................................................................Associate Professor
B.A., University of Puerto Rico; M.S., State University of New York; Ph.D., Temple University

ROSENBERG, JEROME J. (1973) .........................................................................................Associate Professor
B.A., Oswego State Teachers College; M.A., Columbia University; Ed.D., Temple University; Ph.D., Heed University, West

SCHMIDT, TANYA (2004) ......................................................................................................Assistant Professor
B.A., American University; M.A., University of Maryland; Ph.D., University of Maryland

SHUFF, MARGARET (1995) ..................................................................................................Associate Professor
B.A., M.A., Glassboro State College; Ph.D., University of Delaware

URBAN, STANLEY (1972) ......................................................................................................................Professor
B.S., Bridgewater State College; M.A., Western Michigan University; Ph.D., Michigan State University

WANG, MIAN (2004) ............................................................................................................Assistant Professor
B.A., M.Ed., Northeast Normal University; Ph.D., University of Patras; Ph.D., University of Kansas

WILLIAMS, BARBARA BOLE (2001) ..................................................................................Assistant Professor
B.A., Muskingum College; M.A., M.A., Glassboro State College; Ph.D., Temple University

XIN, JOY F. (1994) .................................................................................................................................Professor
B.A., Tsitsihar Teachers College, China; M.Ed., Ed.D., Peabody College of Vanderbilt University

Theatre and Dance

ELKINS, LESLIE A. (2001) .....................................................................................................Assistant Professor
B.A., Columbia College; M.Ed., Temple University

FEDERMAN, SIMONE (2004) ...............................................................................................Associate Professor
B.A., Oberlin College; M.F.A., Harvard University

FUSCO, THOMAS A. (1999) ..................................................................................................Assistant Professor
B.A., University of Massachusetts; M.F.A., Boston University

GRANETO, PHILLIP (1970) .....................................................................................................Associate Professor
A.B., Catholic University; M.F.A., Carnegie-Mellon University

HEALY, BARTHOLOMEW (1985) ..........................................................................................Associate Professor
A.B., College of the Holy Cross; M.F.A., New York University

HOSTETTER, ELISABETH (2000) .....................................................................................Assistant Professor
B.A., Virginia Commonwealth University; M.A., University of Texas; Ph.D., University of Missouri

STEWART, MELANIE (1981) .................................................................................................................Professor
B.A., Webster College; M.F.A., Temple University

SULLIVAN, DAVID (2004) .....................................................................................................Assistant Professor
B.A., Providence College; M.A., Brown University; M.A.T., M.F.A., Boston University

TURNER, PAULE LAWRENCE (2000) ..................................................................................Assistant Professor
B.A., Virginia Commonwealth University; M.F.A., Temple University

Writing Arts

BLOCK, RONALD (2003) .....................................................................................................Assistant Professor
B.A., University of Nebraska; M.A., M.S., Syracuse University;

CHANG, JULIA (1996) ............................................................................................................Associate Professor
B.A., Stonehill College; M.S.J., Columbia University; M.A., Temple University

COURTNEY, JENNIFER (2004) ..........................................................................................Assistant Professor
B.A., Duquesne University; M.A., Western Michigan; Ph.D., Purdue
DONAHUE, MARY LEE (1983) .................................................. Instructor
  B.A., University of Tennessee; M.A., University of Connecticut

GESS, DENISE (2005) .......................................................... Assistant Professor
  B.S., Lasalle University; M.A., Rutgers University

GIAMPALMI, JOSEPH J (1998) .................................................. Assistant Professor
  B.A., M.Ed., Widener University; Ed.D., Temple University

HAN, AIGUO (1993) ............................................................... Assistant Professor
  B.A., Xian Foreign Language University; M.A., Ph.D., Indiana University of Pennsylvania

HARVEY, ROBERTA K (1998) .................................................. Assistant Professor
  B.A., M.A., Univ. of North Dakota; Ph.D., Univ. Wisconsin-Milwaukee

HERBERG, ERIN V. (2000) ...................................................... Assistant Professor
  B.S., B.A., Western Carolina University; M.A., Ph.D., Georgia State University

ITZKOWITZ, MARTIN (1989) .................................................... Associate Professor
  B.A., Brooklyn College; M.A., Ph.D., New York University

JOHNSON, FRANCES S. (1996) .................................................. Associate Professor
  B.A., Christopher Newport University; M.A. Old Dominion; Ph.D., Univ. of Oklahoma

MANNION, SUSAN (1980) .......................................................... Instructor
  B.A., College of New Jersey; M.A. Rowan University

MARTIN, DEB (2003) ............................................................... Assistant Professor
  B.S., Western Michigan University; M.A., Ph.D., Texas Woman's University

MAXSON, JEFFREY N. (1994) .................................................... Assistant Professor
  B.A., Yale University; M.A., Ph.D., University of California at Berkeley

PENROD, DIANE (1994) .......................................................... Professor
  B.S., Medaille College; M.A., Ph.D., Syracuse University

READY, ROBERTA A. (2004) .................................................... Instructor
  B.A., Westminster College; M.A.T.

ROWAN, JANICE (1976) .......................................................... Professor
  B.A., Rutgers University; M.A., University of Michigan

SMITH, SANDRA R (2003) .......................................................... Instructor
  B.A., University of Redlands; M.A., Rutgers University

STOLL, DONALD (1992) ......................................................... Assistant Professor
  B.A., Valparaiso University; M.F.A., University of Texas at Austin; Ph.D., Indiana University

TWEEDIE, SANFORD M. (1994) .................................................. Professor
  B.A., University of Michigan; M.A., Eastern Michigan University; Ph.D., University of Wisconsin-Milwaukee

WOOD, JOYCE (1972) ............................................................... Instructor
  B.S., Millersville University; M.A., New York University

ZEHNER, ROBERTA (1990) .......................................................... Instructor
  A.B., Rosemont College; M.A., Glassboro State College (Rowan)
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ACCIANI, MARY (2000)
Project Engineer
Facilities Planning
B.S., M.E., Rutgers University

ADERINTO, JOHN (1990)
Assistant Director
Rowan University Bookstore
B.A., M.B.A., Mississippi State University, CSP

ALVERIO-DORSEY, MELANIE (2001)
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Student Recreation Center
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AMORESANO, FRANK (1988)
Director
Internal Audit
B.S., Temple University

AN, SHARON (2001)
Cataloging Librarian
Library
B.S., Tianjin Normal University; M.A., Temple University; M.L.S., Drexel University

ANDERSON, JAMES (1990)
Research Assistant
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B.S., California State; Ph.D., West Virginia University

AU, VALERIE (1998)
Director
Development Information Systems
B.A., University of Hong Kong; M.A.M.C., University of Florida

AVILES, JOSE (2001)
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Admissions
B.A., Rowan University

AYRES, SALLY (1982)
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President’s Office
A.A., Wesley College

AZIKIWE, IFE (1983)
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BAGLIO, JOHN (1980)
Administrative Analyst
Bursar's Office
B.S., Rider University

BASANTIS, MELANIE (0)
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College of Engineering
B.S., Penn State; M.B.A., Widener

BERGAMO, JOSEPH (1986)
Planner Estimator
Facilities Planning

BETTS, ALBERT (1994)
Associate Director
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B.A., M.A., Indiana University of Pennsylvania

BLANDING, Z. BENJAMIN (1992)
Assistant Vice President for Student Development
Student Affairs
B.A., South Carolina State University; M.A., Rider University; Psy.D., Florida Institute of Technology

BLOCK, LORI A. (1992)
Assistant Director
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B.S., University of Scranton; M.P.A., Kutztown University; PHR

BLOW, DENNIS (1975)
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Bursar's Office
B.A., M.B.A., Glassboro State College (Rowan)

BOLAND, KATHERINE (2000)
Research Assistant
Institutional Research and Planning
B.A., Dickinson College; M.S.W., Boston College

BOTNER, LEIGH (2003)
Grant Writer-Specialist
Government Grants & Sponsored Research
B.A., Eastern Kentucky University

BRELSFORD, GEORGE (1987)
Associate Vice President/Dean of Students
Student Affairs
B.S., Davis & Elkins College; M.Ed., Pennsylvania State University

BREWER, GLENN (1978)
Director
Facilities Operations
B.S., Rowan University

BRITT, RUBEN (1997)
Assistant Director
Career and Academic Planning Center
B.S., Southern University; M.A., Bloomsburg University
BROWN, MARY I. KUPRES (1977)  
Supervisor of Nursing Services  
Student Health Center  
R.N., St. Joseph’s Hospital School of Nursing; R.N.C., ANOC

BRUNER, RONALD (1999)  
Lab Coordinator  
Physics and Astronomy  
B.A., Rutgers College; M.A., Temple University

BUNDY, ROY E. (2001)  
Assistant Director  
EOF/MAP  
B.A., Lincoln University; M.A., Eastern Baptist Theological Seminar; Certificate in Supervisory Management, State of New Jersey

BUTCHER, RONALD (1991)  
Executive Director  
Education Institute  
B.S., Western Michigan University; M.A., Eastern Michigan University; Ph.D., University of Michigan

CALANDRELLA, DREW (2000)  
Vice President  
Student Affairs  
B.A., M.A., Trenton State College

CARBONARO-DAVEY, MARGUERITE (1977)  
Managing Administrative Assistant  
Administration and Finance

CARDONA, JOSE' (1995)  
Director  
University Relations  
B.A., M.A., Rowan University

Assistant Director  
University Relations  
B.A., University of Georgia

CHIN, STEVEN H. (1997)  
Associate Dean  
College of Engineering  
B.S., Rutgers University; M.S., The John Hopkins University; Ph.D., Rutgers University

CIOCCO, MIKE (2003)  
Computer Resource Specialist  
Instructional Technology  
B.S., M.S., Rowan University

CLARK, ERIC (1970)  
Dean  
Camden Campus  
B.S., Tufts University; M.A., King School of Social Change, Crozier Theological Seminary; M.A., Ph.D., University of Delaware

CLARK, CAROL (1977)  
Head of Cataloging  
Library  
A.B., Regis College; M.S.L.S., Syracuse University; Ed.M., University of Lowell
CLARKE, WILLIAM J. (2000)
Program Specialist
Secondary Education
B.S., M.A., Glassboro State College (Rowan); Ed.D., Temple University;

CLEVELAND, STUART (1987)
Technician
Network and System Services
B.A., Rowan University

COLANDUNO, TED (2003)
Audiovisual Specialist
Instructional Technology

COX, MELISSA (0)
Director
Academic Success Center

COZZONE, STEPHANIE (2001)
Recruitment and Staffing Coordinator
Human Resources
B.S., Rowan University

CRUZ-SOTO, THOMAS (2000)
Counselor
Camden Campus CHAMP
B.A., Muhlenberg College

CUCINOTTA, MARTY (1987)
Administrative Assistant
Provost's Office

CURTIS, JULIE (2003)
Program Assistant
Human Resources
B.A., Rowan University

DAMMINGER, JOANNE (1997)
Assistant Director
Career and Academic Planning Center
B.A., M.A., Ed.D., Rowan University

DAVID, DEPU (2002)
ESL
Camden Campus
B.A., M.A., Ph.D., University of Pennsylvania

DEASE, PATRICIA (1980)
Director
Child Care Center
B.A., M.A., Glassboro State College (Rowan)

DEEHAN, CHRISTINE (1999)
Managing Administrative Assistant
President's Office
B.S., M.A., Rowan University

DENTON, KENNETH (1988)
Network Specialist
Network and System Services
B.S., State University of New York at Albany
DePASQUALE, LAWRENCE (1983)
  Administrative Assistant
  Music
  B.A., M.A., Glassboro State College (Rowan)

DICKENS, KEITH (1989)
  Assistant Director
  Admissions
  B.A., Grambling State University

DONAHUE, JOHN P. (1978)
  Programmer/Analyst
  Enterprise Information Services
  B.A., Rutgers University

DORLAND, DIANNE (2000)
  Dean
  College of Engineering
  B.S., M.S., South Dakota School of Mines and Technology; Ph.D., West Virginia University

DOUGHERTY, DENNIS (1999)
  Coordinator of Public Relations
  College of Fine & Performing Arts
  B.A., Seton Hall University

DUKE, H. KEITH (2001)
  Associate Director
  Purchasing
  B.S., Rutgers University

DWYER, LAURIE (1999)
  Assistant Director
  Student Recreation Center
  B.A., Rowan College of New Jersey; M.S., University of West Florida

D’AUGUSTINE, ROBERT (2000)
  Executive Director Budget and Planning
  Budget and Planning
  B.A., M.A., University of Pennsylvania; M.B.A., Rutgers University; J.D., Rutgers School of Law; N.J. Bar 1997

EIGENBROT, CAROL (1996)
  Assistant Director
  Career and Academic Planning Center
  B.S., Springfield College; M.A., Rowan University

EIGENBROT, EDWIN (1993)
  Director of Student Information Services
  Student Affairs
  B.S., M.Ed., Springfield College

FAISON, CHRISTY (1987)
  Associate Provost for Academic Affairs
  Provost’s Office
  B.S., Hampton Institute; M.A., Ohio State University; Ed.D., Temple University

FARISH, DONALD J. (1998)
  President
  President’s Office
  B.Sc., University of British Columbia; M.S., North Carolina State University; Ph.D., Harvard University; J.D., University of Missouri
FINAN, JOHN L. (2001)
Vice President for Administration and Finance
Administration and Finance
B.S., University of Connecticut; M.B.A., Michigan State University; Advanced Management, Columbia
University & Harvard University

FINN, MARIE (1990)
Nurse
Student Health Center
R.N., A.D., Gloucester County College; B.S., Temple University

FISHER, BENJAMIN (1970)
Public Services Librarian
Library
B.J., University of Texas; M.A., American University; M.A., Glassboro State College (Rowan); Ph.D., Rutgers University

FISHER, JOANNE (1987)
Assistant Director
Financial Aid
B.A., Rutgers University

FITZGERALD, ROBERTA (1976)
Program Specialist
EOF/MAP
B.A., Bloomfield College; M.A., Glassboro State College (Rowan)

FLAMMA, PATRICIA (1992)
Nurse
Student Health Center
R.N., A.D., Gloucester County College; B.S., Temple University

FLOYD, ELAINE (1991)
Nurse
Student Health Center
R.N., Kings County Hospital School of Nursing

FOGLEIN, JOHATHAN (1996)
Instrument Coordinator and Safety Officer
Chemistry and Biochemistry
B.S., University of New Brunswick; M.S., Queens University

FRANDINO, CARL (1981)
TV Engineer
College of Communication
A.S., Graham Junior College

FRESHCOLN, CHRISTINE M. (2000)
Project Manager
Facilities Planning
B.S., B.S., M.S., Drexel University

FRIERSON, MURIEL (1990)
Registrar
Student Affairs
B.A., Chestnut Hill College; M.S., Drexel University

GALLASHAW, DERRICK (2004)
Counselor
Camden Campus CHAMP
B.S., William Patterson University
GALLIA, THOMAS J. (1970)
Executive Assistant to the President/Chief of Staff
President's Office
B.A., M.A., M.A., Glassboro State College; Ed.D., Rutgers University

GAYMON, JAMES (1997)
Director
Civic and Governmental Relations
B.A., Rowan University; M.A., Rutgers University-Newark

GEPHARDT, DONALD L. (1990)
Dean
College of Fine and Performing Arts
B.M.E., Drake University; B.S., M.S., Juilliard School; Ed.D., Washington University

GILCHRIST, DORIE (1978)
Director
Graduate Admissions
B.A., Penn State University; M.Ed., Temple University

GILES-GEE, HELEN (2001)
Provost
Provost's Office
B.A., M.S., University of Pennsylvania; M.S., Rutgers University; Ph.D., University of Pennsylvania

GILFILLAN, KENNETH (1979)
ESL
Camden Campus
B.A., M.A., Rutgers University

GILMORE, DANIEL (1976)
Assistant Director
Athletics
B.A., Plymouth State College; M.A., Eastern Illinois University

GIUNTA, KAREN (1987)
Administrative Assistant
Provost's Office

GOVER, KATHRYN (1999)
Director
Human Resources
B.A., M.A., Eastern Illinois University; J.D., George Mason University School of Law

GRAY, SHALANDA (1999)
Computer Resource Specialist
Instructional Technology
B.A., Bloomsburg University; M.A., LaSalle University

GREGG, BELINDA (1983)
Financial Aid Counselor
Camden Campus
B.A., Glassboro State College (Rowan)

HAGAN, ANNE (1997)
Director
Major Gifts & Planned Giving
B.A., Indiana University; M.S., Drexel University
HAMILTON, EDWARD J. (1977)
Accountant
Accounting Services
B.S., Rutgers University

HARPER, JAY (1999)
Dean
College of Liberal Arts and Sciences
B.S., City College, City University of New York; Ph.D., State University of NY at Stony Brook

HAYNES, KAREN (1999)
Coordinator of Graduate Admission Services
Graduate School
B.A., Glassboro State College (Rowan); M.A., Rowan University

HENDERSON, JAMES (1989)
Director
Enterprise Information Services
B.A., Furman University

HILLMAN, DAVID JAYSON (2001)
Accountant
Accounting Services
B.B.A., Temple University

HOGAN, FRANK (1991)
General Manager, WGLS
College of Communication
A.A.S., Cleveland Institute; Certified Professional Broadcast Engineer, S.B.E.

HOGAN, ALISA (1998)
Assistant Director
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HOLLOWAY, KATHY (1987)
Executive Assistant
Administration and Finance
B.S., Glassboro State College (Rowan)

HOLMES, JUDITH (1988)
Head Reference Librarian
Library
B.A., Marymount College; M.A., Glassboro State College (Rowan)

HOLSWORTH, KATHERINE (2000)
Assistant Director
Financial Aid
B.A., M.S., Lycoming University

HOLZER, SIDNEY (1979)
Accountant
Bursar's Office
B.A., Glassboro State College (Rowan); M.B.A., Monmouth College

HUGHES, KARLTON (1994)
Computer Resource Specialist
Instructional Technology
B.S., Rowan University; M.A., Pepperdine University
IACONELLI, BLASE (2003)
  Project Manager
  Facilities Planning
  B.A., Temple University; M.B.A., Weidner University

IACOVONE, JAMES R. (1974)
  Associate Director
  Payroll
  B.S., LaSalle University

IMPERATORE, JOHN (2000)
  Director
  Facilities Planning Resource Management
  B.S.M.E. Drexel University

JACKSON, PATRICIA (2000)
  Laboratory Technician
  Chemistry and Biochemistry

JENNINGS, ANTOINETTE (1981)
  Assistant Director/Counselor
  Camden Campus EOF
  B.S., Penn State University; M.A., University of Pittsburgh

KAMMER, CYNTHIA (1984)
  Assistant Director
  Counseling and Psychological Services Center
  B.A., M.A., Glassboro State College (Rowan)

KAPUS, CURT (2000)
  Art Director
  Advancement Publications
  B.A., Rowan University

KATZ, CRAIG (2001)
  Director
  International Student Services
  B.A., Rutgers University; Ed.M., Temple University

KERN, ROBERT (1999)
  Director
  Office of Field Experiences
  B.A., M.A., Rowan University; Ed.D., Nova Southeastern University

KESSEL, STEVEN (1996)
  Professional Services Specialist
  Registrar
  B.F.A., Southern Methodist University

KEVIN, MILLER (2003)
  Computer Resource Specialist
  Instructional Technology
  B.S., Rowan University

KIFFERLY, PAIGE (2003)
  Counselor
  Camden Campus CHAMP
  B.A., Rutgers University
KLEIN, BRUCE (1992)
Director
Network and System Services
B.S., Glassboro State College (Rowan)

KLOSKEY, THOMAS (1977)
Coordinator
College of Communication
B.A., M.A., Temple University

KOLTS-LEVIN, WENDY (1991)
Nurse
Student Health Center
B.A., Glassboro State College (Rowan); R.A., A.S.N., Indiana University

KORDEN, MARY (1988)
Director of Preschool
Camden Campus
B.A., Glassboro State College (Rowan)

KOZAK, ANDREW (1988)
Associate Supervisor
Facilities Operations Administrative Services and Procurement
B.A., M.A., Glassboro State College (Rowan); C.A.G.S., Temple University; C.P.M., Rutgers University

KRAMER, BARRY (1999)
Director
Management Institute
B.A., City College of New York; M.A., University of Missouri

KUDER, S.JAY (1984)
Associate Provost for Research/Dean of Graduate School
Research and Graduate School
B.A., Trinity College; M.Ed., Temple University; Ed.D., Boston University

KUERZI, KEN (1994)
Associate Director
Labor Relations
B.S., J.D., Florida State University

KUHLEN, JOHN (1987)
Associate Director
Facilities Accounting & Procurement
B.A., M.B.A., Glassboro State College (Rowan)

LATHROPE, WENDY (2000)
Assistant Director
Alumni Relations
B.A., Rowan University; M.A., Rowan University

LAW, FRANCES (1986)
Managing Administrative Assistant
University Advancement
B.A., Rowan University

LEWIS, JEANNE (1988)
Assistant Director
Admissions
B.A., Glassboro State College (Rowan)
LIPARTITO, ROBERT (2001)
    Music Librarian
    Wilson Building Library
    B.M., Glassboro State College; M.M., Manhattan School of Music; M.L.S., Queens College (CUNY)

LISA, ANTHONY (1978)
    Assistant Director
    Athletics
    B.A., M.S., Glassboro State College (Rowan)

LISOWSKI, JOSEPH (1988)
    System Administrator
    Network and System Services
    B.A., Edison College

LOMBARDO, NATALIE (2001)
    Grants Accountant
    Budget
    B.S., St. Joseph's University

LOONEY, FRANCIS (1981)
    Acting Director
    Disability Resources
    B.A., M.A., Glassboro State College (Rowan)

LOVEGROVE, JAMES (1982)
    Associate Director
    Accounts Payable/Long Range Planning
    B.S., Glassboro State College (Rowan)

LUKASAVAGE, MICHAEL (1995)
    Supervisor
    Duplicating Services

LYNCH, CINDY (1980)
    Assistant Dean
    College of Liberal Arts and Sciences
    B.A., M.A., Glassboro State College (Rowan)

MacARTHUR, QUINTON (2002)
    Assistant Director
    Admissions
    B.A., Morehouse College

MALLORY-CHURCH, JULIE (1982)
    Assistant Director
    Counseling and Psychological Services Center
    B.A., Creighton University; M.S.S.A., University of Chicago

MALONEY, MARCIA (1978)
    Buyer
    Purchasing
    B.A., Glassboro State College (Rowan)

MARGOLIS, JEFFREY (2002)
    Program Specialist
    Elementary Education
    B.S., Temple University; M.A., Rowan University
MARKEI, CATHY (2001)
Assistant Director
University Marketing
B.A., Marywood University

MARLIN, BRENDA (1987)
Coordinator of Graduate Advisement Services
Graduate School
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MARSHALL, LORI (1992)
Director
Advancement Publications
B.S., Evangel College; M.A., Rowan University

MARTIN, MARILYN (1995)
Dean
Library Services
B.A., M.L.S., Univ. of Washington; M.A., Univ. of Arkansas; Ph.D., Texas Woman's Univ.

MATALUCCI, MARK (1987)
Coordinator of Testing
Academic Success Center
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MAZZEI, DIANE (2003)
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Beginning Teachers Induction Center
B.A., M.A., Rowan University

McCAFFERTY, JACQUELINE (2003)
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Camden Campus
B.A., Ithaca College; M.S.Ed., Temple University; CELTA Teaching Certificate, Cambridge University

McCALL, SALLY (1977)
Director
Budget
B.S., Drexel University

McCALL, MARIA (1994)
Assistant Director
Budget
B.S., St. Joseph's University

McCALLA-WRIGGINS, ELIZABETH (1974)
Director
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B.S., M.S., University of Tennessee

MCCALLEY, ANDREW (1987)
Construction Management Specialist
Facilities Planning
A.A.S., Gloucester County College

McCOMBS, TYRONE (2001)
Associate Dean
Camden Campus
B.A., M.A., Rutgers University; Ph.D., University of Pennsylvania
McCULLY, ANNETTE (1989)
   Assistant Director
   Residence Life
   B.A., M.A., Glassboro State College (Rowan)

McGEE, STUART (1975)
   Theatre Arts Manager
   College of Fine & Performing Arts
   B.A., University of Pennsylvania; M.F.A., Temple University

McHUGH, YVONNE (1995)
   Nurse
   Student Health Center
   R.N., Deanza College; A.A., Bucks County Community College

MECOUCH, JOANN (1987)
   Professional Services Specialist
   Accounting Services

MEREDITH, PHYLLIS (1987)
   Public Services Librarian
   Library
   B.A., Fayetteville State University; M.L.S., Atlanta University

MEYERS, MARK (1996)
   Associate Dean
   College of Education
   B.A., M.Ed., Ph.D., University of Florida

MICHENER, TIMOTHY (2002)
   Director
   Public Safety
   B.S., Kutztown State University; M.S., West Chester State; Ph.D., Walden University

MIKE, DORRIS (2003)
   Computer Resource Specialist
   Instructional Technology
   B.S., Rowan University

MILLER, DEMOND S. (1997)
   Director
   College of Liberal Arts and Sciences
   B.A., Northeast Louisiana University; M.S., Ph.D., Mississippi State University

MILLER, ALLEN (1976)
   Chief Engineer, WGLS
   College of Communication
   B.S., M.S., SUNY-Oswego

MILLS, JOHN T. (1992)
   Coordinator
   Multi-cultural Affairs
   B.S., M.A., Glassboro State College (Rowan)

MONROE, CRAIG (2003)
   Dean
   College of Communication
   B.A., University of Central Oklahoma; M.S., Emporia Kansas State University; Ph.D., University of Nebraska
MORAN, EILEEN (1995)
  Director
  Development
  B.A., St. Michael’s College; M.S., Worcester State College

MORDOSKY, ANTHONY (2000)
  Associate Provost
  Information Resources
  B.S., Kutztown State University; B.S., Millersville State College; M.B.A., Temple University

MORRIS, MARJORIE (1975)
  Head of Music Branch Library
  Wilson Building Library
  B.A., University of Pennsylvania; M.S., Drexel University

MORROW, EILEEN (1992)
  Director
  Rowan University Bookstore
  B.A., Wilkes College; M.A., Bucknell University; CSP

MOSSMAN, GAIL (1984)
  Managing Administrative Assistant
  Student Affairs

MULDOON, KEVIN (2000)
  Project Manager
  Facilities Planning
  B.S., Stockton College

MULLENS, CYNTHIA (1980)
  Head of Interlibrary Loan
  Library
  B.A., Belmont College; M.L.S., George Peabody College for Teachers

MULLENS, JOHN (1987)
  Systems Manager
  Library
  B.A., Belmont College; M. Div., Midwestern Baptist Theological Seminary

MUMMERT, ESTHER (1989)
  Coordinator for Academic Advising
  College of Communication
  B.S., East Stroudsburg University; M.A., Shippensburg University

MURPHY, DANIEL (1996)
  Assistant Director
  Advancement Publications
  B.A., George Washington University; M.A., Rowan University

MURPHY, SUSAN (2000)
  Coordinator
  Development Publications
  B.A., College of New Jersey; M.A., Rowan University

MUZYCZEK, GLADYS E. (1975)
  Assistant Director
  Camden Campus Admissions
  B.A., Glassboro State College (Rowan)
NARVAEZ, LESLEY J. (2001)
Services Supervisor
Human Resources
B.A., M.A., Rutgers University

NORTON, RICHARD (1997)
Laboratory Technician
Chemistry and Biochemistry
B.S., Rowan University; M.S., University of Maryland

NURKOWSKI, LUCIA (1977)
Associate Director
Admissions
B.A., M.Ed., Boston College; Ed.D., Widener University

O’LEARY, KATHLEEN (1988)
Theatre Arts House Manager
College of Fine & Performing Arts
B.A., Glassboro State College (Rowan)

O’LEARY, SEAN (1999)
Film Production Coordinator
College of Communication
B.A., Brown University

PEREZ-COLON, MARIA (0)
Administrative Assistant
College of Engineering
B.A., Rutgers University

PETERSON, JULIE (1977)
Coordinator
Center for Service Learning and Volunteerism
B.A., M.Ed., Trenton State College

PINCKNEY, MELVIN (1989)
Program Specialist
Health and Exercise Science
B.A., Rowan University; M.S., North Carolina A&T State

PINOCCI, TINA (1992)
Assistant Vice President
Student Life
B.S., M.Ed., Frostburg State College

POLAK, HELEN E. (2001)
Staff Psychologist
Counseling and Psychological Services Center
B.A., Rutgers University; M.A., Psy.D., Indiana University of Pennsylvania

POTTER, GREGORY (1969)
Associate Dean
Library
B.A., University of Pennsylvania; M.S.I.S., Villanova University; M.A., Glassboro State College (Rowan);
Ed.D., Rutgers University; Certified Public Manager, State of New Jersey

PREVITI, DIANE (1979)
Professional Services Specialist
Registrar
A.A.S., Gloucester County College
PRITCHETT, FRED (1975)
Counselor
Camden Campus CHAMP
B.A., Glassboro State (Rowan); M.A. Rowan University

PUSTIZZI, DERRELL (1999)
Professional Services Specialist
Registrar
B.S., Rowan University

PUSTIZZI, RICHARD (1984)
Supervisor of Postal Services
Administration and Finance

QUIGLEY, PATRICIA (1999)
Assistant Director
University Relations
B.A., Rowan University

RAFFA, SAMUEL SR. (1988)
Assistant Director
Labor Relations

REEVE, JULIA (1988)
Managing Administrative Assistant
President’s Office

RIGDON, JOYCE (1988)
Director
Institutional Research and Planning
B.A., North Park College; M.P.A., Roosevelt University; Ph.D., Southern Illinois University at Carbondale

ROBINSON, FAYE (2000)
Public Services Librarian
Library
B.A., Glassboro State College (Rowan); M.A., Rowan University

Unix Systems Administrator
Computer Science
B.S., Rowan University; M.S., New Jersey Institute of Technology

ROBINSON, JOHN (1997)
Computer Network Specialist
Information Resources
B.A., Rowan University

RODGERS, ROBERT N. (2001)
Staff Psychologist
Counseling and Psychological Services Center
B.A., New College of Florida; M.A., Ph.D., Southern Illinois University at Carbondale

ROLON, ANNABEL (2001)
Managing Administrative Assistant
Civic and Governmental Relations

ROSENBERGER, ROMINE (1999)
Public Services and Business Librarian
Library
B.S., Longwood College; M.S., Virginia Commonwealth University; M.A., Rowan University
ROZANSKI, KATHY (1990)
   Director
   Alumni Relations
   B.A., Glassboro State College (Rowan)

SAHM, GEORGETTE (1999)
   Courseware Development Specialist
   Instructional Technology
   B.A., Rowan University; M.A., Philadelphia University

SAHM, J. HAROLD (1977)
   Assistant Director
   Education Institute
   B.S., Millersville State University; M.A.T., Ed.D., Rutgers University

SCHMELZ, NICHOLAS (1974)
   Program Specialist
   Special Education
   B.A., Bloomfield College; M.A., Seton Hall University

SCHOEN, EDWARD J. (1999)
   Dean
   College of Business
   B.S., LaSalle University; J.D., Georgetown University Law Center

SCHOEN, MARGARET (2003)
   Director
   Government Grants & Sponsored Research
   B.S., King’s College; M.S., College of Misericordia

SCOTT, EILEEN (1999)
   Associate Director
   Human Resources
   B.S., Rowan University

SCULLY, JOSEPH F.JR. (2000)
   Controller
   Administration and Finance
   B.S., M.B.A., LaSalle University; CPA

SEAGREN, RUSSELL (2003)
   Director
   Facilities Planning
   B.A., University of Tennessee

SEALES, NANCY (1980)
   Administrative Assistant
   Camden Campus
   B.A., Glassboro State College (Rowan)

SEDLOCK, MARK (1997)
   Computer Network Specialist
   Network and System Services
   B.A., Rowan University

SENULA, ROSA LIA (1999)
   HRIS Specialist
   Human Resources
   A.S., Centennial College
SHARP, CAROL (1987)
   Dean
   College of Education
   B.A., Glassboro State College; M.A., William Paterson College; Ph.D., Penn State University

SHIKARZY, SUZANNE (2000)
   Teacher
   Preschool, Camden Campus
   B.A., Rowan University

SHOWERS, MARK (1978)
   Assistant Supervisor I
   Facilities Operations
   B.S., Thomas Edison State College

SHUTE, JENNIFER (2000)
   Teacher
   Preschool, Camden Campus
   B.S., Cabrini College

SIDOTTI, PHILIP (2002)
   Assistant Director
   Office of Field Experiences
   B.A., M.A. Rowan University

SIEFRING, KAREN (1983)
   Assistant to the Dean for Student Advisement
   College of Business
   B.A., Douglass College; M.A., Glassboro State College (Rowan)

SILLS, MARVIN (1972)
   Director
   Admissions
   B.A., Glassboro State College (Rowan)

SILVA, IVELISSE (2000)
   Assistant Director/Counselor
   Camden Campus EOF
   B.A., M.S.W., Rutgers University

SMALL, KATHLEEN (1977)
   Program Specialist
   Elementary Education
   B.A., M.A., Glassboro State College (Rowan)

SMILEY, JANINE (2000)
   Benefits Coordinator
   Human Resources
   B.A., Temple University

SNYDER, MARK (1976)
   Programmer/Analyst
   Enterprise Information Services
   B.S.T., Spring Garden College

SNYDER, RICHARD (1979)
   Associate Director
   Accounting Services
   B.S., Glassboro State College (Rowan); M.B.A., Rowan University
SOLOMEN, JOY (1986)
Athletic Director
Athletics
B.A., M.A., Glassboro State College (Rowan)

SPENCER, JAMES (1999)
Coordinator
Annual Fund
B.S., B.M., Clarion University (formerly Clarion State College); M.S., Villanova University

SPENCER, JEROME (1997)
Lab Coordinator
Computer Science
B.S., University of North Carolina at Chapel Hill; M.B.A., Cornell University

SPINELLA, GLORIA (2001)
Program Specialist
P-3, Co-Teach Education
B.A., Rowan University; M.EdD., Temple University

STEELE, JUANITA (1986)
Managing Administrative Assistant
Budget and Planning

STERN, MARNI (1999)
Assistant Director
Student Center Operations
B.A., Rowan University

STEVenson, SHEILA (1985)
Director
Sports Information
B.A., Rochester Institute of Technology

STEWART, DOROTHY (1974)
Administrative Assistant
Bursar’s Office
B.A., Rowan University

STILL-DAVIS, WINIFRED (1980)
Assistant Director
Financial Aid
B.A., M.A., Glassboro State College (Rowan)

STOLL, PATRICIA ALEXY (1984)
Associate Director
College of Education
B.A., M.A., Glassboro State College (Rowan); Ed.D., Widener University

STRATTIS, ELLA (1993)
Government Documents Librarian
Library
B.A., Niagara College; M.L.S., Drexel University

STUBBS, MARGUERITE (1970)
Executive Assistant to the Vice President
Student Affairs
B.A., Glassboro State College (Rowan); M.Ed., Temple University

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STUTZBACH, EILEEN (1986)
Curriculum Development Specialist
Instructional Technology
B.A., Rutgers University

SULLIVAN-WILLIAMS, LIZZIEL (1976)
Coordinator
Career and Academic Planning Center
B.A., Glassboro State College (Rowan); M.A., Antioch University

SWEETEN, LINDA C. (1992)
Assistant Dean
College of Communication
B.A., Trenton State College; M.Ed., University of Delaware

TARTAGLIONE, PHILIP (1972)
Bursar
Administration and Finance
B.S., LaSalle University

TAVAREZ, LUIS (1998)
Director
Financial Aid
B.A., Glassboro State College (Rowan); M.A., Thomas Edison State College

TAYLOR, TYRONE (1978)
Managing Assistant Director
Public Safety
B.S., Glassboro State College (Rowan); M.A., Rowan University

TODD, FRANK (1972)
Audiovisual Coordinator
College of Fine & Performing Arts

TOPORSKI, NEIL (2003)
Director
Instructional Technology
B.S., University of Wisconsin-Madison; M.S., Clarion University; Ed.D., Lehigh University

TRAN, JAY (1998)
Assistant Director/Counselor
Camden Campus EOF
B.A., Trenton State College; M.A. Rowan University

TUMMINIA, PHILIP (1969)
Special Assistant to the President/University Advancement
President's Office
B.A., College of New Jersey; M.A., Rowan University; Ed.D., Temple University

TURNER, VANETTA (2000)
Associate Director
Human Resources
B.A. Penn State University; M.S. Central Michigan University

TYRAN, FRAN (2001)
Loan Officer
Financial Aid

VAN BRUNT, MARGARET (1995)
Assistant Dean
College of Business
B.S., Rutgers University; CPA
VEACOCK, PEGGY (1983)
Executive Assistant
University Advancement
B.A., Rowan University

VELEZ-YELLIN, JOHANNA (1990)
Associate Director
Academic Success Center
B.A., InterAmerican Univ., San Juan, Puerto Rico; M.A., Glassboro State College (Rowan); Ed.D., Widener University

WADLEIGH, RICHARD (1988)
Associate Director
Public Safety
B.G.S., University of Nebraska

WAGENER, MARK (1998)
Director Housing and Business Services
Student Affairs
B.A., B.S., M.B.A., Glassboro State College (Rowan)

WAGNER, FRANK J. (1997)
Laboratory Director
Biological Sciences
B.S., Kean College; M.S. Thomas Jefferson Medical College

WALKO, KAREN (1990)
Programmer/Analyst
Information Resources
A.A.S., Camden County College; B.A., Glassboro State College (Rowan)

WANG, JIN (2003)
Associate Dean
College of Liberal Arts and Sciences
B.A., Zhongshan University (China); M.A., Ohio University; Ph.D., Kansas State University

WENRICH, KEITH (1997)
Director
Student Recreation Center
B.S., Susquehanna University; M.S., University of Southern Mississippi

WIGFALL, WINONA (1989)
Coordinator
Camden Campus CHAMP
B.A. Union College; M.A. Rowan University

WILBUR, CATHERINE (1987)
Associate Director
Human Resources
B.S., M.S., St. Joseph's University

EEO/AA Officer
Human Resources
B.A., Lincoln University; M.Ed., Trenton State College

WILLIAMS, OLLIEVITA (1986)
Director
EOF/MAP
B.A., Glassboro State College (Rowan); M.Ed., William Paterson State College; Ed.D., Widener University
WILSON, BONNIE (2001)
    Coordinator
    Academic Success Center
    B.A., Glassboro State College (Rowan); M.A., Rowan University

WILSON, RONNETTE (1998)
    TV Production Coordinator
    College of Communication
    A.A.S., Mater Dei College; B.A., Rowan University

YOVNELLO, NICHOLAS (1970)
    Assistant Director for Technical Services
    Library
    B.A., M.A., Glassboro State College (Rowan)

ZAZZALI, ROBERT (1973)
    Associate Provost for Faculty Affairs
    Provost’s Office
    B.A., M.A., Glassboro State College (Rowan); M.A., Rutgers University

ZIEGLER, EDWARD (1972)
    Director
    University Marketing
    B.A., Trenton State College; M.A., Glassboro State College (Rowan)
Campus Buildings

Alumni Center
Named in honor of a former administrator who served the university for 48 years, the building is located on Whitney Boulevard, near Hollybush. The Alumni Center is the headquarters for the Rowan University Alumni Association and the office of corporate and foundation relations.

Bole Hall
Bole Hall is the administrative center of the University. The offices of the president, provost, executive vice president for university advancement, associate provost for academic affairs, associate provost for faculty affairs, university relations, and some of the business offices are located in this building.

Bole Hall Annex
Opened in the spring of 1970, the Annex houses the offices of the executive director for budget and planning, government grants and sponsored projects, university marketing, and institutional research and planning.

Bosshart Hall
This building, named after a former state commissioner of education, houses the dean of the College of Liberal Arts & Sciences, biological sciences and chemistry and physics departments. It contains a large lecture hall, classrooms, faculty offices, lounges, the Olen M. Self observatory, a nuclear magnetic resonator and a laser laboratory.

Bozorth Hall
Named for a former registrar, Bozorth Hall was originally opened in 1954 as the campus elementary school. Renovated in 1985 and refurbished with an in 1994, Bozorth houses the College of Communication offices, an ITV distance learning classroom, television studios, radio training studios, film editing facilities, a computer equipped journalism newsroom, an advertising/PR client suite, layout room and a computer-equipped writing laboratory.

Bunce Hall
The first building on campus, Bunce Hall was built in 1923 and is named for a former president of the University. It houses the College of Business including the business microcomputer labs, as well as the departments of economics, English, foreign languages and literatures, philosophy and religion, and theatre and dance. This building also features classroom space and Tohill Auditorium.

Campbell Library
Opened in 1995, Campbell Library features 118,000 square feet of research, study, archive and office space. With its six-story tower, the highest structure on the campus, serves as the intellectual center of Rowan University. With generous seating and special facilities for group study and conferences, the new library readily accommodates the needs of the Rowan community for research, quiet study, and a place for the exchange of ideas. The library provides connectivity to the campus network, enabling access to the many databases and online resources. In December of 2000, the Library was named the Keith and Shirley Campbell Library, in recognition of the Campbell’s’ generous gift of an endowment for the Library.
Carriage House
Built in 1849 to service the Hollybush mansion, this building now houses university publications and the ROTC program.

Education Hall
Education Hall, opened January 2006, is home to the College of Education and its 120 faculty and staff, and nearly 2,500 education majors. The three-story, 135,000 square-foot building features academic "smart" classrooms, distance learning facilities an early childhood development center in addition to an assortment of labs and outreach centers.

Esby Gym
Esby Gym houses the gymnasium, swimming pool, classrooms and the health and exercise science faculty offices. The building is named after a former chairman of the health and exercise science department.

Girard House
Girard House is the home of the parent co-op children’s day care center.

Greenhouse
Built in 1923, the greenhouse is one of the oldest structures on campus. A preservation and renovation project was completed on this facility in 1998.

Hawthorn Hall
Formerly a student residence facility, Hawthorn Hall was renovated in 1986 and again in 2001 to house offices and classrooms for the College of Communication.

Heating Plant
The building is constructed almost entirely of glass and is named for the former superintendent of maintenance. It houses the centralized heating equipment.

Hollybush Mansion
Built in 1849, Hollybush served as the university president’s private residence until 1998. The building was the site of the summit meeting between President Lyndon B. Johnson and Soviet Premier Alexei B. Kosygin in 1967. In 2000, a renovation project was begun to restore Hollybush as a museum and meeting center.

John Green Team House
Opened in the summer of 1971, the Team House contains locker room facilities, intercollegiate athletics, coaching and staff offices and a universal gym room.

Linden Hall
Formerly a student residence facility, Linden Hall houses the office of human resources, the student health center, the facilities management office, the safety office and the offices of the vice president for administration and finance.
Maintenance Building

Opened in the summer of 1971, the Cassady Maintenance Building, named for a former engineer in charge of maintenance, is the main office complex for central receiving, the carpentry shop, electric shop, plumbing shop and other maintenance offices.

Memorial Hall

This building opened in 1956 and serves as the center for information resources for the campus. The associate provost’s office, as well as instructional technology, network systems, digital printing services and user services are housed in the older section of the building. The campus help desk is also located here. The newer part, which was once used as a dining hall, has been converted into dance studios, the computer/M.I.S. center and The Graduate School.

Robinson Hall

Named after Thomas E. Robinson, a former Rowan University president, this is one of the largest classroom buildings on campus. It is home to several departments of the College of Liberal Arts & Sciences. The core of the building consists of classrooms, seminar rooms and two large lecture halls, each with a seating capacity of 150. The following offices and academic departments are located here: dean of education, education institute, psychology, reading, special education, educational leadership, elementary/early childhood education; secondary education, geography/anthropology; history, mathematics, computer sciences, sociology and political science.

Rowan Hall

Opened in January 1998, Henry M. Rowan Hall is the home of the College of Engineering. The 95,000 sq. ft. building features three floors of offices, classrooms, labs and a 115-seat auditorium. It houses chemical, civil and environmental, electrical and computer, and mechanical engineering.

Savitz Hall

Originally the University library, this building has been completely renovated to house all of the student service functions, including the offices of the vice president for student affairs, the dean of students, career and academic planning, developmental education, tutoring, basic skills/testing, admissions, counseling, EOF/MAP, registrar, financial aid, revenue and collections, residence life, multicultural/international affairs, specialized services, the center for service learning and volunteerism, the honors program and women’s studies.

Science Hall

Seymour Winans Hall

Winans Hall is named for a former faculty member and home to the University bookstore. The bookstore offers a variety of items including textbooks, school and art supplies, and Rowan imprinted gifts and clothing. It also provides many professional services such as resume printing, film developing, and graduation cap and gown rentals.

Student Center

The Student Center opened in 1974 and serves as a campus focal point where students, faculty, staff and community members congregate for a wide range of events, services and functions. It houses offices for student organizations and publications as well as several administrative offices, including dining services, student life and development, and student offices (Student Government Association, Student Activities Board, and Student Publications Suite).
CAMPUS BUILDINGS

The following facilities are located in the three-level center: the information desk, the I.D. room, the mailroom, an ATM machine, the Rathskeller, the game room, a laundry room, a study lounge, a T.V. lounge, the Eynon Ballroom, meeting and conference rooms and eating areas, including the dining hall, a food court, snack bar, outdoor dining terrace, the Boro Express and the Owl’s Nest Restaurant.

Student Recreation Center

Opened in 1993, the student recreation center is a comprehensive recreation sports facility. The three-story, 76,000 square-foot building houses an 8-lane swimming pool, a 3-lane indoor running track, a 3-court multi-sport gym, five racquetball courts, an aerobics room, fitness and free-weight rooms, a conference room, and complete locker/shower room facilities. Administrative offices coordinate various programs including informal sports, intramural sports and fitness activities for students, faculty and staff.

Triad

The Triad is primarily a student apartment complex, but it also houses the department of public safety. It is located at the intersection of Route 322 and Bowe Blvd.

Westby Arts Center

Completed in 1967, this building houses the art department. The building, named in honor of the former director of county and state college construction, contains comprehensive laboratories, classrooms, a lecture hall for 110 students, faculty offices, a large exhibit gallery, the graphics communication technology center and a darkroom.

Wilson Hall

This facility is named for a former Rowan University faculty member. Opened in the spring of 1972, the building contains two large rehearsal rooms, a recital hall, practice rooms, classrooms, two student lounges, a music library, faculty offices, the concert box office and W. Clarke Pfleeger Hall (a 1,000 seat auditorium). The dean of the College of Fine & Performing Arts, music department, and the law and justice studies department are also located in the building.

Residence Halls

Chestnut, Magnolia and Willow Halls

These buildings house 760 students. Small groups of students share a fully carpeted suite with their own entrance, living room and bath. In addition, the complex includes a laundry room.

Edgewood Park Apartments

This four-building complex opened in the fall of 1974. Each building houses 24 apartments. Four students live in each apartment which contains two bedrooms, living room, dining room, kitchen and bathroom. The apartments are carpeted, furnished and air-conditioned. All apartment buildings are co-ed and managed as a private, garden apartment complex.

Limited parking is available for residents.

Evergreen Hall

Evergreen houses 204 students. The building is three stories tall and is separated into two wings. Rooms are arranged in suites. Each suite contains two double bedrooms and a bath.

Laurel and Oak Halls

Originally built as residence halls, these buildings were used as administrative offices for a number of years. In 1998, they were renovated and now serve as residence halls again housing 45 students in each hall.
Mansion Park Apartments
The university owns and operates this complex which is comprised of 24 one-bedroom apartments and 50 two-bedroom apartments. These apartments offer a more independent living environment.

Mimosa Hall
Mimosa accommodates 305 students. Rooms are arranged by suites. Each suite contains two to three double bedrooms and a bath.

Mullica Hall
Mullica accommodates 103 students. Rooms are arranged by suites. Each suite contains two double bedrooms and a bath.

Triad Apartments
Triad features 81 apartments which are carpeted, air-cooled and furnished. A variety of apartment types are available to accommodate 288 students in a co-ed living environment.
Directions to Campus

Directions to Glassboro Campus
Rowan University is located in the southern New Jersey town of Glassboro, 18 miles southeast of Philadelphia. The campus is easily reached from the N.J. Turnpike, the Atlantic City Expressway, or any of the Delaware River bridges. For a detailed campus map go to www.rowan.edu/campus_map.

From the North
(Northern New Jersey, New York, etc.)
Take the N.J. Turnpike South to Exit 2 and take Route 322 East. At the first traffic light (3 miles) turn right and then bear left (.4 miles) to stay on Route 322. Continue on Route 322 (7 miles) to the campus.

From Philadelphia
Take the Walt Whitman or Benjamin Franklin Bridge to I-676 South toward Atlantic City. Shortly after I-676 becomes Route 42 South, the Atlantic City Expressway, exit right onto Route 55 South. Take that to exit 50A (Glassboro Mullica Hill). Take Route 322 East (2 miles) to the campus.

From the West
Take I95 to the Commodore Barry Bridge. Follow Route 322 East (15 miles) to the campus.

From Central New Jersey
Take Route 70 West to I-295 South. Follow I-295 to Route 42 South, the Atlantic City Expressway. Exit Route 42 South onto Route 55 South. Follow that to exit 50A (Glassboro Mullica Hill). Take Route 322 East (2 miles) to the campus.

From the East
Take the Garden State Parkway to the Atlantic City Expressway Route 42. Take the Expressway to Exit 38 (Williamstown). Turn left after exiting and follow Route 322 West (8 miles) to the campus.

From the South
(Maryland, Delaware, etc.)
Take I-95 North to the Delaware Memorial Bridge. Take the N.J. Turnpike to Exit 2 and follow Route 322 East (10 miles) to the campus.

Directions to the Camden Campus
Rowan University at Camden is located in the University District of the City of Camden on the corner of Broadway and Cooper Streets. It can easily be reached from Route 295, the Atlantic City Expressway Route 42, I-676 or any of the Delaware River bridges.

From South Jersey
Follow Route 42 toward Walt Whitman Bridge. Take I-676 North to last exit before the Ben Franklin Bridge (exit 5B, Linden Street). At the light, turn left, at next light turn left and cross overpass. At next light (Cooper Street), turn right. Campus is at corner of Broadway and Cooper Street.

From Philadelphia
Take the Ben Franklin Bridge. Take exit for Broadway. Campus is located on the left on the corner of Broadway and Cooper Street.
From the North and South
Take the New Jersey Turnpike (North or South) to exit 4. Take 73 North to 38 West to 30 West. Route 30 becomes Admiral Wilson Blvd. As you approach Camden, remain in right lane proceeding to Ben Franklin Bridge. At the last light before the bridge, turn left and drive over the overpass. At next light (Cooper Street) turn right. Campus is at the corner of Broadway and Cooper Street.

From the West
(Routes 70 & 38)
Proceed West toward Philadelphia to 30 West. Route 30 becomes Admiral Wilson Blvd. As you approach Camden remain in right lane proceeding to Ben Franklin Bridge. At the last light before the bridge, turn left and cross the overpass. At next light (Cooper Street) turn right. The campus is on the corner of Broadway and Cooper Street.
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